

NOTICE OF COUNCIL MEETING

AGENDA

An Ordinary Meeting of City of Parramatta Council will be held in PHIVE (COUNCIL CHAMBER) COUNCIL CHAMBER AT 5 PARRAMATTA SQUARE, PARRAMATTA on Monday, 28 October 2024 at 6:30pm.

Gail Connolly PSM
CHIEF EXECUTIVE OFFICER

STATEMENT OF ETHICAL OBLIGATIONS:

In accordance with clause 3.23 of the Model Code of Meeting Practice, Council is obligated to remind Councillors of the oath or affirmation of office made under section 233A of the Local Government Act 1993, and of their obligations under Council's Code of Conduct to disclose and appropriately manage conflicts of interest – the ethical obligations of which are outlined below:

Obligations	
Oath [Affirmation] of Office by Councillors	I swear [solemnly and sincerely declare and affirm] that I will undertake the duties of the office of Councillor in the best interests of the people of the City of Parramatta Council and the City of Parramatta Council that I will faithfully and impartially carry out the functions, powers, authorities and discretions vested in me under the Local Government Act 1993 or any other Act to the best of my ability and judgement.
Code of Conduct Conflict of Interests	
Pecuniary Interests	<p>A Councillor who has a pecuniary interest in any matter with which the Council is concerned, and who is present at a meeting of the Council at which the matter is being considered, must disclose the nature of the interest to the meeting.</p> <p>The Councillor must not be present at, or in sight of, the meeting:</p> <ol style="list-style-type: none"> At any time during which the matter is being considered or discussed, or At any time during which the Council is voting on any question in relation to the matter.
Non-Pecuniary Conflict of Interests	A Councillor who has a non-pecuniary conflict of interest in a matter, must disclose the relevant private interest in relation to the matter fully and on each occasion on which the non-pecuniary conflict of interest arises in relation to the matter.
Significant Non-Pecuniary Conflict of Interests	A Councillor who has a significant non-pecuniary conflict of interest in relation to a matter under consideration at a Council meeting, must manage the conflict of interest as if they had a pecuniary interest in the matter.
Non-Significant Non-Pecuniary Interests	A Councillor who determines that they have a non-pecuniary conflict of interest in a matter that is not significant and does not require further action, when disclosing the interest must also explain why conflict of interest is not significant and does not require further action in the circumstances.

TABLE OF CONTENTS

ITEM	SUBJECT	PAGE NO
1	OPENING MEETING	
2	ACKNOWLEDGMENT OF TRADITIONAL OWNERS OF LAND	
3	WEBCASTING ANNOUNCEMENT	
4	GENERAL RECORDING OF MEETING ANNOUNCEMENT	
5	APOLOGIES AND APPLICATIONS FOR LEAVE OF ABSENCE OR ATTENDANCE BY AUDIO-VISUAL LINK BY COUNCILLORS	
6	CONFIRMATIONS OF MINUTES	
	<i>Council – 9 September 2024</i>	4
	<i>Extraordinary Council - 14 October 2024</i>	20
7	DECLARATIONS OF INTEREST	
8	MINUTES OF THE LORD MAYOR	
9	PUBLIC FORUM	
10	PETITIONS	
11	RESCISSION MOTIONS	
12	REPORTS TO COUNCIL - FOR NOTATION	
12.1	Investment Report for 31 August 2024	28
12.2	Investment Report for 30 September 2024	83
12.3	Statutory Report: Tabling of State of our City Report (formerly 'End of Term Report').....	138
13	REPORTS TO COUNCIL - FOR COUNCIL DECISION	
13.1	2024 Local Government NSW Annual Conference	186
13.2	Councillor Representation on Statutory Committees and External Bodies and Panels	193
13.3	Classification of Lot 5 DP1298239 Uhrig Rd, Lidcombe (AKA Carter Street Community Centre)	200
13.4	LATE REPORT: Presentation of the Audited 2023-2024 Annual Financial Statements	204
14	NOTICES OF MOTION	
	Nil	
15	QUESTIONS WITH NOTICE	
	Nil	
16	CONCLUSION OF MEETING	



CITY OF PARRAMATTA

MINUTES

Ordinary Council Meeting
Monday, 9 September 2024
6.30pm

Council Chamber
Level 4, PHIVE
Parramatta Square, Parramatta

COUNCILLORS PRESENT

The Lord Mayor, Councillor Pierre Esber, Deputy Lord Mayor Councillor Patricia Procriv and Councillors Phil Bradley, Kellie Darley, Michelle Garrard, Henry Green, Cameron MacLean, Paul Noack, Sameer Pandey, Georgina Valjak, Donna Wang and Lorraine Wearne.

STAFF PRESENT

Chief Executive Officer - Gail Connolly, Executive Director City Engagement and Experience - Angela Jones-Blayney, Executive Director City Assets & Operations - George Bounassif, Executive Director Finance and Information - John Angilley, Executive Director City Planning and Design – Jennifer Concato, Executive Director Community & Culture, Jonathan Greig, Chief People Culture & Performance Officer - Brendan Clifton, Group Manager Office of the Lord Mayor and CEO - Roxanne Thornton, Chief Information Officer and Acting Chief Governance and Risk Officer - John Crawford, ICT Service and Delivery Manager - Ian Vong, Council Secretariat – Marina Cavar, Governance and Procurement Manager – Gwendolyn Hughes, Business Manager - Michelle Samuel, Group Manager, Community Hubs & Parramatta Square - Christopher Snelling, Senior Policy and Advocacy Adviser - Renee Attard, Civic Advisor - Georgia Luk, Lord Mayor and Councillor Support Officer - Gabrielle Myssy, and Secretariat Support Officer - Adrianna Hokin.

17. OPENING MEETING

The Lord Mayor, Councillor Esber, opened the meeting at 6.35pm

18. ACKNOWLEDGEMENT TO TRADITIONAL OWNERS OF LAND

The Lord Mayor acknowledged the Burramattagal people of The Darug Nation as the traditional owners of this land, and paid respect to their ancient culture and to their elders past, present and emerging.

19. WEBCASTING ANNOUNCEMENT

The Lord Mayor advised that this public meeting is being recorded and streamed live on the internet. The recording will also be archived and made available on Council's website.

The Lord Mayor further advised that all care will be taken to maintain privacy, however as a visitor in the public gallery, the public should be aware that their presence may be recorded.

20. GENERAL RECORDING OF MEETING ANNOUNCEMENT

As per Council's Code of Meeting Practice, the recording of the Council Meeting by the public using any device, audio or video, is only permitted with Council permission. Recording a Council Meeting without permission may result in the individual being expelled from the Meeting.

21. APOLOGIES AND APPLICATIONS FOR LEAVE OF ABSENCE OR ATTENDANCE BY AUDIO-VISUAL LINK BY COUNCILLORS

RESOLVED: Councillor Garrard and Councillor Noack

That an apology be accepted on behalf of Councillor Humphries and a leave of absence be granted.

Record of Voting:
CARRIED

22. CONFIRMATION OF MINUTES

Minutes of the Council Meeting held on 26 August 2024

4875 **RESOLVED:** Councillor Noack and Councillor MacLean

That the minutes be taken as read and be accepted as a true record of the Meeting.

Recording of Voting:
CARRIED

Question on Notice in regards to Item 15.2 (Questions taken on Notice at the 12 August 2024 Council Meeting) within the Minutes of the 26 August 2024 Council Meeting by Councillor Noack

- Has Council received a reply to the second letter sent to Minister Scully on the Little India matter? If not has anyone picked up the phone to contact the Minister?

Question on Notice in regards to the Urgency Motion on the Success of Greater Western Sydney Giants AFL Team within the Minutes of the 26 August 2024 Council Meeting by Councillor Noack

- What days and how often will the Giants colours be lit up on the PHIVE building?

23. DISCLOSURES OF INTEREST

There were no Declarations of Interest made at this meeting.

24. MINUTES OF THE LORD MAYOR

8.1 **Vale Uncle Wes Marne**

(Report of Lord Mayor Councillor Pierre Esber)

4876 **RESOLVED:** The Lord Mayor, Councillor Esber and Councillor Bradley

- (a) That Council acknowledge the death of Uncle Westley (Wes) Marne AM, a First Nations storyteller, Bigambul man, HMAS Murchison navy serviceman, centenarian and community leader, on 31 August 2024.
- (b) That Council express its sincere condolences to Uncle Wes' family and friends at this sad time.

- (c) That Council observe one minute of silence in honour of Uncle Wes Marne AM.

Recording of Voting:
CARRIED

Note: At 6.46pm, at the request of the Lord Mayor, all those present stood to observe a minute's silence.

8.2 **Recognising Councillor Lorraine Wearne's Service**

(Report of Lord Mayor Councillor Pierre Esber)

4877 **RESOLVED:** The Lord Mayor, Councillor Esber and Councillor Garrard

- (a) That Council recognise Lorraine Wearne, the first female Lord Mayor in Sydney, for her considered, passionate advocacy, longstanding service of 29 years of service as a Councillor, including two terms as Lord Mayor (2000/01 and 2011/12), and outstanding legacy to the people of City of Parramatta;
- (b) host a farewell event for Councillors with more than 20 years' service, who are not running for re-election in the September 2024 Local Government Election, to commemorate their service to the City of Parramatta; and
- (c) endorse Boronia Park Community Centre in Epping as the location of a commemorative plaque in honour of Councillor Wearne's significant contributions to the history and evolution of the City of Parramatta, and Epping Ward in particular.

Recording of Voting:
CARRIED

8.3 **Thank You to City of Parramatta Staff**

(Report of Lord Mayor Councillor Pierre Esber)

4878 **RESOLVED:** The Lord Mayor, Councillor Esber and Councillor Garrard

That Council formally recognise and thank the Chief Executive Officer, the Executive Team and all staff of the City of Parramatta for the exceptional work they do every day in delivering services to the community and for their commitment to helping Councillors achieve the goals and outcomes identified in the Community Strategic Plan.

Recording of Voting:
CARRIED

8.4 End of Lord Mayoral Term Report

(Report of Lord Mayor Councillor Pierre Esber)

4879 **RESOLVED:** The Lord Mayor, Councillor Esber and Councillor Garrard

- (a) That Council note I thank Council, the community, Council staff, and my family for their support during my term as Lord Mayor; and
- (b) Further, that Council note the significant achievements and milestones of Council during this period, some of which are outlined in this Minute.

Record of Voting:
CARRIED

PROCEDURAL MOTION

SUSPENSION OF STANDING ORDERS - MATTER OF URGENCY

Deputy Lord Mayor, Councillor Prociv sought a Suspension of Standing Orders to raise a Matter of Urgency regarding the Lord Mayor Councillor Pierre Esber's Service to Council.

The Lord Mayor, Councillor Esber agreed that the matter for Recognition of the Lord Mayor, Councillor Pierre Esber service to City of Parramatta was a Matter of Urgency, and allowed the matter to be considered by Council.

MATTER OF URGENCY

RECOGNITION OF THE LORD MAYOR, COUNCILLOR PIERRE ESBER

MATTER OF URGENCY - Recognition of the Lord Mayor, Councillor Pierre Esber service to City of Parramatta

(Deputy Lord Mayor Councillor Patricia Prociv)

4880 **RESOLVED:** Deputy Lord Mayor Councillor Prociv and Councillor MacLean

- (a) That Council recognise Councillor Pierre Esber, Lord Mayor from 2023-2024, for his longstanding service of 25 years of service as a Councillor, and remarkable legacy to the people of City of Parramatta.
- (b) Further, that Council host a farewell event to commemorate Pierre Esber's service and highlight his enduring legacy to the City of Parramatta.
- (c) Finally, that the CEO be authorised to install a commemorative plaque in a suitable location in honour of Councillor Esber's significant contributions to the history and evolution of the City of Parramatta, and Dundas Ward in particular.

Record of Voting:
CARRIED

PROCEDURAL MOTION SUSPENSION OF STANDING ORDERS - MATTER OF URGENCY

Councillor Noack sought a Suspension of Standing Orders to raise a Matter of Urgency regarding the Illegal parking in Harris Park.

The Lord Mayor, Councillor Esber agreed that the matter of Illegal parking in Harris Park was a Matter of Urgency, and allowed the matter to be considered by Council.

MATTER OF URGENCY ILLEGAL PARKING IN HARRIS PARK

MATTER OF URGENCY - Illegal Parking in Harris Park

(Councillor Noack)

4881 **RESOLVED:** Councillor Noack and the Lord Mayor, Councillor Esber

- (a) That council officers immediately hold discussions with local police to see how we can assist our residents when their entrance is blocked by illegal parking
- (b) Further that there be a report back to the incoming council and to the resident concerned"

Record of Voting:
CARRIED

PROCEDURAL MOTION SUSPENSION OF STANDING ORDERS - MATTER OF URGENCY

Councillor Wearne sought a Suspension of Standing Orders to raise a Matter of Urgency regarding a Public Forum submission that was not approved to be included on the Order of Business for this Council meeting.

The Lord Mayor Councillor Esber did not agree that the matter of a Public Forum submission was a Matter of Urgency, and the matter was not considered by Council.

PROCEDURAL MOTION SUSPENSION OF STANDING ORDERS - MATTER OF URGENCY

Councillor Pandey sought a Suspension of Standing Orders to raise a Matter of Urgency to recognise Councillor Phil Bradley and Councillor Ange Humphries for their service to the City of Parramatta.

The Lord Mayor, Councillor Esber agreed that the matter Recognising Councillors Phil Bradley and Ange Humphries and their service to the City of Parramatta was a Matter of Urgency, and allowed the matter to be considered by Council.

MATTER OF URGENCY

RECOGNITION OF COUNCILLOR PHIL BRADLEY AND COUNCILLOR ANGE HUMPHRIES

MATTER OF URGENCY - Recognising Councillors Phil Bradley and Ange Humphries for their service to the City of Parramatta

(Deputy Lord Mayor Councillor Prociv)

4882 **RESOLVED:** Councillor Pandey and Councillor Noack

That Council thanks Councillors Bradley and Humphries for their services to City of Parramatta.

Record of Voting:
CARRIED

25. PUBLIC FORUM

There were no public speakers.

26. PETITIONS

There were no petitions tabled at this meeting.

11. RECISSION MOTIONS

Nil

12. REPORTS TO COUNCIL – FOR NOTATION

Nil

PROCEDURAL MOTION

SUSPENSION OF STANDING ORDERS – PRESENTATION TO COUNCILLORS

RESOLVED: Councillor Pandey and Deputy Lord Mayor Councillor Prociv

That Council suspend Standing Orders to allow the CEO, Gail Connolly PSM, to make a presentation to all Councillors.

Record of Voting:
CARRIED

Note: The CEO, Gail Connolly PSM, made a presentation to all Councillors commemorate their service to the City of Parramatta as Councillors for the 2021-2024 term.

PROCEDURAL MOTION DEALING WITH ITEMS BY EXCEPTION

RESOLVED: Councillor Garrard and Councillor Noack

That in accordance with Section 13 of Council's Code of Meeting Practice, Council resolve to adopt the following items in accordance with the recommendations as printed, without debate:

- 13.1 PHIVE Public Holiday Opening Trial
- 15.1 Questions Taken on Notice at the 26 August 2024 Council Meeting
- 16.1 Tender Exemption - Continuation of Engagement of Specialist Property Consultant

**Record of Voting:
CARRIED**

13.1 PHIVE Public Holiday Opening Trial

(Report of Group Manager Community Hubs and PHIVE)

4883 RESOLVED: Councillor Garrard and Councillor Noack

- (a) That Council receive and note the results of the 2023/2024 PHIVE public holiday opening trial.
- (b) That Council extend the trial for a further 12 months with PHIVE opening on two select public holidays (9am to 5pm) being Monday 7 October 2024 (Labour Day) and Monday 9 June 2025 (King's Birthday).
- (c) That Council note the estimated costs for the 12 month extension to the trial are between \$36,000 to \$40,000 and these costs are not currently budgeted in the 2024/25 operational budget.
- (d) That Council fund the costs associated with the 12 month extension to the trial from the General Reserve.
- (e) That Council receive a post-trial report on the results of the two-year trial of public openings of PHIVE in financial year 2025/26.

**Recording of Voting:
CARRIED**

15.1 Questions Taken on Notice at the 26 August 2024 Council Meeting

(Report of Governance Manager)

4884 QUESTIONS TAKEN ON NOTICE

Councillor Pandey asked a question in relation to Item 12.4 Status Report: Entrepreneur Grants Program

- Could staff provide in the next Council meeting an itemised list of every unbudgeted item that has come out of general reserve in this term of Council?

Executive Director Finance and Information response:

Officers have attempted to obtain the answer for the period 2021-2024, being the current term of Council. However, it is not possible in the time available and without diverting significant resources to determine an accurate list of every unbudgeted item. A response to this Question Without Notice will be provided after officers have completed the audited Financial Statements for October 2024.

Councillor Bradley asked a question on notice in relation to Item 13.3 NSW Environment Protection Legislation Amendment (Stronger Regulation and Penalties) Bill 2024

- Could staff clarify whether the new legislation will double the fines for tree removal and damage?

Executive Director City Assets and Operations response:

Neither of the two abovementioned activities is captured under the relevant legislation (POEO Act). Tree removal or tree damage falls under the EPA Act 1979.

Councillor Bradley asked a question on notice in relation to Item 13.3 NSW Environment Protection Legislation Amendment (Stronger Regulation and Penalties) Bill 2024

- Could staff clarify what tier 1 and Schedule 6 of General Regulation involve? This information will assist with the education program.

Executive Director City Assets and Operations response:

Tier 1 offence refers to a classification of offences pursuant to s114 of the POEO Act

- Tier 1 offences are those captured under Part 5.2 of the POEO Act and are considered the most serious type of offences.

Examples of a Tier 1 include:

Disposal of waste—harm to environment

- (1) Offence If a person wilfully or negligently disposes of waste in a manner that harms or is likely to harm the environment—
 - (a) the person, and
 - (b) if the person is not the owner of the waste, the owner, are each guilty of an offence.

Schedule 6 of POEO (General) Regulation 2022 has the following roles:

- a. determines which offences in connection with Section 224 of the POEO Act can be dealt with by way of issuing a Penalty Notice
- b. sets rules on how and/or for which offences can penalty notices be issued as well as specific restrictions related to those offences
- c. sets the amount applicable for each offence depending on the offence and the type of offender i.e. individual or corporation
- d. identifies the different classes of enforcement officers
- e. identifies what offences can be issued by each class of enforcement officers.

Councillor Valjak asked a question on notice in relation to Item 13.3 NSW Environment Protection Legislation Amendment (Stronger Regulation and Penalties) Bill 2024

- There was a recent spillage of lithium batteries and potential for hot load. What other legislation deals with these types of waste and the penalties?

Executive Director City Assets and Operations response:

1. Protection of the Environment Operations Act 1997 (POEO Act): This legislation deals with the regulation of waste management, including the handling of contaminated waste. It outlines the responsibilities for waste producers and handlers and provides the framework for environmental protection.
2. Protection of the Environment Operations (Waste) Regulation 2014: This regulation provides specific guidelines and requirements for waste classification, tracking, and disposal.
3. Environmental Planning and Assessment Act 1979 (EP&A Act): This Act governs land use planning and development in NSW, including the approval of facilities that handle or treat contaminated waste.
4. Waste Avoidance and Resource Recovery Act 2001: This Act encourages waste minimisation and promotes recycling, reuse, and the proper disposal of waste. It sets targets for reducing waste and promotes the development of sustainable waste management practices.

5. Public Health Act 2010: This Act also plays a role in managing domestic waste by ensuring that waste disposal practices do not pose a risk to public health.

Councillor Wang asked a question on notice in relation to Item 13.4 Proactive Management of Abandoned Shopping Trolleys

- Paragraph 18 of the report identifies 70% reduction in the number of abandoned shopping trolleys. Could staff provide the number of trolleys which represents the 70%?

Executive Director City Assets and Operations response:

Over the last 5 years the number of requests that included abandoned trolleys received by Council reduced from 513 to 154. Some of these requests included multiple abandoned trolleys per location.

Councillor Wang asked a question on notice in relation to Item 13.4 Proactive Management of Abandoned Shopping Trolleys

- Could staff organise and train community volunteers to collect abandoned trolleys?

Executive Director City Assets and Operations response:

Council staff will workshop this idea with major supermarkets as they have the responsibility for trolley collection and they also have the necessary public liability and workers compensation insurances which would protect persons who may become injured when collecting abandoned trolleys on behalf of supermarkets.

Councillor Wang asked a question on notice in relation to Item 13.4 Proactive Management of Abandoned Shopping Trolleys

- Could staff investigate a reward program for people to collect abandoned trolleys?

Executive Director City Assets and Operations response:

This may not be the most effective program for the following reasons:

1. Liability Concerns: Encouraging residents to collect abandoned trolleys could expose Council to injury and liability issues. There are safety risks associated with handling trolleys, particularly in areas with high traffic or difficult terrain. If a participant were to be injured while collecting a trolley, the responsibility could rest with Council.
2. Resource Allocation: Administering a reward program would require additional resources, both in terms of staffing and financial management. These resources might be better

directed toward more sustainable and long-term solutions, such as working with local retailers to improve trolley management and retrieval processes.

3. Potential for Misuse: A reward system could inadvertently encourage misuse, such as individuals intentionally moving trolleys to later claim rewards for their retrieval. This could exacerbate the problem rather than solve it.
4. Some supermarkets already offer trolley tracker incentive programs which include cash prizes/rewards.

Councillor Garrard asked a question on notice in relation to Item 13.4 Proactive Management of Abandoned Shopping Trolleys.

- Could the Lord Mayor provide Councillors the letter dated September 2023, to the Minister for Local Government and to the Shadow Minister for Local Government?

Group Manager Lord Mayor and CEO Office response:

A copy of the letters has been provided on the Councillor Portal (refer Council Resolutions/Correspondence page, dated 12 October 2023).

Councillor Garrard asked a question on notice in relation to Item 13.4 Proactive Management of Abandoned Shopping Trolleys

- Could staff consult with Councillor Wang before the report is provided back to Council?

Executive Director City Assets and Operations response:

Yes.

Councillor Garrard asked a question on notice in relation to Item 13.4 Proactive Management of Abandoned Shopping Trolleys.

- Please provide the locations of the signage installed in the hot spots.

Executive Director City Assets and Operations response:

- Sorrell and Lamont St Parramatta
- Smith St Parramatta – between the Sydney Water building and the University
- Market and Church St Parramatta – in front of the Riverside Theatre
- Marsden St – near the building at 146 Marsden St
- Morton St Parramatta – near the building at 1A Morton St
- Rangihou St Parramatta – Near No. 12 adjacent to the laneway connecting Morton St

Councillor Garrard asked a question on notice in relation to Item 13.4 Proactive Management of Abandoned Shopping Trolleys

- When did Council last collect shopping trolleys?

Executive Director City Assets and Operations response:

Council stopped impounding trolleys in 2016. However, when necessary, staff still remove trolleys that pose a significant risk to public safety and/or the environment.

Councillor Darley asked a question on notice in relation to Item 13.5 Q4 Progress Report – Delivery Program and Operational Plan 2023/24

- The Tree Canopy Plan is an interim action plan to set the target, but it has been ticked off as being completed, could the CEO review the KPI?

Executive Director City Planning and Design response:

Council adopted the Tree Canopy Interim Action Plan 2024 on 8 July 2024. The KPI was marked as complete as Council adopted the Plan.

The Plan includes actions to:

- (a) finalise a canopy plan and funding strategy in 2025; and
- (b) report on canopy targets for individual town centres.

Councillor Darley asked a question on notice in relation to Item 13.5 Q4 Progress Report – Delivery Program and Operational Plan 2023/24

- Could the CEO consider reinstating the Councillor Workshop on the Quarterly Progress Reports, prior to them being reported to Council? This will provide Councillors an opportunity to ask questions.

Chief Executive Officer response:

Yes – quarterly updates (in addition to the 6 monthly updates) can be considered for inclusion on the workshop calendar during the next term of Council.

Councillor Pandey asked a question on notice in relation to Item 13.5 Q4 Progress Report – Delivery Program and Operational Plan 2023/24

- Could staff update the next term of Council the accuracy and costs involved in getting the technology that detects potholes?

Executive Director City Assets and Operations response:

TfNSW in partnership with the IPWEA Roads and Transport Directorate and Canterbury-Bankstown Council are currently undertaking a trial of a new digital platform "Asset AI". This technology attempts to detect road asset defects (like potholes and cracks) using advanced AI analysis of footage captured from cameras mounted on Council vehicles.

The accuracy of the defect data obtained is still under review as part of the current trial with Canterbury-Bankstown Council. Staff will assess the results from the outcome of the trial prior to determining whether to participate in the scheme.

Councillor Pandey asked a question on notice in relation to Item 13.5 Q4 Progress Report – Delivery Program and Operational Plan 2023/24

- Could staff also consider having trials of the technology?

Executive Director City Assets and Operations response:

Refer answer above.

Councillor Garrard asked a question on notice in relation to Item 13.7 Preparation of the Comprehensive Heritage Review (Scope)

- Could staff provide Councillors regular updates on the Comprehensive Heritage Review?

Executive Director City Planning and Design response:

Council staff will provide Councillors with updates at key project milestones via briefing notes, workshops, reports, etc.

Councillor Bradley asked a question on notice in relation to Item 13.7 Preparation of the Comprehensive Heritage Review (Scope)

- Is there a heritage grant program that may refer to natural heritage?

Executive Director City Planning and Design response:

There may be opportunities throughout the life of the Review to apply for funding as grants programs are announced. The most likely source of grant funding will be through the NSW Heritage Grants Program administered by Heritage NSW. Grant funding would allow consideration of both built and natural heritage issues.

16.1 **Tender Exemption - Continuation of Engagement of Specialist Property Consultant**

(Report of Executive Director Finance and Information)

4885 **RESOLVED:** Councillor Garrard and Councillor Noack

That Council:

- (a) approves the exemption to the tendering requirements for continuation of the Property Consultant engagement, pursuant to section 55(3)(i) of the *Local Government Act 1993*.
- (b) notes that Council has identified the need for ongoing significant strategic property advice (including for the completion of the Property Strategy and acquisition, property/planning agreements, development-related and other matters) that the Property Consultant is currently working on, which require expert guidance and negotiation to enable completion to Council's satisfaction.
- (c) notes that to engage another suitably qualified and expert property consultant would burden Council with additional costs, loss of productivity and negotiating opportunities and risks to Council's reputation.
- (d) approves the ongoing engagement of Knight Frank as the Property Consultant as detailed in this report.

Record of Voting:

CARRIED

13. REPORTS TO COUNCIL - FOR COUNCIL DECISION

13.1 **PHIVE Public Holiday Opening Trial**

(Report of Group Manager Community Hubs and PHIVE)

This matter was dealt with earlier in the meeting as detailed in these Minutes.

14. NOTICES OF MOTION

Nil

15. QUESTIONS WITH NOTICE

15.1 Questions Taken on Notice at 26 August 2024 Council Meeting

(Council Secretariat & Policy Officer)

This matter was dealt with earlier in the meeting as detailed in these Minutes.

16. CLOSED SESSION

16.1 Tender Exemption - Continuation of Engagement of Specialist Property Consultant

(Executive Director Finance and Information)

This matter was dealt with earlier in the meeting as detailed in these Minutes.

17. CONCLUSION OF MEETING

The meeting concluded at 8.39 pm.

This page and the preceding 15 pages are the Minutes of the Ordinary Council Meeting held on Monday, 9 September 2024 and are to be confirmed on Monday, 28 October 2024.

Chairperson



**CITY OF
PARRAMATTA**

MINUTES

**Extraordinary Council Meeting
Monday, 14 October 2024
6.30pm**

COUNCILLORS PRESENT

Councillors Charles Chen, Kellie Darley, Anthony Ellard, Hayley French, Judy Greenwood, Steven Issa, Manning Jeffrey, Cameron MacLean, Michael Ng, Sameer Pandey, Sreeni Pillamarri, Patricia Prociv, Tanya Raffoul, Georgina Valjak and Martin Zaiter

STAFF PRESENT

Chief Executive Officer - Gail Connolly, Executive Director City Engagement and Experience - Angela Jones-Blayney, Executive Director City Assets & Operations - George Bounassif, Executive Director Finance and Information - John Angilley, Executive Director City Planning and Design – Jennifer Concato, Executive Director Community & Culture, Jonathan Greig, Chief People Culture & Performance Officer - Brendan Clifton, Group Manager Office of the Lord Mayor and CEO - Roxanne Thornton, Chief Information Officer and Acting Chief Governance and Risk Officer - John Crawford, ICT Service and Delivery Manager - Ian Vong, Coordinator Secretariat Services – Marina Cavar, Business Support Coordinator - Heidi Wenham, Business Manager - Michelle Samuel, Senior Policy and Advocacy Adviser - Renee Attard, Civic Advisor - Georgia Luk, Lord Mayor, Senior Councillor Support Officer - Bronwyn Pullen and Executive Officer Councillor Support - Kim Aquilina.

1. OPENING MEETING

The CEO, Gail Connolly, opened the meeting at 6.33PM.

2. ACKNOWLEDGEMENT TO TRADITIONAL OWNERS OF LAND

Aunty Julie acknowledged the Burramattagal people of The Darug Nation as the traditional owners of this land, and paid respect to their ancient culture and to their elders past, present and emerging.

3. WEBCASTING ANNOUNCEMENT

The Lord Mayor advised that this public meeting is being recorded and streamed live on the internet. The recording will also be archived and made available on Council's website.

The Lord Mayor further advised that all care will be taken to maintain privacy, however as a visitor in the public gallery, the public should be aware that their presence may be recorded.

4. GENERAL RECORDING OF MEETING ANNOUNCEMENT

As per Council's Code of Meeting Practice, the recording of the Council Meeting by the public using any device, audio or video, is only permitted with Council permission. Recording a Council Meeting without permission may result in the individual being expelled from the Meeting.

5. APOLOGIES AND APPLICATIONS FOR LEAVE OF ABSENCE OR ATTENDANCE BY AUDIO-VISUAL LINK BY COUNCILLORS

There were no apologies or requests for audio-visual attendance.

6. BUSINESS FOR THE PURPOSE OF WHICH THE EXTRAORDINARY MEETING WAS CALLED

12.1 Oath or Affirmation of Office

(Report of Chief Executive Officer)

At this point of the meeting, all Councillors were called to take their Oath or Affirmation of Office.

- Councillor Charles Chen
- Councillor Kellie Darley
- Councillor Anthony Ellard
- Councillor Hayley French
- Councillor Judy Greenwood
- Councillor Steven Issa
- Councillor Manning Jeffrey
- Councillor Cameron MacLean
- Councillor Michael Ng
- Councillor Sameer Pandey
- Councillor Sreeni Pillamarri
- Councillor Patricia Prociv
- Councillor Tanya Raffoul
- Councillor Georgina Valjak
- Councillor Martin Zaiter

13.1 Election of the Lord Mayor

(Report of Group Manager Office of the Lord Mayor and CEO)

RESOLVED: Councillor Issa and Councillor Ellard

- (a) That in accordance with Schedule 7 of the *Local Government (General) Regulation 2021*, the Chief Executive Officer, as the Returning Officer, conduct the Election of the Lord Mayor.
- (b) That in the event that there be more than one nomination, Council determine the method of voting, as a show of hands.
- (c) That the Office of Local Government and Local Government NSW be advised of the result of the election.
- (d) That Local Members, surrounding councils and other key stakeholders be informed of the result of the election.

Record of Voting:

For the Motion: Unanimous

The Chief Executive Officer, as Returning Officer, confirmed receipt of two (2) nominations for the Office of Lord Mayor.

Councillor Prociv

Nominated by Councillor Ellard and Councillor French. Councillor Prociv accepted the Nomination.

Councillor Zaiter

Nominated by Councillor Issa and Councillor Valjak Councillor Zaiter accepted the Nomination.

The Chief Executive Officer, as Returning Officer, called for any other nominations and there were none.

Voting on the election of the Lord Mayor was conducted by show of hands and the results were as follows:

Voting for Councillor Prociv

Councillors Ellard, French, Greenwood, MacLean, Ng, Pandey and Prociv. There were seven (7) votes FOR Councillor Prociv.

Voting for Councillor Zaiter

Councillors Chen, Darley, Issa, Jeffrey, Pillamarri, Raffoul, Valjak and Zaiter. There were eight (8) votes FOR Councillor Zaiter.

As a result of the vote, the Chief Executive Officer declared Councillor Martin Zaiter as Lord Mayor until September 2026.

13.2 Election of the Deputy Lord Mayor

(Report of Group Manager Office of the Lord Mayor and CEO)

RESOLVED: Councillor Prociv and Councillor MacLean

- (a) That in accordance with Schedule 7 of the *Local Government (General) Regulation 2021*, the Chief Executive Officer, as the Returning Officer, conduct the Election of the Deputy Lord Mayor.
- (b) That Council determine the term for the Deputy Lord Mayor to be a one year term.
- (c) That in the event that there be more than one nomination, Council determine the method of voting, as a show of hands.

- (d) That the Office of Local Government and Local Government NSW be informed of the result of the election.
- (e) That Local Members, surrounding councils and other key stakeholders be informed of the result of the election.

Record of Voting:

For the Motion: Unanimous

The Chief Executive Officer, as Returning Officer, confirmed receipt of two (2) nominations for the Office of Deputy Lord Mayor.

Councillor MacLean

Nominated by Councillor Ellard and Councillor French. Councillor MacLean accepted the Nomination.

Councillor Issa

Nominated by Councillor Zaiter and Councillor Pillamarri. Councillor Issa accepted the Nomination.

The Chief Executive Officer, as Returning Officer, called for any other nominations and there were none.

Voting on the election of the Deputy Lord Mayor was conducted by show of hands as follows:

Voting for Councillor MacLean

Councillors Darley, Ellard, French, Greenwood, MacLean, Ng, Pandey and Prociv. There were eight (8) votes FOR Councillor MacLean.

Voting for Councillor Issa

Councillors Chen, Issa, Jeffrey, Pillamarri, Raffoul, Valjak and Zaiter. There were seven (7) votes FOR Councillor Issa.

As a result of the vote, the Chief Executive Officer declared Councillor Cameron MacLean as Deputy Lord Mayor until September 2025.

Note: Newly elected Lord Mayor Councillor Martin Zaiter was given an opportunity to address Council.

13.3 Filling Casual Vacancies in Civic Office

(Report of Group Manager Office of the Lord Mayor and CEO)

RESOLVED: Councillor Issa and Councillor Ellarrd

- (a) That pursuant to Section 291A(1) (b) of the *Local Government Act 1993* (the Act), the City of Parramatta declares that casual vacancies occurring in the office of a Councillor within 18 months after the last ordinary election of Councillors for the Council on 14 September 2024 are to be filled by a countback of votes cast at that election for the office in accordance with Section 291A of the Act.
- (b) That the Chief Executive Officer notify the NSW Electoral Commission of the Council's decision within seven days of the decision.

Record of Voting:

For the Motion: Unanimous

7. CONCLUSION OF MEETING

The meeting concluded at 7.50 pm.

This page and the preceding 5 pages are the Minutes of the Extraordinary Council Meeting held on Monday, 14 October 2024 and to be confirmed on Monday, 28 October 2024.

Chairperson

REPORTS TO COUNCIL - FOR NOTATION

28 OCTOBER 2024

12.1	Investment Report for 31 August 2024	28
12.2	Investment Report for 30 September 2024.....	83
12.3	Statutory Report: Tabling of State of our City Report (formerly 'End of Term Report')	138

REPORTS TO COUNCIL - FOR NOTATION

ITEM NUMBER	12.1
SUBJECT	Investment Report for 31 August 2024
REFERENCE	F2024/00282 - D09519037
REPORT OF	Tax and Treasury Accountant
CSP THEME:	Fair

WORKSHOP/BRIEFING DATE: Nil

PURPOSE:

The purpose of this report is to inform Council of the investment portfolio performance and compliance for the month of August 2024.

RECOMMENDATION

That Council receive and note the report.

BACKGROUND

1. In accordance with clause 212 of the *Local Government (General) Regulation 2021 (the Regulation)*, a report setting out details of all money invested must be presented to Council monthly.
2. The report must include a certificate as to whether the investments have been made in accordance with the *Local Government Act 1993 (the Act)*, the *Local Government (General) Regulation 2021* and Council's Investment Policy.

ISSUES/OPTIONS/CONSEQUENCES

Investment Portfolio Summary

3. The investment portfolio closing balance as of 31 August 2024 was \$602.4m. The average portfolio holdings held throughout the month was \$591.9m.
4. The majority of Council's investment portfolio is in term deposits (63%). The portfolio also includes liquid floating rate notes (FRNs), cash, and the TCorp Long Term Growth Fund (LTGF).
5. Approximately 9.3% of the portfolio comprises of less conservative long-term investments with exposure to credit markets and domestic and international shares. The investment portfolio is well diversified and weighted towards higher-rated institutions.

6. The table below lists the diversified range of investments held by Council as at 31 August 2024.

Table 1: Summary of investment portfolio

Investment Product	000's	% Held	Monthly Return	Annualised Return
Term Deposits	376,650	0.63	0.41	4.97
Floating Rate Notes	84,750	0.14	0.47	5.71
Bonds	41,972	0.07	0.20	2.43
Cash at Call	42,927	0.07	0.38	4.60
31 Day Notice Funds	175	0.00	0.40	4.80
CFS Global Managed Funds (CFS)	16,210	0.03	1.17	14.65
TCorp Long Term Growth Fund (LTGF)	39,787	0.07	0.38	4.58
Total Investment Funds	602,471	1.00	0.42	5.09
*COPC Internal Benchmark			0.42	5.06
Ausbond Bank Bill Index Benchmark			0.38	4.54
(Underperformance) / Outperformance > Ausbond BBI				0.55

***COPC Internal Benchmark returns** - based on Council's individual benchmarks across the various asset classes it invests within its own portfolio. The following individual benchmarks are the measurements, used for each asset class.

Cash: RBA Cash Rate

Term Deposits: based on Council's weighted average duration using multiple ADIs average monthly rate

FRNs: AusBond Credit FRN Index

CFS Global Credit Income Fund: AusBond Credit Index

NSW TCorpIM Long-Term Growth Fund: NSW TCorpIM Internal Benchmark

Investment performance for the month. The investment portfolio reported a monthly actual return of 0.42% for August 2024 (or 5.09% on an annualised basis), outperforming the monthly Ausbond bank bill index by 55 basis points annualised. The CFS Global Credit Fund actual return of 1.17% actual was the main contributor to performance. The longer-term outperformance continues to be anchored by the handful of longer-dated deposits, as well as the FRNs locked in at attractive margins, boosted by the strategic sales implemented over the past few years.

7. **Historical investment performance.** The table below provides year-to-date and historical investment performance compared to the Ausbond Bank Bill Index.

Table 2: Historical investment portfolio performance

Past and Present Performance	FYTD	1 Year	2 Year	3 Year
Total Portfolio	6.44	5.15	4.27	3.01
Ausbond Bank Bill Index Benchmark	4.52	4.37	3.88	2.69
Outperformance	1.92	0.78	0.39	0.32

8. **Investment Revenue:** As at the end of August 2024, the actual interest/income earned, exceeded the annual year to date forecast by approximately **\$2.174m**.

The outperformance can be attributed to a rally in credit funds and equities during August.

Both domestic shares (S&P ASX 200 Accumulation Index +0.47%) and international shares (MSCI World ex-Australia +2.49%) provided solid returns again. Bonds also provided positive returns as yields continued to fall (AusBond Composite Bond Index added +1.21%).

Going forward for 2024-25 Advisors exercise caution and expect volatility from the TCorp Long-Term given it has exposure to both domestic and international shares. They also advise that risks remain to the downside, particularly if there is another selloff in equities and/or bonds as the market factors in a global economic downturn.

This fund has a long duration view of 7-10 years and cannot be accurately measured for performance in the short term.

Table 3: Cumulative Interest table

Month-End	Cumulative Budget	Cumulative Investment Revenue	Difference (\$)
Jul 2024	\$2,078,098	\$3,726,842	\$1,648,744
Aug 2024	\$4,042,857	\$6,216,995	\$2,174,138
Sep 2024	\$6,007,616		
Oct 2024	\$7,972,375		
Nov 2024	\$9,937,134		
Dec 2024	\$11,901,893		
Jan 2025	\$13,866,652		
Feb 2025	\$15,831,411		
Mar 2025	\$17,796,170		
Apr 2025	\$19,760,929		
May 2025	\$21,725,688		
Jun 2025	\$23,690,447		

Note: Council values all managed funds, Floating rate notes, and bonds on a mark to market basis each month. Any gain or loss in valuation is capitalised to interest income based on actual monthly statements.

Table 4: Managed Fund Valuations Capitalised

Managed Funds Long-Term Investments	Asset Valuation Jul-24	Asset Valuation Aug-24	Value Capitalised Net Return	Monthly Interest Return Actual
TCorp Long Term Growth Fund	\$39,635,880	\$39,786,856	\$150,977	0.42%
CFS Global Managed Fund	\$16,023,187	\$16,210,282	\$187,095	1.17%
Total:	\$55,659,066	\$55,997,138	\$338,072	0.64%

9. During August, unrealised capital valuations on Managed funds rose by approximately \$338k. This increase in capital valuation, has been capitalised and is included in the cumulative investment revenue shown in table 3.
10. **Maturities and Transactions:** Overall, the portfolio remains well diversified from a maturity perspective, with around 25% of assets directed to medium term (2-5 years). All minimum and maximum criteria meet within the Policy guidelines:

11. Where liquidity permits, Council advisors recommend new surplus funds be directed towards 1–5-year horizons given this is where the most attractive value can be found.
12. The Following Transactions Occurred during August 2024

Table 5: Investment Maturities

Type	Issuer	Rating	Principal (\$)	Purchase Date	Maturity Date	Coupon (%)
TD	Auswide Bank	BBB	3,000,000.00	14-Dec-23	08-Aug-24	5.46
TD	Commonwealth Bank	AA-	4,000,000.00	11-Aug-23	15-Aug-24	5.50
TD	JUDO BANK	BBB	4,500,000.00	15-Feb-24	15-Aug-24	5.18
TD	Commonwealth Bank	AA-	3,000,000.00	16-Aug-23	22-Aug-24	5.50
			14,500,000.00			

Table 6: New Investment Purchases

Type	Issuer	Rating	Principal (\$)	Purchase Date	Maturity Date	Coupon (%)	Green Investment
TD	Unity Bank	Unrated	5,000,000.00	26-Aug-24	02-Oct-25	5.05	Yes
TD	NAB	AA-	3,000,000.00	23-Aug-24	31-Jul-25	5.03	No
FRN	Commonwealth Bank	AA-	3,000,000.00	22-Aug-24	22-Aug-29	5.24	No
TD	State Bank of India, Sydney Branch	BBB-	5,000,000.00	21-Aug-24	18-Sep-25	5.20	Yes
FRN	ING Bank (Australia) Ltd	A	4,500,000.00	20-Aug-24	20-Aug-29	5.39	No
TD	State Bank of India, Sydney Branch	BBB-	4,500,000.00	15-Aug-24	04-Sep-25	5.30	Yes
TD	State Bank of India, Sydney Branch	BBB-	4,000,000.00	12-Aug-24	19-Dec-24	5.20	Yes
TD	State Bank of India, Sydney Branch	BBB-	3,000,000.00	12-Aug-24	08-May-25	5.25	Yes
TD	State Bank of India, Sydney Branch	BBB-	3,000,000.00	12-Aug-24	24-Jul-25	5.27	Yes
			35,000,000.00				

13. During the month Council invested \$35m in Term Deposits and Floating Rate Notes. Approximately \$24.5m was placed with environmentally sustainable fossil fuel free investments.
14. Portfolio Maturity Duration

Table 7: Maturity profile

Compliant	Horizon	Invested (\$)	Invested (%)	Min. Limit (%)	Max. Limit (%)	Available (\$)
✓	0 - 365 days	\$328,764,407	54.64%	20%	100%	\$272,954,949
✓	1 – 2 years	\$84,908,266	14.11%	0%	70%	\$336,295,283
✓	2 – 5 years	\$148,259,827	24.64%	0%	60%	\$212,771,786
✓	5 – 10 years	\$39,786,856	6.61%	0%	15%	\$50,471,047
		\$601,719,355	100.00%			

15. The portfolio complies with Council's Investment Policy limits, with ample investment opportunity still available within all institutional rating, duration, and counterparty limits.

Graph 1: Investment Policy rating capacity.

*BBB-/BBB+ limits combined under Council's investment policy.

16. **Counterparty Limits.** All individual counterparty limits comply with council's investment policy, with the following exceptions:

Table 8: Exceptions to counterparty limits

Institution	Policy Limit (\$'000)	Held (\$'000)	Overweight (\$'000)	Reason	Compliance Date
-------------	-----------------------	---------------	---------------------	--------	-----------------

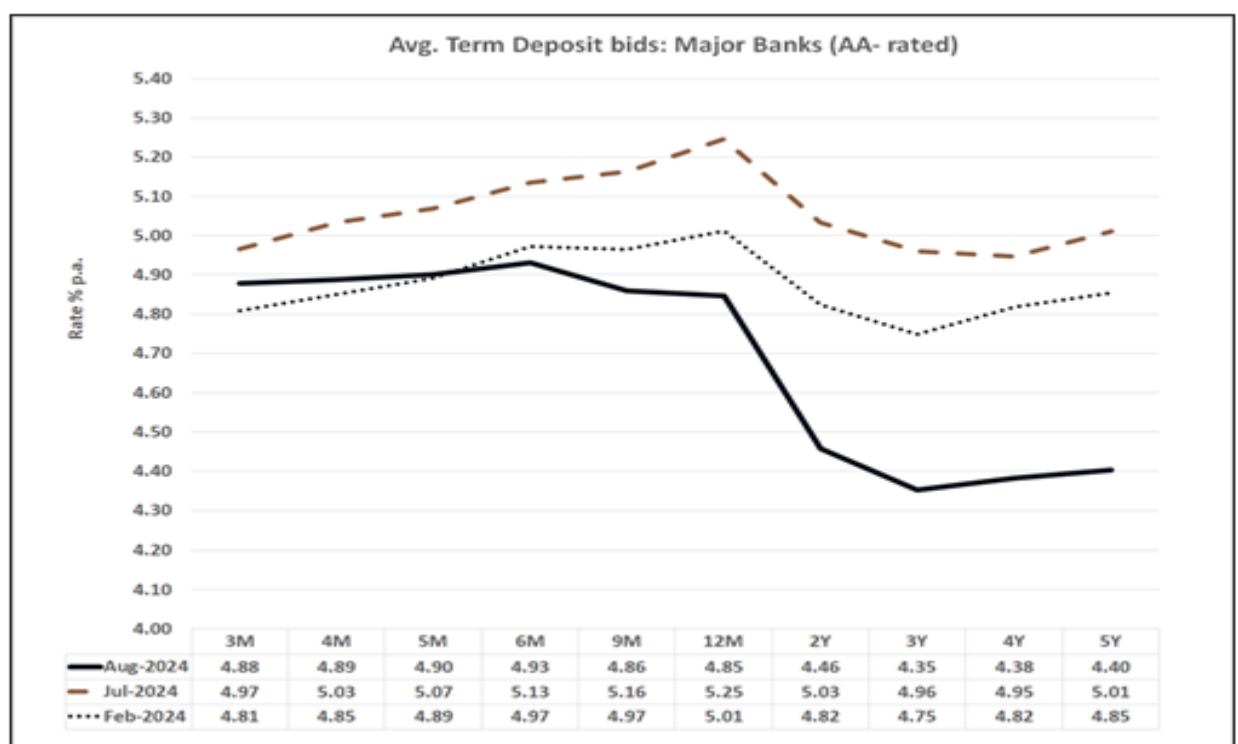
No
Exceptions

17. As at the end of August 2024, Council did not have an overweight position to any single ADI. Overall, the portfolio is well diversified across the entire credit spectrum, including some exposure to unrated ADIs.
18. A full list of counterparty holdings is available on page 9 of the Arlo Advisory comprehensive report (attachment 2).
19. Current Yields Councils Floating Rate Notes are currently yielding around 5.71% FYTD with unrealised capital gains of approximately \$663k based on current market valuations.
20. The CFS Global Credit Fund returned 1.17% (actual) outperforming the AusBond Bank Bill Index return of +0.38% Although it has been a relatively volatile environment for credit over the past few years, it has been one of Council's best performing assets over the longer-term. With a running yield of 5%, Arlo recommend council retain this investment, given the alternative investments in complying fixed interest products are largely earning below this rate of return.

21. Council's term deposit portfolio (63% of the portfolio) was yielding 4.82% p.a. at month-end, with a weighted average duration of around 396 days or 1.1 years.

During August, the average deposit rates offered by the major banks dropped significantly as rate cut expectations were brought forward. Most notably, at the longer-end of the curve (1-5 years), the average bids offered by the major banks dropped between 40-60bp from where they were in July. The deposit curve is significantly inverse with rates now peaking at the 6-month term and then dropping across 1–5-year horizon (with the lowest rates offered in the 3-year tenor), as the market aggressively factors in multiple rate cuts over the coming year.

Graph 2: Term Deposit Yields



Source: Imperium Markets

22. Council engages Arlo Advisory for assistance in all investment matters relating to advice, risk, and portfolio weighting. Arlo monitor the portfolio daily and conduct a monthly health check review. This confirms that Council's portfolio is being conducted in accordance with the Act, the Regulation, and the Investment Policy.
23. Detailed investment performance commentary in relation to each investment product /type and counterparty, can be found in the Arlo Advisory comprehensive report attached (**Attachment 2**).

Certification of Investments

24. I hereby certify the investments for the month of August 2024 have been made in compliance with the Act, the Regulations, Council's Investment Policy, and the adviser's recommendations.

John Angilley, Executive Director, Finance & Information**CONSULTATION & TIMING**Stakeholder Consultation

25. The following stakeholder consultation has been undertaken in relation to this matter:

Date	Stakeholder	Stakeholder Comment	Council Officer Response	Responsibility
31-Aug 2024	Arlo Advisory	All Investments are within Policy guidelines and supported by Councils independent advisor. Refer Arlo Comprehensive Report	All Investments are within Policy limits and reconcile to the General Ledger as at 31 Aug 2024	John Angilley Executive Director, Finance & Information Bruce MacFarlane Treasury & Tax Accountant

LEGAL IMPLICATIONS FOR COUNCIL

26. There are no legal implications resulting from this report.

FINANCIAL IMPLICATIONS FOR COUNCIL







27. As of 31 August 2024, cumulative interest income outperformed the year-to-date forecast budget by approximately \$2.174m. However future volatility is expected within the managed fund portfolio in the coming months with market uncertainty impacting equities.

Bruce MacFarlane
Treasury Tax & Accounts Payable Manager

John Angilley
Executive Director Finance & Information

Gail Connolly
Chief Executive Officer

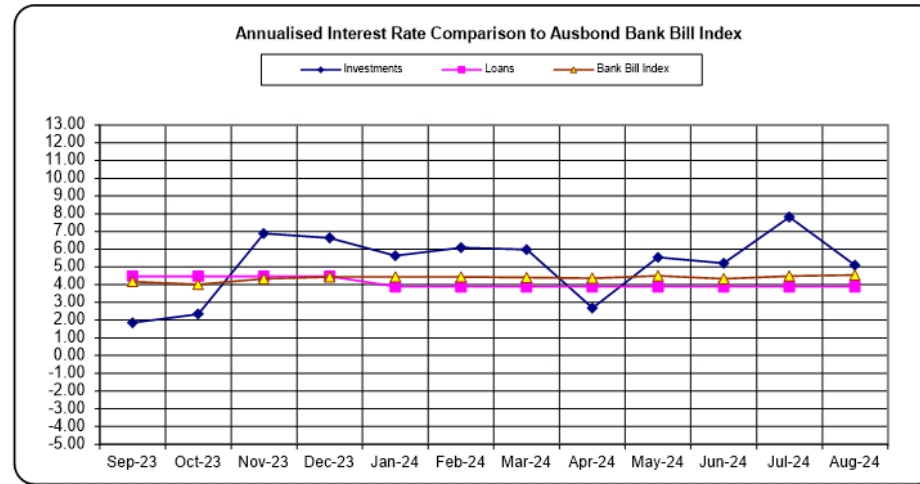
ATTACHMENTS:

- | | | |
|---|--|----------|
| 1 |  Investment and Loans Performance Graph August 2024.pdf | 1 Page |
| |  | |
| 2 |  Arlo Comprehensive Investment Report - City of Parramatta 31 August 2024.pdf | 36 Pages |
| |  | |
| 3 |  List of Council Investments by maturity August 2024.pdf | 10 Pages |
| |  | |

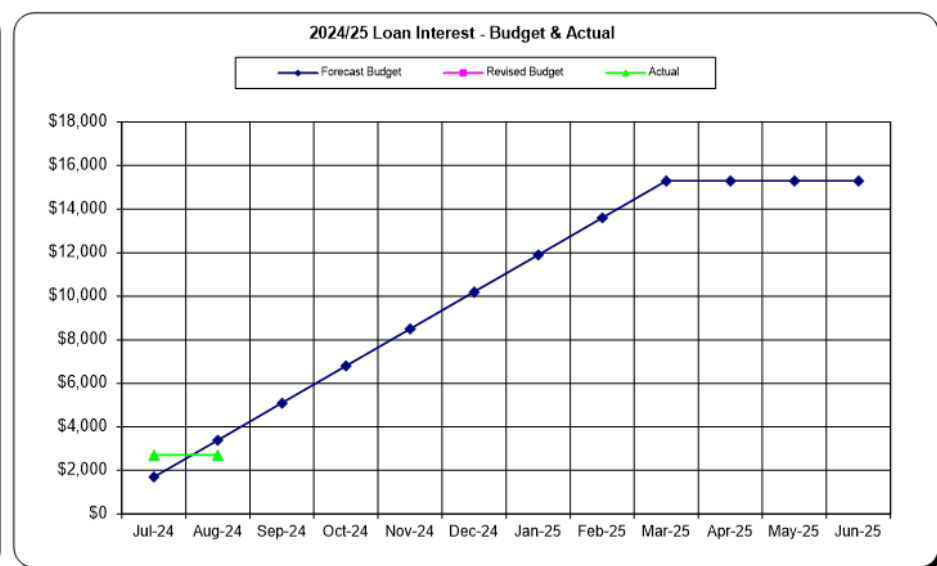
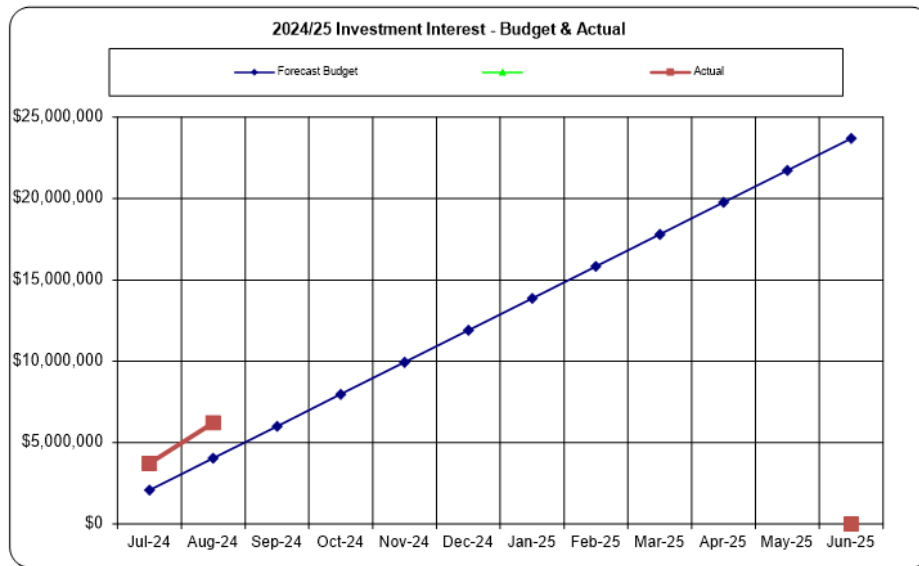
REFERENCE MATERIAL

ATTACHMENT 1

CL..... Governance & Corporate



Investments and Loans Interest - Year to Date Budget Performance





Monthly Investment Review



**CITY OF
PARRAMATTA**

August 2024

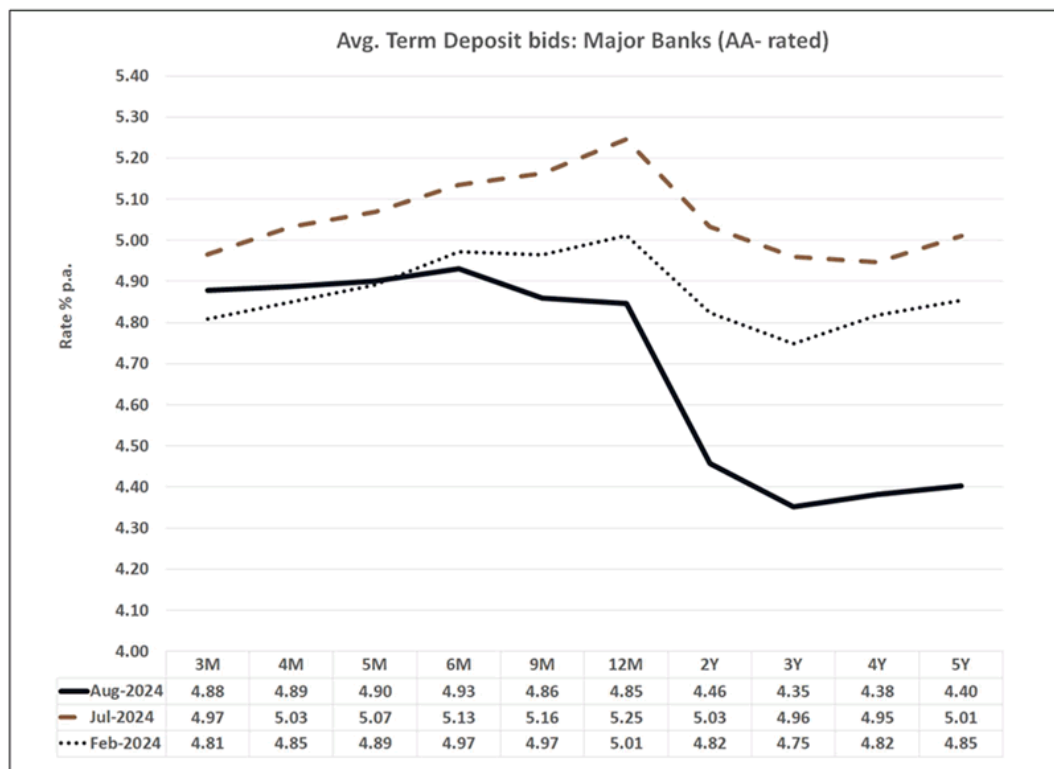
Arlo Advisory Pty Ltd
ABN: 55 668 191 795
Authorised Representative of InterPrac Financial Planning Pty Ltd
AFSL 246 638
Phone: +61 2 9053 2987
Email: michael.chandra@arloadvisory.com.au / melissa.villamin@arloadvisory.com.au
125 Middle Harbour Road, East Lindfield NSW 2070



Market Update Summary

In August, it was a tale of two halves as financial markets were sold off early in the month before recovering in the final two weeks. Key economic indicators continue to point towards a soft landing and markets have been quick to position for a lower interest rate environment.

In the deposit market, over August, the average deposit rates offered by the major banks dropped significantly as rate cut expectations were brought forward. Most notably, at the longer-end of the curve (1-5 years), the average bids offered by the major banks dropped between 40-60bp from where they were in July. The deposit curve is significantly inverse with rates now peaking at the 6 month term and then dropping across 1-5 year horizon (with the lowest rates offered in the 3 year tenor), as the market aggressively factors in multiple rate cuts over the coming year.



Source: Imperium Markets

With a global economic downturn and multiple interest rate cuts still being priced over the next 6-12 months, investors should consider diversifying and taking an 'insurance policy' against a potentially lower rate environment by investing across 2-5 year fixed deposits, targeting rates above 4½% p.a. (small allocation only).



City of Parramatta Council's Portfolio Summary

Term Deposits

Term Deposits (fixed and floating) account for around 63% of the total investment portfolio at month-end. Council's term deposit portfolio was yielding 4.82% p.a. at month-end, with a weighted average duration of around 396 days or ~1.1 years. Where liquidity permits, we recommend maintaining this duration in the long-run.

Senior FRNs

Council's senior floating rate notes (FRNs) make up around 14% of the total investment portfolio at month-end. The market valuation of Council's FRNs remained flat, returning **+0.00% (actual)** in August (or **+\$814 in dollar terms**). Two new investments were placed totalling \$7.5 during the month.

Summary	July 2024	August 2024	Net Flow (\$)	Monthly Change %
Face Value	\$76,250,000	\$83,750,000	\$7,500,000	+9.84%
Market Value	\$76,806,193	\$84,307,006	+\$814	+0.00%

We highlight that Council's FRNs are senior ranked assets and high in the bank capital structure. We expect that, if held to maturity, the FRNs will pay back its original face value (\$100.00), along with its quarterly coupons throughout the life of the security. That is, we do not expect Council to lose any capital or interest payments from its current holding in its senior FRNs given all banks continue to maintain high capital buffers as required by APRA.

At month-end, Council's FRNs are now marked at an **unrealised capital gain of +\$557,110** (noting some were purchased at a slight discount to par in the secondary market).

BBB rated senior FRNs

As per all FRNs, we have no issues with Council's investments in "BBB" rated senior FRNs given all counterparties continue to hold robust balance sheets with high levels of capital. On a mark-to-market basis, collectively they rose around **\$9,782 in dollar terms or +0.07% (actual)** for the month.

Summary	July 2024	August 2024	Net Flow (\$)	Monthly Change %
Face Value	\$13,300,000	\$13,300,000	\$0	+0.00%
Market Value	\$13,395,696	\$13,405,478	+\$9,782	+0.07%

At month-end, Council's "BBB" rated FRNs are now marked at an **unrealised capital gain of ~\$105,582**.



Senior Bonds

Since September 2020, Council has an outstanding \$24m placed in Northern Territory Treasury Corporation (NTTC) fixed bonds rated AA- (same as the domestic major banks), locking in yields between 0.90%-1.40% p.a. The weighted average yield on these investments was 1.13% p.a., with a current weighted average duration of 1.36 years.

We believe these investments were sensible at the time of investment given the unprecedented low rate environment and the RBA's forward guidance at the time of investment (no rate rises "until at least 2024"). We reiterate that the NTTC bonds are a 'retail' offering and not 'wholesale' issuances. Given the lack of liquidity and high penalty costs if they were to be sold/redeemed prior to the maturity date, they are considered to be a hold-to-maturity investment and will be marked at par value (\$100.00) throughout the term of investment.

During August 2021, Council purchased \$600k in the ING (AAA) covered fixed bond at a yield of 1.16% p.a. This is likely to be held for the entire term given the rate hike cycle over the past two years. Given it is now trading at a significant discount to par, we recommend buying additional units if available, to average-in at a more attractive yield. Separately, recently, Council purchased fixed bonds with BoQ (BBB+) and Judo (BBB-) Bank at discounted values – these are likely to result in capital gains as they mature and were originally purchased between 5.36%-6.60% yields.

TCorp Long-Term Growth Fund

The NSW TCorp Fund accounts for ~6½% of Council's total investment portfolio. **The Fund returned +0.38% (actual) for the month of August.** Domestic and international shares continued to provide positive returns, led by growing expectations of imminent rate cuts.

Summary	Jul 2024	Aug 2024	Investment (\$)	Net Return (\$)	Net Return (%)
Market Value	\$39,635,880	\$39,786,856	\$0	+\$150,977	+0.38%

Risk assets pushed higher over the month, helped by resilient corporate earnings, softer data, and a Fed reluctant to undertake further hikes.

Several central banks have now started acting to temper this restrictiveness, with more central banks expected to commence rate cut cycles in coming months. This has seen rates markets move to price several rate cuts in the US before year end. The greater confidence that inflation is tracking lower and that central banks will have scope to lower rates as a result has seen bond yields decline significantly over the month.

The Fund should be looked at with a long-term view, with a minimum holding period of +7 years. Given the exposure to the volatile asset of shares, Council should expect to see, on average, a negative month once every 3 months over a long-term holding period.



CFS Global Credit Income

The CFS Global Credit Income Fund accounts for around 2½% of Council's total investment portfolio. **The Fund returned +1.38% (actual) in July**, as the market valuation of the fund's assets in global credit securities increased during the month.

Summary	Jul 2024	Aug 2024	Difference (\$)	Difference (%)
Market Value	\$16,023,187	\$16,210,282	+\$187,095	+1.17%

The Fund holds a diverse range of securities across the global credit market. It remains very well diversified by issuer in order to mitigate default risk. It invests in nearly 600 corporate bonds from issuers in various countries and industry sectors. Any spread contraction going forward allows credit and asset-backed holdings to enjoy significant capital gains.

With a running yield of around +5% p.a., we recommend Council retains this "grandfathered" Fund given the alternative to invest in cash and deposits (Council's approval list) are yielding lower.

Cash Accounts

Cash accounts make up around 7% of Council's investment portfolio at month-end. Council's cash accounts are likely to yield up to 0.15% p.a. (at most) above the official cash rate over coming years i.e. yield up to 4.50% p.a. at current yields. Short-dated term deposits will continue to outperform overnight cash accounts in most cases so we recommend keeping cash levels at a bare minimum to meet ongoing liquidity requirements.



Council's Budgeted Income for FY2024–2025

Council's budgeted income for FY2024–2025 was set to \$23.69m. Based on an average total investment portfolio size of around \$580m, that equates to a budgeted yield of around 4.08% for the financial year.

For the first month of the financial year, the cumulative interest revenue earned was roughly \$2.17m above the budgeted income. In the current financial year, we exercise caution given the volatility from the TCorp Long-Term Growth Fund during any month (fluctuations can easily be up or down \$1m on any month, potentially larger).

Month-End	Cumulative Budget	Cumulative Investment Revenue	Difference (\$)
Jul 2024	\$2,078,098	\$3,726,842	\$1,648,744
Aug 2024	\$4,042,857	\$6,216,995	\$2,174,138
Sep 2024	\$6,007,616		
Oct 2024	\$7,972,375		
Nov 2024	\$9,937,134		
Dec 2024	\$11,901,893		
Jan 2025	\$13,866,652		
Feb 2025	\$15,831,411		
Mar 2025	\$17,796,170		
Apr 2025	\$19,760,929		
May 2025	\$21,725,688		
Jun 2025	\$23,690,447		

We remain cautious given that risks remain to the downside, particularly if there is another selloff in equities and/or bonds as the market factors in a global economic downturn.



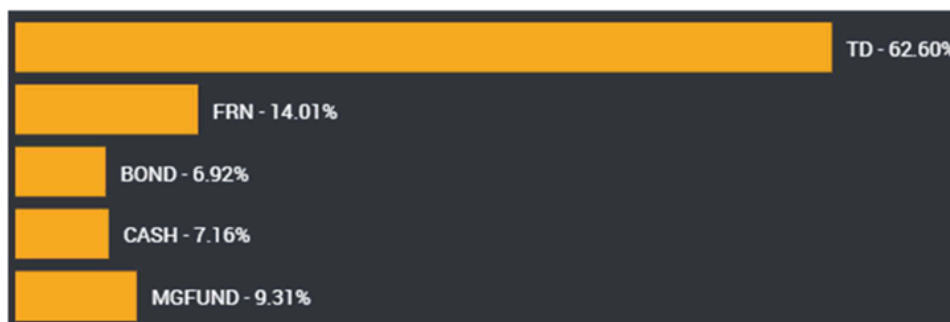
Council's Portfolio & Compliance

Asset Allocation

As at the end of August 2024, the portfolio was mainly directed to fixed term deposits (63%). The remaining portfolio is directed to FRNs (14%), overnight cash accounts (7%), bonds (7%), and the managed funds with CFS Global Credit Income Fund and NSW T-Corp Long Term Growth Fund (9%, combined).

Senior FRNs remain relatively attractive as spreads have generally widened over the past 2-3 years. New issuances may be considered again on a case by case scenario. In the interim, staggering a mix of fixed deposits between 9-12 months to 3 years remains a more optimal strategy to maximise returns over a longer-term cycle.

Should inflation be within the RBA's target band of 2-3% over the longer-term, targeting yields around 4½% p.a. or higher should outperform benchmark. Fixed term deposits spread across 1-5 year horizons (staggered approach) would be suitable to address the potential for a lower rate environment in coming years.





Term to Maturity

Overall, the portfolio remains well diversified from a maturity perspective with around 25% of assets directed to medium-term assets (2-5 years). All minimum and maximum criteria meet within the Policy guidelines:



Where liquidity permits, we recommend new surplus funds be directed to 1-5 year horizons given this is where the most attractive value can be found. We suggest this be allocated to any remaining attractive fixed term deposits or newly issued FRNs (refer to respective sections below).

Compliant	Horizon	Invested (\$)	Invested (%)	Min. Limit (%)	Max. Limit (%)	Available (\$)
✓	0 - 365 days	\$328,764,407	54.64%	20%	100%	\$272,954,949
✓	1 - 2 years	\$84,908,266	14.11%	0%	70%	\$336,295,283
✓	2 - 5 years	\$148,259,827	24.64%	0%	60%	\$212,771,786
✓	5 - 10 years	\$39,786,856	6.61%	0%	15%	\$50,471,047
		\$601,719,355	100.00%			



Counterparty

As at the end of August 2024, Council did not have an overweight position to any single ADI. Overall, the portfolio is well diversified across the entire credit spectrum, including some exposure to the unrated ADIs.

Compliant	Issuer	Rating	Invested (\$)	Invested (%)	Max. Limit (%)	Available (\$)
✓	Bendigo Covered	AAA	\$5,225,547	0.87%	50.00%	\$295,634,130
✓	ING Covered	AAA	\$563,366	0.09%	50.00%	\$300,296,311
✓	ANZ	AA-	\$32,401,416	5.38%	40.00%	\$208,286,326
✓	CBA	AA-	\$7,412,794	1.23%	40.00%	\$233,274,948
✓	NAB	AA-	\$70,687,193	11.75%	40.00%	\$170,000,549
✓	Northern Territory	AA-	\$27,000,000	4.49%	40.00%	\$213,687,742
✓	Macquarie	A+	\$2,437,860	0.41%	25.00%	\$147,991,979
✓	Rabo. Aus. Branch	A+	\$1,910,021	0.32%	25.00%	\$148,519,818
✓	UBS AG	A+	\$5,811,432	0.97%	25.00%	\$144,618,407
✓	CFS Global CI	A	\$16,210,282	2.69%	25.00%	\$134,219,557
✓	ICBC	A	\$100,056,489	16.63%	25.00%	\$50,373,350
✓	ING Bank Aus.	A	\$29,508,164	4.90%	25.00%	\$120,921,675
✓	Rabo. Aus.	A	\$93,800,000	15.59%	25.00%	\$56,629,839
✓	BoQ	A-	\$20,399,096	3.39%	25.00%	\$130,030,743
✓	Bendigo-Adelaide	A-	\$3,128,768	0.52%	25.00%	\$147,301,071
✓	AMP Bank	BBB+	\$8,674,868	1.44%	15.00%	\$81,583,035
✓	Aus. Unity Bank	BBB+	\$4,000,000	0.66%	15.00%	\$86,257,903
✓	Bank Australia	BBB+	\$4,229,758	0.70%	15.00%	\$86,028,145
✓	Bank of Us	BBB+	\$10,000,000	1.66%	15.00%	\$80,257,903
✓	Great Southern	BBB+	\$2,509,885	0.42%	15.00%	\$87,748,019
✓	Heritage	BBB+	\$2,120,838	0.35%	15.00%	\$88,137,065
✓	Newcastle	BBB+	\$1,531,319	0.25%	15.00%	\$88,726,585
✓	P&N Bank	BBB+	\$16,800,000	2.79%	15.00%	\$73,457,903
✓	Police Bank	BBB+	\$4,000,000	0.66%	15.00%	\$86,257,903
✓	QT Mutual Bank	BBB+	\$1,001,436	0.17%	15.00%	\$89,256,467
✓	Teachers Mutual	BBB+	\$1,004,736	0.17%	15.00%	\$89,253,167
✓	Auswide Bank	BBB	\$9,000,000	1.50%	15.00%	\$81,257,903
✓	Judo Bank	BBB	\$11,999,726	1.99%	15.00%	\$78,258,177
✓	MyState	BBB	\$3,000,000	0.50%	15.00%	\$87,257,903
✓	QBank	BBB	\$5,007,506	0.83%	15.00%	\$85,250,397
✓	State Bank India	BBB-	\$31,500,000	5.23%	15.00%	\$58,757,903



Compliant	Issuer	Rating	Invested (\$)	Invested (%)	Max. Limit (%)	Available (\$)
✓	Arab Bank Aus.	Unrated	\$5,000,000	0.83%	0.83%	\$0
✓	Bank of Sydney	Unrated	\$5,000,000	0.83%	0.83%	\$0
✓	Move Bank	Unrated	\$5,000,000	0.83%	0.83%	\$0
✓	Police CU	Unrated	\$4,000,000	0.66%	0.83%	\$1,000,000
✓	Summerland Bank	Unrated	\$5,000,000	0.83%	0.83%	\$0
✓	Unity Bank	Unrated	\$5,000,000	0.83%	0.83%	\$0
✓	TCorpIM LTG	Unrated	\$39,786,856	6.61%	10.00%	\$20,385,079
			\$601,719,355	100.00%		

On 31st July 2024, ANZ's takeover of Suncorp Bank was formalised, and ratings agency S&P upgraded Suncorp's long-term credit rating to that of its parent company immediately (now rated AA-). Investor's exposure to Suncorp is now reflected under the parent company being ANZ.



Domestic versus International

Noting Council's (internationally) demographic ratepayer base, we summarise where its investments are currently placed:

ADI Category by APRA / Country of Region	Amount Invested	Percentage
Australian Owned ADI	\$272,572,745	45.30%
Australia	\$272,572,745	45.30%
Branches of Foreign Bank	\$139,277,942	23.15%
China	\$100,056,489	16.63%
Netherlands	\$1,910,021	0.32%
India	\$31,500,000	5.23%
Switzerland	\$5,811,432	0.97%
Foreign Subsidiary Banks	\$133,871,530	22.25%
Jordan	\$5,000,000	0.83%
Lebanon	\$5,000,000	0.83%
Netherlands	\$123,871,530	20.59%
Global [^]	\$55,997,138	9.31%
International	\$55,997,138	9.31%
Total	\$601,719,355	100.00%

Source: <https://www.apra.gov.au/register-of-authorized-deposit-taking-institutions>

[^]Global: The NSW TCorpIM LTGF and CFS Global Credit Income Fund invests in hundreds of underlying securities globally, from which the portfolio composition is likely to change regularly.

Overall, approximately 45% of Council's total investment portfolio is placed with domestic ADIs, while the remaining 55% is placed with international banks and corporate entities. In response to global financial crisis (GFC), the Financial Stability Board (FSB) came up with a range of financial metrics to ascertain which banks were effectively deemed "too big to fail". A list of Globally Systemic Important Banks (G-SIBs) was developed, in which these banks required to hold much higher levels of capital compared to their smaller peers to ensure their financial stability under various stress test scenarios (e.g. another GFC).

Council's exposure to the international banks are generally with such Globally Systemic Important Banks (G-SIBs), including ICBC (China), ING Bank and Rabobank (Netherlands), UBS (Switzerland) and State Bank of India (India).

Overall, we have no concerns with Council's exposure to international banks given they are largely considered to be globally systematic important banks that are 'too big to fail'.



Fossil Fuel Investments

What is Council's current exposure to institutions that fund fossil fuels?

Using the following link <http://www.marketforces.org.au/banks/compare>, based on the Council's investment portfolio balance as at 31/08/2024 (\$601.72m), we can roughly estimate that ~55% of the investments have some form of exposure. Council's exposure is summarised as follows:

Counterparty	Credit Rating	Funding Fossil Fuel
Bendigo Covered	AAA	No
ING Covered	AAA	Yes
ANZ	AA-	Yes
CBA	AA-	Yes
NAB	AA-	Yes
Northern Territory	AA-	Yes
Macquarie	A+	Yes
Rabobank Aus. Branch	A+	Yes
UBS AG	A+	No
CFS Global Credit^^	A	Yes
ICBC	A	No
ING Bank Australia	A	Yes
Rabobank Australia	A	Yes
BOQ	A-	No
Bendigo-Adelaide	A-	No
AMP Bank	BBB+	Yes
Aus. Unity Bank	BBB+	No
Bank Australia	BBB+	No
Bank of Us	BBB+	No
Great Southern	BBB+	No
Heritage	BBB+	No
Newcastle	BBB+	No
P&N Bank	BBB+	No
Police Bank	BBB+	No
QT Mutual Bank	BBB+	No
Teachers Mutual Bank	BBB+	No
Auswide Bank	BBB	No
Judo Bank	BBB	No
MyState	BBB	No
QBank	BBB	No
State Bank of India	BBB-	No
Arab Bank Aus.	Unrated	No
Bank of Sydney	Unrated	No
Move Bank	Unrated	No
Police CU	Unrated	No
Summerland Bank	Unrated	No
Unity Bank	Unrated	No
T-CorpIM LTG Fund^^	Unrated	Yes

^^The underlying exposure in these managed funds includes the domestic major banks.

Source: <https://www.marketforces.org.au/info/compare-bank-table/>



Summary	Amount	Invested %
Yes	\$330,392,820	55%
No	\$271,326,536	45%
	\$601,719,355	100%

Transition to investments without major exposure to fossil fuels

Council has not made a decision to divest from the current portfolio of investments which have exposure to fossil fuels. To do so would have unfavourable implications to the credit quality, rating and interest income forecasts.

However, where possible, and within the ministerial and policy guidelines, Council will continue to favour newly issued fossil fuel free investment products, providing it does not compromise the risk and return profile.

In time it is Council's intention to move to a more balanced portfolio which has less exposure to fossil fuels, providing it is prudent to do so.

What would be implications on our portfolio credit rating?

By adopting a free fossil fuel policy or an active divestment strategy, this would eliminate the major banks rated "AA-" as well as some other "A" rated banks (Citi, Macquarie and ING). Council would be left with a smaller sub-sector of banks to choose to invest with.

What would be risks and implications on Council's portfolio performance?

Some implications include:

- High concentration risk – limiting Council to a selected number of banks;
- Increased credit/counterparty risk;
- May lead to a reduction in performance (e.g. most of the senior FRN issues are with the higher rated ADIs);
- Underperformance compared to other Councils which could result in a significant loss of income generated – could be in excess of hundreds of thousands of dollars per annum.

It may actually be contrary to Council's primary objective to preserve capital as the investment portfolio's risk would increase (all things being equal). Council may not be maximising its returns – this is one of the primary objectives written in the Investment Policy.



Credit Quality

Following the most recent adopted Policy, all aggregate ratings categories are currently within the Policy limits:

Compliant	Credit Rating	Invested (\$)	Invested (%)	Max. Limit (%)	Available (\$)
✓	AAA Category	\$5,788,914	1%	100%	\$595,930,442
✓	AA Range or Major Banks	\$137,501,403	23%	100%	\$464,217,952
✓	A Category	\$273,262,111	45%	80%	\$208,113,373
✓	BBB Category	\$116,380,071	19%	30%	\$64,135,735
✓	Unrated ADI Category	\$29,000,000	5%	10%	\$31,171,936
✓	TCorpIM Funds	\$39,786,856	7%	25%	\$110,642,983
		\$601,719,355	100.00%		

The portfolio remains well diversified across the entire credit spectrum, including some exposure to the unrated ADI sector. There is high capacity to invest in the higher rated ADIs (A or higher), with some capacity to invest in the "BBB" rated category.



Performance

Council's performance (actual returns) for the month ending August 2024 is summarised as follows:

Performance (Actual)	1 month	3 months	6 months	FYTD	1 year	2 years	3 years
Official Cash Rate	0.36%	1.08%	2.17%	0.73%	4.32%	3.86%	2.70%
AusBond Bank Bill Index	0.38%	1.11%	2.22%	0.75%	4.39%	3.88%	2.69%
PCC Internal Benchmark*	0.42%	1.49%	2.70%	1.05%	5.54%	5.00%	3.42%
PCC Cash Portfolio	0.38%	1.14%	2.29%	0.77%	4.57%	4.10%	2.94%
PCC T/D Portfolio	0.41%	1.23%	2.37%	0.83%	4.35%	3.50%	2.82%
PCC FRN Portfolio	0.47%	1.43%	2.85%	0.95%	5.73%	5.15%	4.02%
PCC Bond Portfolio	0.20%	0.60%	1.06%	0.41%	1.76%	1.43%	1.32%
PCC Credit Fund	1.17%	2.43%	4.39%	2.57%	9.02%	7.71%	4.13%
PCC TCorp Growth Fund	0.38%	4.27%	4.90%	3.24%	12.44%	10.80%	3.99%
PCC's Total Portfolio	0.42%	1.49%	2.68%	1.07%	5.15%	4.27%	3.01%
Rel. Perf. (BBI)	0.04%	0.38%	0.46%	0.31%	0.76%	0.39%	0.31%
Rel. Perf. (Int. Bench.)	0.00%	0.00%	-0.02%	0.02%	-0.39%	-0.73%	-0.42%

*The Internal Benchmark returns are based on Council's individual benchmarks across the various asset classes it invests within its own portfolio. The following individual benchmarks are used for each asset class that Council invests in:

Cash: RBA Cash Rate

Term Deposits: Deposit benchmark based on Council's weighted average duration using multiple ADIs average monthly rate

FRNs: AusBond Credit FRN Index

CFS Global Credit Income Fund: AusBond Credit Index

NSW TCorpIM Long-Term Growth Fund: Fund's return itself

For the month of August, the total investment portfolio (including cash) provided a return of +0.42% (actual) or +5.09% p.a. (annualised), outperforming the AusBond Bank Bill Index return of +0.38% (actual) or +4.54% p.a. (annualised), and Council's internal benchmark return of +0.42% (actual) or +5.06% p.a. (annualised).

The longer-term outperformance continues to be anchored by the handful of longer-dated deposits, as well as the FRNs locked in at attractive margins, boosted by the strategic sales implemented over the past few years. This is now reflected in the longer-term returns with the FRN portfolio now ahead of fixed term deposits over 1-3 year time periods (also driven recently during the RBA's rate hike cycle). The TCorp LTGF has also helped returns in recent years as shares have reached their all-time highs.



The annualised returns as of August 2024 are shown in the following table:

Performance (% p.a.)	1 month	3 months	6 months	FYTD	1 year	2 years	3 years
Official Cash Rate	4.35%	4.35%	4.35%	4.35%	4.32%	3.86%	2.70%
AusBond Bank Bill Index	4.54%	4.46%	4.44%	4.52%	4.39%	3.88%	2.69%
PCC Internal Benchmark*	5.06%	6.03%	5.44%	6.33%	5.54%	5.00%	3.42%
PCC Cash Portfolio	4.60%	4.60%	4.60%	4.60%	4.57%	4.10%	2.94%
PCC T/D Portfolio	4.97%	4.98%	4.76%	4.97%	4.35%	3.50%	2.82%
PCC FRN Portfolio	5.71%	5.78%	5.73%	5.71%	5.73%	5.15%	4.02%
PCC Bond Portfolio	2.43%	2.41%	2.12%	2.43%	1.76%	1.43%	1.32%
PCC Credit Fund	14.65%	10.00%	8.90%	16.09%	9.02%	7.71%	4.13%
PCC TCorp Growth Fund	4.58%	18.05%	9.96%	20.66%	12.44%	10.80%	3.99%
PCC's Total Portfolio	5.09%	6.03%	5.39%	6.44%	5.15%	4.27%	3.01%
Rel. Perf. (BBI)	0.55%	1.58%	0.94%	1.92%	0.76%	0.39%	0.31%
Rel. Perf. (Int. Bench.)	0.03%	0.01%	-0.05%	0.11%	-0.39%	-0.73%	-0.42%



Recommendations for Council

Term Deposits

As at the end of August 2024, Council's **deposit** portfolio was yielding **4.82% p.a.** (unchanged from the previous month), with a weighted average duration of around 396 days (~1.08 years).

There is growing belief that interest rate cuts and a global economic downturn is imminent and so locking in rates above 4½% p.a. across 1-5 year tenors may provide some income protection against a lower rate environment over coming years.

We recommend Council maintains the average duration around 12 months (or slightly longer) over the long-term.

Please refer to the section below for further details on the Term Deposit market.

Securities

Primary (new) Senior **FRNs** (with maturities between 3-5 years) continue to be appealing (particularly for those investors with portfolios skewed towards fixed assets) and should be considered on a case by case scenario. Please refer to the section below for further details on the FRN market.

Council FRNs – Recommendations for Sale/Switches

We will inform Council when there is an opportunity to sell out of any future sub-optimal FRNs and switch into a higher yielding complying asset. This strategy has worked very well as Council has ultimately boosted the overall returns of the investment portfolio (up to hundreds of thousands of dollars in previous financial years). There will be an opportunity to switch/sell out of the following FRN(s) in coming months, ideally switching into a newly issued attractive FRN. The following are now up for consideration:

Issuer	Rating	Maturity Date	ISIN	Face Value	Trading Margin	Capital Price (\$)	~Unrealised Gain (\$)
UBS	A+	30/07/2025	AU3FN0055307	\$3,250,000	+50.0bp	\$100.325	\$10,572
Bendigo	A-	11/11/2025	AU3FN0073334	\$4,000,000	+58.5bp	\$100.373	\$14,908
CBA	AA-	14/01/2027	AU3FN0065579	\$1,300,000	+60.0bp	\$100.187	\$2,431
Macq.	A+	14/09/2026	AU3FN0081170	\$2,400,000	+67.0bp	\$100.297	\$7,116



This strategy has boosted overall returns and will continue to do so going forward. The current financial year's realised gains are shown as follows:

Issuer	Rating	Maturity Date	ISIN	Face Value	Trading Margin	Capital Price (\$)	Realised Gain (\$)
NAB	AA-	21/01/2025	AU3FN0052510	\$2,000,000	+53.0bp	\$100.345	\$6,900
Suncorp	A+	30/07/2024	AU3FN0049144	\$2,000,000	+59.0bp	\$100.192	\$4,800
NAB	AA-	30/05/2025	AU3FN0069373	\$2,000,000	+57.0bp	\$100.548	\$9,316
Suncorp	AAA	24/04/2025	AU3FN0053880	\$700,000	+71.0bp	\$100.498	\$3,486
Bendigo	BBB+	06/09/2024	AU3FN0050019	\$1,750,000	+76.0bp	\$100.151	\$2,642
Suncorp	AAA	17/10/2025	AU3FN0072617	\$800,000	+47.0bp	\$100.534	\$4,272
BoQ	AAA	14/05/2025	AU3FN0054086	\$900,000	+49.0bp	\$100.529	\$4,761
Citibank	A+	14/11/2024	AU3FN0051561	\$1,000,000	+46.0bp	\$100.183	\$1,830
BoQ	A-	30/10/2024	AU3FN0051272	\$1,000,000	+56.0bp	\$100.213	\$2,130
Total Realised Gains FY2023-2024							\$40,137

Council's Senior Fixed Bonds

Since September 2020, Council placed parcels in NTTC (AA-) fixed bonds as follows:

Investment Date	Maturity Date	Principal	Rate % p.a.^	Remaining Term (Yrs)	Interest Paid
24/11/2020	16/12/2024	\$1,000,000	0.90%	0.29	Annually
16/02/2021	16/06/2025	\$1,000,000	0.90%	0.79	Annually
16/02/2021	15/06/2026	\$5,000,000	1.00%	1.79	Annually
12/05/2021	16/06/2025	\$3,000,000	1.10%	0.79	Annually
12/05/2021	15/06/2026	\$3,000,000	1.30%	1.79	Annually
20/05/2021	16/06/2025	\$3,500,000	1.10%	0.79	Annually
09/09/2021	16/12/2024	\$2,500,000	0.90%	0.29	Semi-Annually
09/09/2021	15/12/2026	\$5,000,000	1.40%	2.29	Semi-Annually
Totals / Wgt. Avg.		\$24,000,000	1.13%	1.36 yrs	

At the time of investment, these investments were relatively attractive especially after the rate cut delivered in early November 2020 to 0.10% and its subsequent forward guidance on official interest rates (no rate rises "until at least 2024"). The NTTC bonds are a 'retail' offering and not 'wholesale' issuances. Given the lack of liquidity and high penalty costs if they were to be sold/redeemed prior to the maturity date, they are considered to be a hold-to-maturity investment and will be marked at par value (\$100.00) throughout the term of investment.



Separately, Council also purchased into the following fixed bonds. Where attractive, Council may consider purchasing additional units in these securities in the secondary market to 'average-in' a better overall purchase price.

Issuer	Rating	Maturity Date	ISIN	Face Value	Purchase Yield	Current Yield	Unrealised Gain / Loss (\$)
ING	AAA	19/08/2026	AU3CB0282358	\$600,000	1.16%	4.36%	-\$34,888
BoQ	A-	27/01/2027	AU3CB0296168	\$1,500,000	5.45%	4.75%	+\$31,466
BoQ	A-	27/10/2026	AU3CB0284149	\$2,600,000	5.36%	4.79%	+\$50,877
BoQ	A-	30/04/2029	AU3CB0308955	\$8,000,000	5.36%	4.85%	+\$165,272
Judo	BBB-	26/09/2025	AU3CB0292480	\$2,000,000	6.60%	6.36%	+\$6,606



CFS Global Credit Income Fund

For the month of August, the CFS Global Credit Income Fund returned +1.17% (actual), outperforming the AusBond Bank Bill Index return of +0.38% (actual), and the AusBond Credit Index return of +0.93% (actual).

For credit markets, the investment decision is a delicate balancing act between spreads approaching historic low levels and the attraction of higher yields while recognising the impact of higher geopolitical risk premiums and a softer to modest growth outlook across developed markets.

Although it has been a relatively volatile environment for credit over the past few years, it has been one of Council's best performing assets over the longer-term. The portfolio continues to accumulate high running-income in excess of the benchmark across all corporate and financial sectors. The Fund holds a diverse range of securities across the global credit market. It remains very well diversified by issuer in order to mitigate default risk. It invests in nearly 600 corporate bonds from issuers in various countries and industry sectors. Any spread contraction going forward allows credit and asset-backed holdings to enjoy significant capital gains.

With a running yield of ~5% p.a., we recommend Council to retain this investment given the alternative investments in complying fixed interest products are largely earning below this rate of return.



NSW T-CorpIM Growth Fund

The Growth Fund returned +0.38% (actual) for the month of August. Both domestic shares (S&P ASX 200 Accumulation Index +0.47%) and international shares (MSCI World ex-Australia +2.49%) provided solid returns again. Bonds also provided positive returns as yields continued to fall (AusBond Composite Bond Index added +1.21%).

Labour markets in most advanced economies are now loosening, although recession is not an expected outcome, while the expected decline in inflationary pressures now looks even more entrenched. While we expect a continuation of this trend towards better contained inflationary outcomes, investors should remain vigilant to the risk that external events have the potential to alter this trajectory.

The loosening in many labour markets reinforces that monetary policy remains restrictive in most major economies. Several central banks have now started acting to temper this restrictiveness, with more central banks expected to commence rate cut cycles in coming months. This has seen rates markets move to price several rate cuts in the US before year end. The greater confidence that inflation is tracking lower and that central banks will have scope to lower rates as a result has seen bond yields decline significantly over the month.

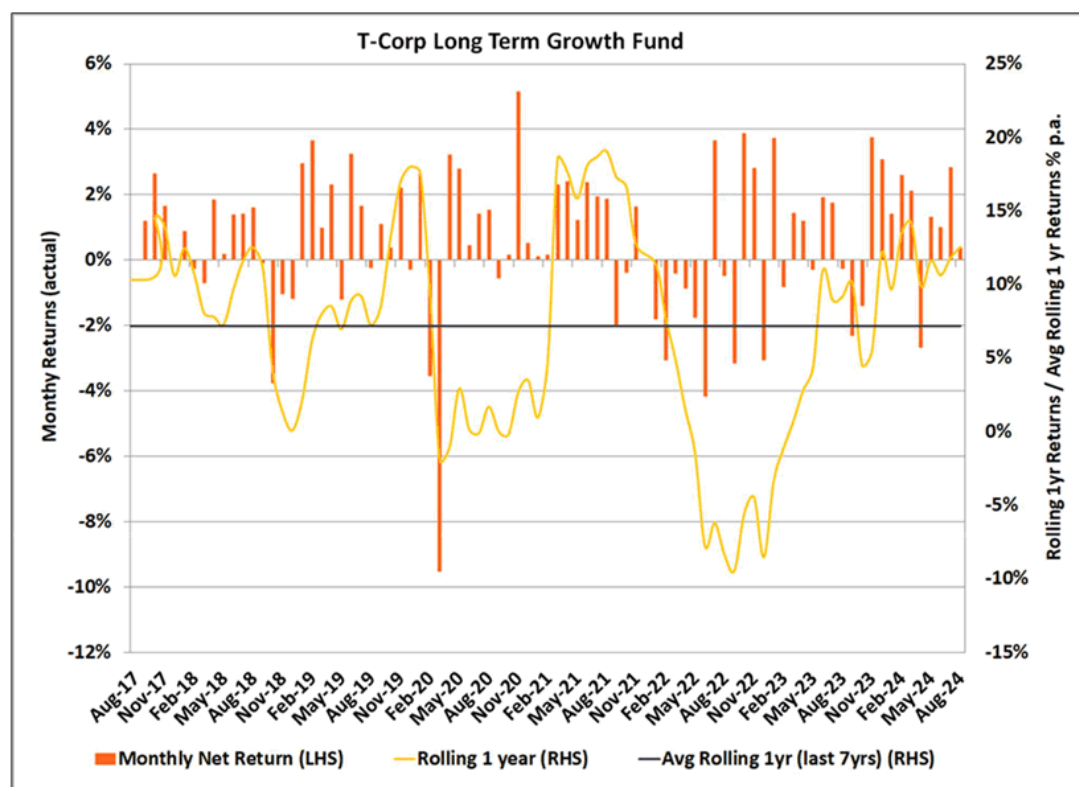
Overall, we remain cautious on the future performance of the T-Corp Growth Fund given the high volatility associated with a diversified growth fund, which generally allocates a range of 60%–80% in domestic and international shares. Investors are seeking relief from the elevated levels of inflation and remain hopeful that rate cuts will be delivered over coming months.

As we mentioned since Q1 2024, with shares reaching their all-time highs, and with official rates at or seemingly close to their cyclical peak, investors may choose to partially de-risk their position in the Fund. With complying defensive fixed interest assets such as term deposits (which also does not incur any mark-to-market volatility) still being offered around the 4½–5% level for 5 years from a handful of ADIs, investors may take the opportunity to partially or redeem altogether from the TCorp LTGF noting it's long-term returns has been around 7% p.a. The risk premium has certainly narrowed coming out of the pandemic period (when official rates were down to emergency levels).

For those willing to hold, the Fund should be looked at with a long-term view, with a minimum holding period of +7 years (some view it as a perpetual long-term investment). Given the exposure to the volatile asset of shares, Council should expect to see, on average, a negative month once every 3 months over long-term time periods.



Since Inception	T-Corp Long Term Fund
Negative Months	144 (~1 in 3 months)
Positive Months	278
Total Months	422 (35.17 yrs)
Average Monthly Return	+0.65% (actual)
Median Monthly Return	+1.02% (actual)
Lowest 1 year Rolling Return	-21.12% p.a. (Nov 2008)
Highest 1 year Rolling Return	+29.89% p.a. (Jan 1994)





Term Deposit Market Review

Current Term Deposits Rates

As at the end of August, we see value in the following:

ADI	LT Credit Rating	Term	Rate % p.a.
ING	A	5 years	4.67%
Westpac	AA-	5 years	4.50%
ING	A	4 years	4.59%
Westpac	A-	4 years	4.45%
Hume	BBB+	4 years	4.45%
ING	A	3 years	4.54%
Westpac	A-	3 years	4.45%
Hume	BBB+	3 years	4.45%
Bank of Us	BBB+	2 years	4.65%
ING	A	2 years	4.63%
Westpac	AA-	2 years	4.55%
Hume	BBB+	2 years	4.55%
NAB	AA-	2 years	4.50%

The above deposits are suitable for investors looking to maintain diversification and lock-in a slight premium compared to purely investing short-term.

For terms under 12 months, we believe the strongest value is currently being offered by the following ADIs (we stress that rates are indicative, dependent on daily funding requirements and different for industry segments):



ADI	LT Credit Rating	Term	Rate % p.a.
NAB	AA-	12 months	5.00%
Hume	BBB+	12 months	4.94%
ING	A	12 months	4.93%
ICBC	A	12 months	4.91%
Westpac	AA-	12 months	4.90%
NAB	AA-	9 months	5.00%
Hume	BBB+	9 months	4.96%
Bank of Us	BBB+	9 months	4.90%
ING	A	9 months	4.89%
NAB	AA-	6 months	5.00%
Suncorp	AA-	6 months	5.00%
Hume	BBB+	6 months	4.96%
Westpac	AA-	6 months	4.95%
NAB	AA-	3 months	4.95%
Westpac	AA-	3 months	4.89%

If Council does not require high levels of liquidity and can stagger a proportion of its investments across the longer term horizons (1–5 years), it will be rewarded over a longer-term cycle. Investing a spread of 12 months to 3 year horizons can likely yield up to, on average, an extra ¼–½% p.a. higher compared to those investors that entirely invest in short-dated deposits (under 6–9 months).

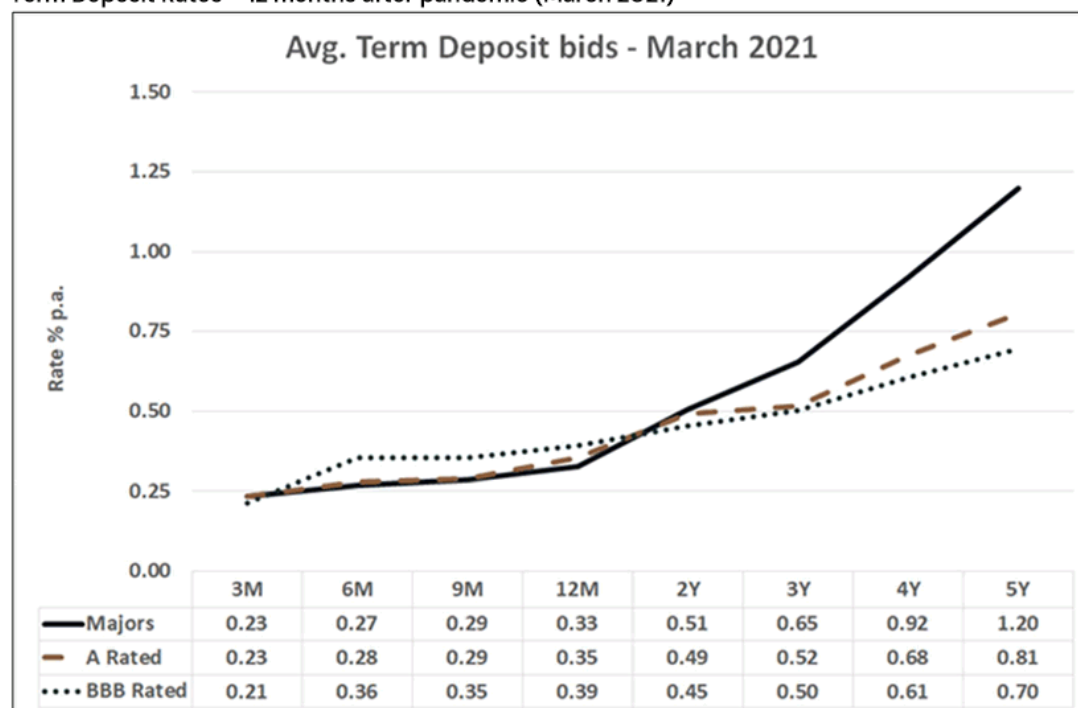
With a global economic slowdown and multiple interest rate cuts being priced over the next few years, investors should strongly consider diversifying by allocating some longer term surplus funds and undertake an insurance policy by investing across 2–5 year fixed deposits and locking in rates above 4½% p.a. This will provide some income protection with central banks now potentially looking to cut rates in coming months.



Term Deposits Analysis

Pre-pandemic (March 2020), a 'normal' marketplace meant the lower rated ADIs (i.e. BBB category) were offering higher rates on term deposits compared to the higher rated ADIs (i.e. A or AA rated). But due to the cheap funding available provided by the RBA via their Term Funding Facility (TFF) during mid-2020, allowing the ADIs to borrow as low as 0.10% p.a. fixed for 3 years, those lower rated ADIs (BBB rated) did not require deposit funding from the wholesale deposit. Given the higher rated banks had more capacity to lend (as they have a greater pool of mortgage borrowers), they subsequently were offering higher deposit rates. In fact, some of the lower rated banks were not even offering deposit rates at all. As a result, most investors placed a higher proportion of their deposit investments with the higher rated (A or AA) ADIs over the past three years.

Term Deposit Rates – 12 months after pandemic (March 2021)



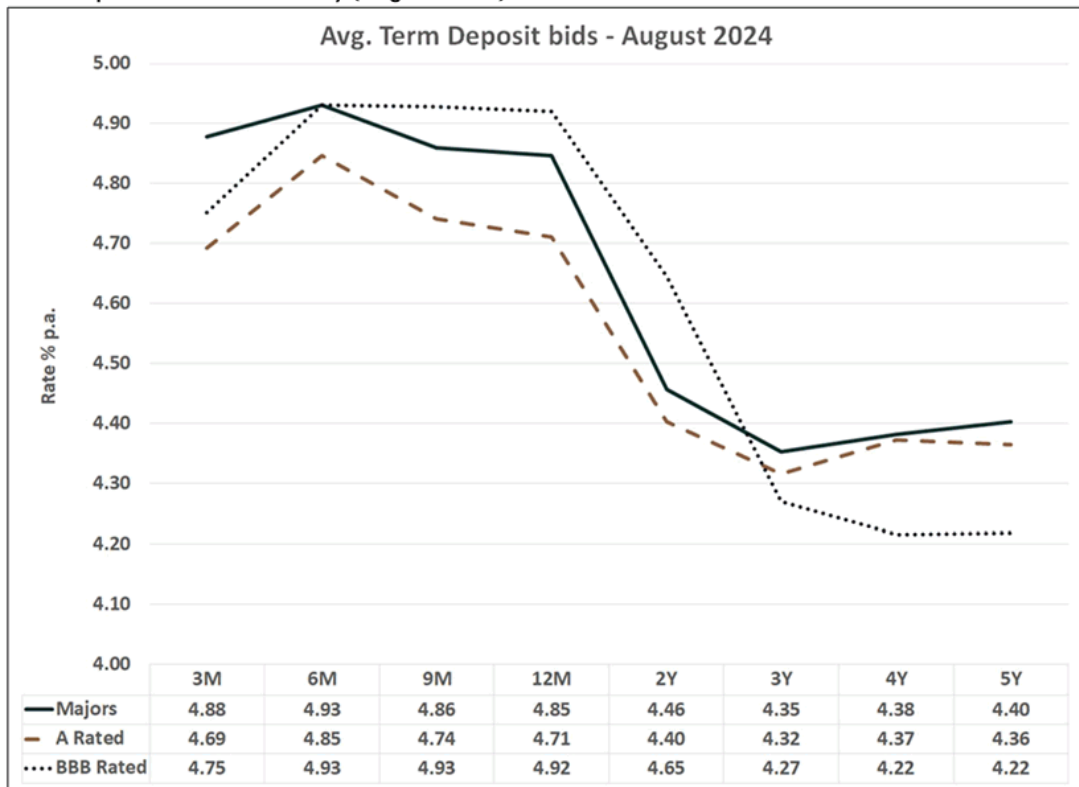
Source: Imperium Markets

The abnormal marketplace experienced during the pandemic is starting to reverse as the competition for deposits slowly increases, partially driven by the RBA's term funding facility coming to an end. In recent months, we have started to periodically see some of the lower rated ADIs ("A" and "BBB" rated) offering slightly higher rates compared to the domestic major banks ("AA" rated) on different parts of the curve (i.e. pre-pandemic environment). Some of this has been attributed to lags in adjusting their deposit rates as some banks (mainly the lower rated ADIs) simply set their rates for the week.



Going forward, Council should have a larger opportunity to invest a higher proportion of its funds with the lower rated institutions (up to Policy limits), from which the majority are not lending to the Fossil Fuel industry or considered 'ethical'. We are slowly seeing this trend emerge (as was the case this month at the short-end of the curve), although the major banks always seem to react more quickly than the rest of the market during periods of volatility:

Term Deposit Rates – Currently (August 2024)



Source: Imperium Markets

Regional & Unrated ADI Sector

Ratings agency S&P has commented that *"mergers remain compelling for mutuals lenders"* in providing smaller lenders greater economies of scale and assisting them in being able to price competitively and will see *"the banking landscape will settle with a small number of larger mutual players"*. S&P expects that consolidation to continue over the next two years.

We remain supportive of the regional and unrated ADI sector (and have been even throughout the post-GFC period). They continue to remain solid, incorporate strong balance sheets, while exhibiting high levels

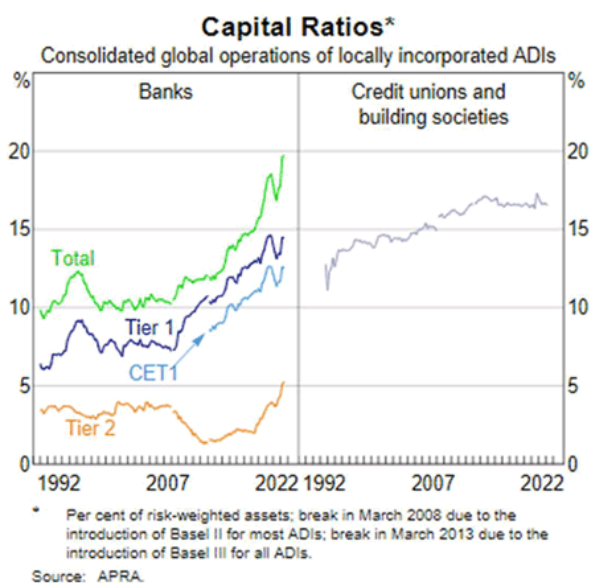


of capital – typically, much higher compared to the higher rated ADIs. Some unrated ADIs have up to 25–40% more capital than the domestic major banks, and well above the Basel III requirements.

Overall, the lower rated ADIs (BBB and unrated) are generally now in a better financial position than they have been historically (see the Capital Ratio figure below). The financial regulator, APRA has noted that the Common Equity Tier 1 capital of Australian banks now exceeds a quarter of a trillion dollars. It has increased by \$110 billion, or more than 70%, over the past decade. Over the same time, banks' assets have grown by 44%. Some of the extra capital is supporting growth in the banking system itself but clearly, there has been a strengthening in overall resilience and leverage in the system is lower.

We believe that deposit investments with the lower rated ADIs should be considered going forward, particularly when they offer 'above market' specials. Not only would it diversify the investment portfolio and reduce credit risk, it would also improve the portfolio's overall returns. The lower rated entities are generally deemed to be the more 'ethical' ADIs compared to the higher rated ADIs.

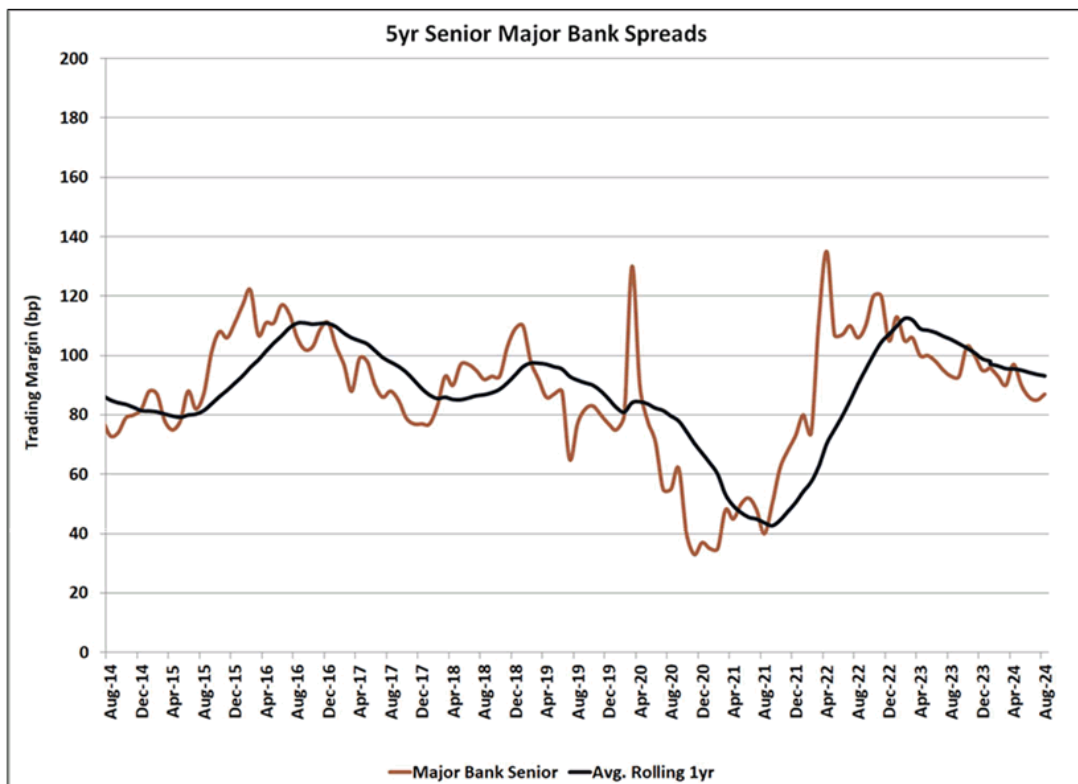
In the current environment of high regulation and scrutiny, all domestic (and international) ADIs continue to carry high levels of capital. There is minimal (if any) probability of any ADI defaulting on their deposits going forward – this was stress tested during the GFC and the pandemic period. APRA's mandate is to "protect depositors" and provide "financial stability".





Senior FRNs Market Review

Over August, amongst the senior major bank FRNs, physical credit securities remained relatively flat at the long-end of the curve. During the month, CBA (AA-) issued a dual 3 & 5 year senior deal at +70bp and +87bp respectively. Major bank senior securities remain at fair value on a historical basis although looking fairly expensive if the 5yr margin tightens to +80bp in the near future.



Source: IBS Capital

There was minimal issuance again during the month apart from:

- OCBC (AA-) 3 year senior FRN at +69bp
- Mizuho (A) 3 year senior FRN at +75bp

Amongst the "A" and "BBB" rated sector, the securities remained flat at the longer-end of the curve. Overall, credit securities are looking more attractive given the widening of spreads over the past 2-3 years. FRNs will continue to play a role in investors' portfolios mainly on the basis of their liquidity and the ability to roll down the curve and gross up returns over ensuing years (in a relatively stable credit environment), whilst also providing some diversification to those investors skewed towards fixed assets.



Senior FRNs (ADIs)	30/08/2024	31/07/2024
"AA" rated – 5yrs	+87bp	+85bp
"AA" rated – 3yrs	+65bp	+65bp
"A" rated – 5yrs	+102bp	+100bp
"A" rated – 3yrs	+87bp	+80bp
"BBB" rated – 3yrs	+130bp	+130bp

Source: IBS Capital

We now generally recommend switches ('benchmark' issues only) into new primary issues, out of the following senior FRNs that are maturing:

- On or before 2026 for the "AA" rated ADIs (domestic major banks);
- On or before late-2025 for the "A" rated ADIs; and
- Within 6–9 months for the "BBB" rated ADIs (consider case by case).

Investors holding onto the above senior FRNs ('benchmark' issues only) in their last few years are now generally holding sub optimal investments and are not maximising returns by foregoing realised capital gains. In the current challenging economic environment, any boost in overall returns should be locked in when it is advantageous to do so, particularly as switch opportunities become available.



Senior Fixed Bonds – ADIs (Secondary Market)

With global inflation still high by historical standards, this has seen a significant lift in longer-term bond yields over the past 2–3 years (valuations have fallen) as markets have reacted sharply.

This has resulted in some opportunities in the secondary market. We currently see value in the following fixed bond lines, with the majority now being marked at a significant discount to par (please note supply in the secondary market may be limited on any day):

ISIN	Issuer	Rating	Capital Structure	Maturity Date	~Remain. Term (yrs)	Fixed Coupon	Indicative Yield
AU3CB0278174	UBS	A+	Senior	26/02/2026	1.50	1.1000%	4.59%
AU3CB0280030	BoQ	A-	Senior	06/05/2026	1.68	1.4000%	4.83%
AU3CB0299337	Bendigo	A-	Senior	15/05/2026	1.71	4.7000%	4.72%
AU3CB0296168	BoQ	A-	Senior	27/01/2027	2.41	4.7000%	4.76%
AU3CB0308955	BoQ	A-	Senior	30/04/2029	4.67	5.3580%	4.89%



Economic Commentary

International Market

In August, it was a tale of two halves as financial markets were sold off early in the month before recovering in the final two weeks. Key economic indicators continue to point towards a soft landing and markets have been quick to position for a lower interest rate environment.

Across equity markets, the S&P 500 Index rose +2.28% over the month, whilst the NASDAQ gained +0.65%. Europe's main indices also provided positive returns, led by Germany's DAX (+2.15%), France's CAC (+1.32%) and UK's FTSE (+0.10%).

The US Fed left rates unchanged in August but there were some tweaks to the wording in the post meeting statement (most notably that the committee is *"attentive to the risks to both sides of its dual mandate"*, whereas previously it was focused on inflation risks), which is seen as a high prospect of a September rate cut.

The US unemployment rate rose 0.2% to 4.3% (versus 4.1% expected). US consumer prices gained +0.2% m/m in July and +2.9% y/y, which came in as expected. Core CPI rose to an annual rate of +3.2% in July (from +3.3% in June), its lowest level since April 2021.

Both of Bank of Canada's preferred core measures of inflation eased during the month averaging +2.55% y/y, from a downwardly revised +2.70% a month earlier.

The Bank of England kicked off its easing cycle with a 25bp cut to the policy rate to 5.00%, as widely expected, but in rather balanced 5-4 vote.

Sweden's central bank—the Riksbank—lowered its policy rate by 25bps to 3.50%. The move was widely expected, but the surprise came from the Bank's dovish forward guidance.

Japan's Nikkei 225 stock index plunged more than -12% in a single day in early August, surpassing the -11.4% drop in October 2008 during the GFC, as investors were concerned that the US economy may be in worse shape than had been expected.

The Reserve Bank of New Zealand surprised markets by lowering its cash rate by 25bp to 5.25% as it stated headline inflation is returning to its target band.

The MSCI World ex-Aus Index rose +2.49% for the month of August:

Index	1m	3m	1yr	3yr	5yr	10yr
S&P 500 Index	+2.28%	+7.03%	+25.31%	+7.69%	+14.06%	+10.92%
MSCI World ex-AUS	+2.49%	+6.25%	+22.72%	+5.33%	+11.51%	+7.86%
S&P ASX 200 Accum. Index	+0.47%	+5.74%	+16.49%	+6.73%	+8.14%	+8.02%

Source: S&P, MSCI



Domestic Market

The RBA kept rates on hold in its meeting in August as widely expected and kept its tightening bias, saying it remains “vigilant to upside risks to inflation”. The most important addition to the post-Meeting Statement was the line “policy will need to be sufficiently restrictive until the Board is confident that inflation is moving sustainably towards the target range”, suggesting the RBA’s default is to keep policy unchanged until that confidence builds.

RBA Governor Bullock pushed back on market pricing, which was again highlighted in the latest Minutes: “based on the information available at the time of the meeting, it was unlikely that the cash rate target would be reduced in the short term”.

The Monthly CPI indicator fell to +3.5% y/y in July from +3.8% (consensus +3.4%), driven by the fall in electricity prices following the introduction of new subsidies (electricity fell -6.4% m/m, vs +0.9% without the subsidies).

Australia’s employment growth for July rose by 58.2k vs. 20k expected. Despite this strong employment growth, the unemployment rate increased to 4.2% (rising 0.1% from June) reflective of the increase in the participation rate to a record level of 67.1%.

Wage inflation continues to moderate as Q2 WPI growth rose +0.8% q/q (+4.1% y/y), in line with expectations.

Retail Sales for July rose +0.0% m/m, weaker than the +0.3% consensus.

Regional Queensland bank Auswide and Tasmania’s MyState have entered into a binding Scheme Implementation Agreement under which the two banks will merge.

The Australian dollar surged +4.85%, finishing the month at US68.06 cents (from US64.91 cents the previous month).

Credit Market

The global credit indices marginally tightened across the board in August. They remain at their levels in early 2022 (prior to the rate hike cycle from most central banks):

Index	August 2024	July 2024
CDX North American 5yr CDS	50bp	52bp
iTraxx Europe 5yr CDS	52bp	55bp
iTraxx Australia 5yr CDS	64bp	65bp

Source: Markit



Fixed Interest Review

Benchmark Index Returns

Index	August 2024	July 2024
Bloomberg AusBond Bank Bill Index (0+YR)	+0.38%	+0.37%
Bloomberg AusBond Composite Bond Index (0+YR)	+1.21%	+1.48%
Bloomberg AusBond Credit FRN Index (0+YR)	+0.43%	+0.52%
Bloomberg AusBond Credit Index (0+YR)	+0.93%	+1.56%
Bloomberg AusBond Treasury Index (0+YR)	+1.16%	+1.48%
Bloomberg AusBond Inflation Gov't Index (0+YR)	+0.57%	+1.74%

Source: Bloomberg

Other Key Rates

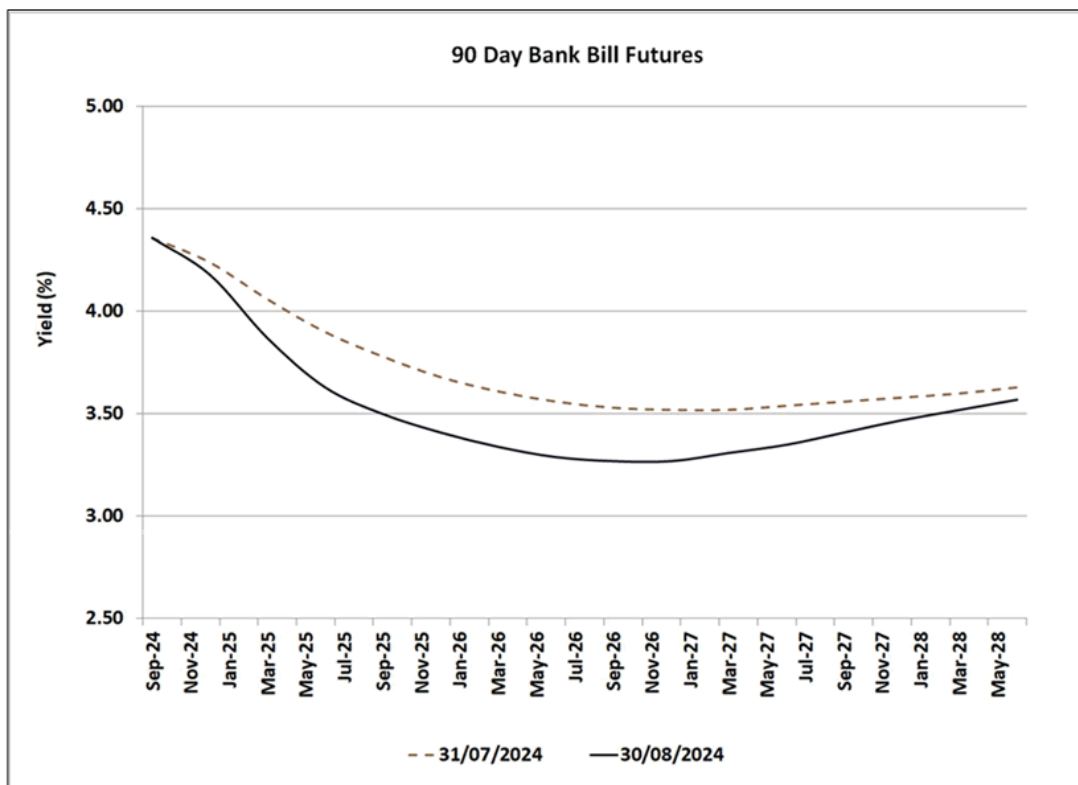
Index	August 2024	July 2024
RBA Official Cash Rate	4.35%	4.35%
90 Day (3 month) BBSW Rate	4.39%	4.49%
3yr Australian Government Bonds	3.54%	3.76%
10yr Australian Government Bonds	3.93%	4.11%
US Fed Funds Rate	5.25%-5.50%	5.25%-5.50%
2yr US Treasury Bonds	3.91%	4.29%
10yr US Treasury Bonds	3.91%	4.09%

Source: RBA, ASX, US Department of Treasury



90 Day Bill Futures

Bill futures fell across the board this month, following the movement in the global bond market. Rate cut expectations have moved forward over the past month.



Source: ASX

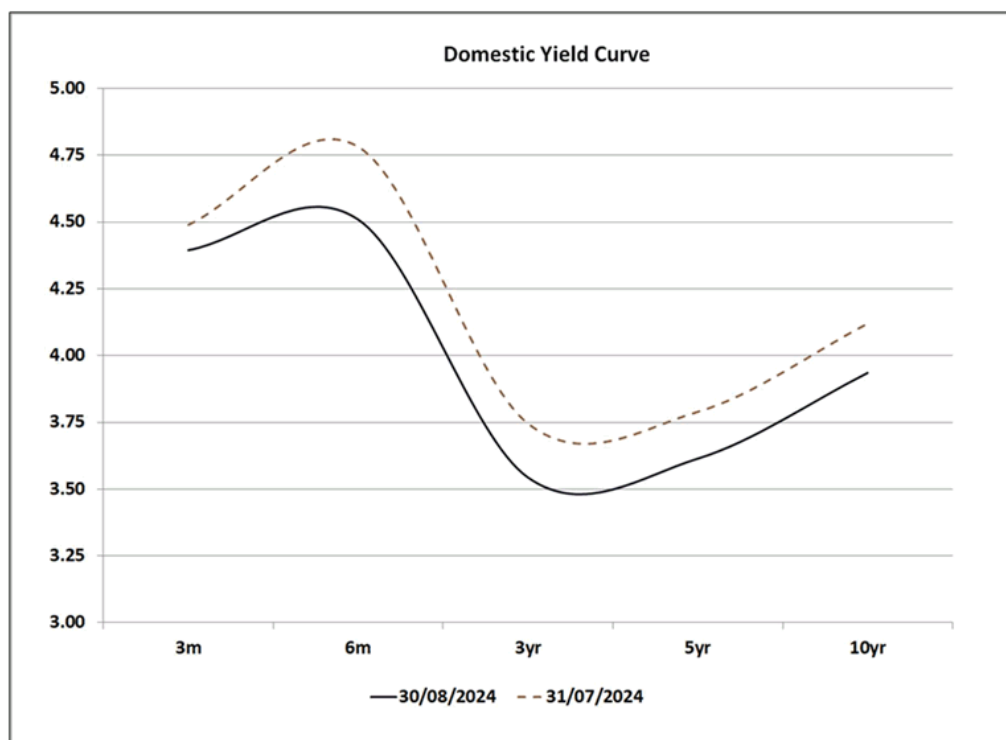


Fixed Interest Outlook

The steady rise in the unemployment rate may accelerate the US Fed's easing cycle, with markets now all but pricing in a rate cut in September. This is supported by the latest CPI data, which showed the annual inflation rate in July falling to its lowest level since April 2021. The futures market expects official interest rates in the US to be cut by up to 100bp by December 2024 and up to 200bp by July 2025, with the terminal FOMC rate of 3.00% priced by June 2026.

Domestically, the RBA remains on a tightening bias after keeping rates on hold in August. The Governor again pushed back against market pricing for immediate rate cuts, stating *"a near-term reduction in the cash rate doesn't align with the board's current thinking"* and that markets *"are a bit ahead of themselves"*. This suggests the Board's conditions for a cut are unlikely to be in place in the near-term. Governor Bullock, while affirming the RBA assessed policy as restrictive, acknowledged they were perhaps less restrictive than some other central banks, and as a result had less room to cut rates while maintaining restrictive settings.

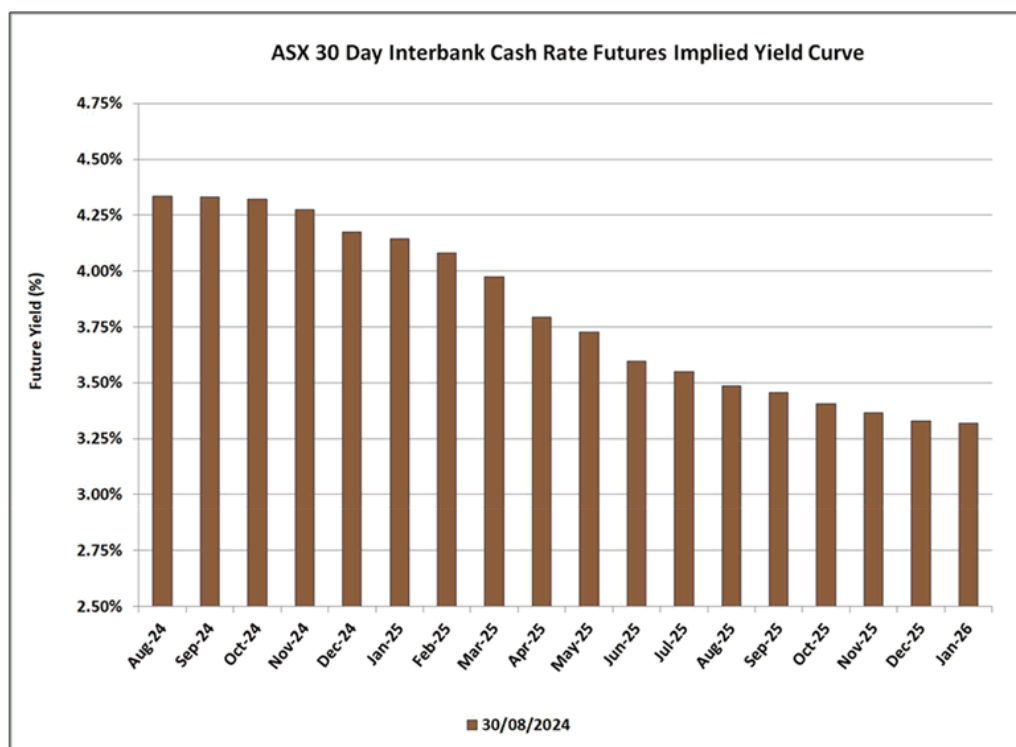
Over the month, longer-term yields fell up to 20bp at the very long end of the curve (remains an inverse yield curve):



Source: ASX, RBA



Financial markets have pushed forward their expectations of rate cuts, with the first cut pencilled in by February, and around 100bp of cuts priced by the end of 2025.



Source: ASX

DISCLAIMER

This document has been prepared by Arlo Advisory Pty Ltd ("Arlo"), ABN 55 668 191 795, an authorised representative of InterPrac Financial Planning Pty Ltd (ABN 14 076 093 680) AFS Licence No. 246638. Arlo provides fixed income investment advisory services to wholesale investors only. The information in this document is intended solely for your use. This document may not otherwise be reproduced and must not be distributed or transmitted to any other person or used in any way without the express approval of Arlo.

General Advice Warning

The information contained in this document is general in nature and does not take into account your individual investment objectives and adopted policy mandate. Arlo monitors the fixed income market and recommends the best rates currently available to the investors. You are responsible for deciding whether our recommendations are appropriate for your particular investment needs, objectives and financial situation and for implementing your decisions.

Accuracy & Reliability of Information

Arlo sources and uses information provided by third parties from time to time, including from Imperium Markets Pty Ltd ABN 87 616 579 527, a sister company of Arlo. Although every effort has been made to verify the accuracy of the information contained in this document, Arlo, its officers, employees and agents disclaim all liability (except for any liability which by law cannot be excluded), for any error, inaccuracy in, or omission from the information contained in this document or any loss or damage suffered by any person directly or indirectly through relying on this information.



Investment Report

01/08/2024 to 31/08/2024



Portfolio Valuation as at 31/08/2024

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
AMP Bank	BBB+	TD	GENERAL	At Maturity	15/12/2023	05/09/2024	5.2500	2,000,000.00	2,000,000.00	75,082.19	8,917.81
ICBC Sydney Branch	A	TD	GENERAL	Annual	13/09/2022	12/09/2024	4.4000	2,300,000.00	2,300,000.00	98,150.14	8,595.07
Bank of Sydney	Unrated	TD	GENERAL	At Maturity	19/12/2023	19/09/2024	5.4700	3,000,000.00	3,000,000.00	115,544.38	13,937.26
NAB	AA-	TD	GENERAL	Annual	20/05/2021	23/09/2024	1.3000	3,500,000.00	3,500,000.00	12,964.38	3,864.38
NAB	AA-	TD	GENERAL	Annual	12/05/2021	23/09/2024	1.0500	3,000,000.00	3,000,000.00	9,579.45	2,675.34
NAB	AA-	TD	GENERAL	Annual	12/05/2021	23/09/2024	1.3000	3,000,000.00	3,000,000.00	11,860.27	3,312.33
NAB	AA-	TD	GENERAL	Annual	04/03/2021	23/09/2024	1.3400	3,000,000.00	3,000,000.00	19,934.79	3,414.25
Bank of Sydney	Unrated	TD	GENERAL	At Maturity	19/12/2023	26/09/2024	5.4700	2,000,000.00	2,000,000.00	77,029.59	9,291.51
Suncorp Bank	AA-	TD	GENERAL	At Maturity	12/01/2024	03/10/2024	5.1700	4,000,000.00	4,000,000.00	132,012.05	17,563.84
Police Credit Union SA	Unrated	TD	GENERAL	At Maturity	12/01/2024	10/10/2024	5.1800	4,000,000.00	4,000,000.00	132,267.40	17,597.81
AMP Bank	BBB+	TD	GENERAL	Annual	13/10/2022	17/10/2024	4.7500	2,000,000.00	2,000,000.00	84,328.77	8,068.49
ICBC Sydney Branch	A	TD	GENERAL	Annual	21/10/2021	21/10/2024	1.3000	4,000,000.00	4,000,000.00	44,734.25	4,416.44
JUDO BANK	BBB	TD	HORWOOD	At Maturity	22/04/2024	24/10/2024	5.2100	5,000,000.00	5,000,000.00	94,208.22	22,124.66
AMP Bank	BBB+	TD	GENERAL	At Maturity	21/12/2023	24/10/2024	5.1000	1,500,000.00	1,500,000.00	53,445.21	6,497.26
Great Southern Bank	BBB+	FRN	GENERAL	Quarterly	24/10/2019	24/10/2024	5.5900	1,750,453.25	1,750,000.00	10,452.53	8,308.42
ICBC Sydney Branch	A	TD	GENERAL	Annual	29/10/2021	29/10/2024	1.6500	1,000,000.00	1,000,000.00	13,878.08	1,401.37
JUDO BANK	BBB	TD	HORWOOD	At Maturity	22/04/2024	31/10/2024	5.2100	5,000,000.00	5,000,000.00	94,208.22	22,124.66
Australian Unity Bank	BBB+	TD	GENERAL	At Maturity	16/01/2024	07/11/2024	5.1600	4,000,000.00	4,000,000.00	129,494.79	17,529.86



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
MyState Bank	BBB	TD	GENERAL	At Maturity	09/11/2023	14/11/2024	5.5600	3,000,000.00	3,000,000.00	135,724.93	14,166.58
ICBC Sydney Branch	A	TD	GENERAL	Annual	15/11/2021	14/11/2024	1.7900	3,000,000.00	3,000,000.00	42,812.88	4,560.82
ICBC Sydney Branch	A	TD	GENERAL	Annual	09/11/2021	14/11/2024	1.6800	3,000,000.00	3,000,000.00	41,010.41	4,280.55
ICBC Sydney Branch	A	TD	GENERAL	Annual	19/11/2021	21/11/2024	1.7500	4,750,000.00	4,750,000.00	65,133.56	7,059.93
Police Bank	BBB+	TD	GENERAL	At Maturity	16/01/2024	05/12/2024	5.1600	4,000,000.00	4,000,000.00	129,494.79	17,529.86
ICBC Sydney Branch	A	TD	GENERAL	Annual	13/12/2021	12/12/2024	1.8600	3,000,000.00	3,000,000.00	40,206.58	4,739.18
ICBC Sydney Branch	A	TD	GENERAL	Annual	10/12/2021	12/12/2024	1.8200	4,000,000.00	4,000,000.00	52,854.79	6,183.01
Northern Territory Treasury	AA-	BOND	GENERAL	Annual	01/10/2021	16/12/2024	1.0000	3,000,000.00	3,000,000.00	21,452.05	2,547.95
Northern Territory Treasury	AA-	BOND	GENERAL	Semi-Annual	09/09/2021	16/12/2024	0.9000	2,500,000.00	2,500,000.00	4,808.22	1,910.96
Northern Territory Treasury	AA-	BOND	GENERAL	Annual	24/11/2020	16/12/2024	0.9000	1,000,000.00	1,000,000.00	6,435.62	764.38
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	12/08/2024	19/12/2024	5.2000	4,000,000.00	4,000,000.00	11,397.26	11,397.26
ICBC Sydney Branch	A	TD	GENERAL	At Maturity	24/04/2024	19/12/2024	5.2200	4,000,000.00	4,000,000.00	74,367.12	17,733.70
AMP Bank	BBB+	TD	GENERAL	At Maturity	20/12/2023	19/12/2024	5.2500	3,000,000.00	3,000,000.00	110,465.75	13,376.71
Suncorp Bank	AA-	TD	GENERAL	At Maturity	09/02/2024	09/01/2025	5.1600	4,000,000.00	4,000,000.00	115,923.29	17,529.86
ING Bank (Australia) Ltd	A	TD	GENERAL	At Maturity	12/01/2024	16/01/2025	5.2600	4,000,000.00	4,000,000.00	134,310.14	17,869.59
ICBC Sydney Branch	A	TD	HORWOOD	At Maturity	22/04/2024	23/01/2025	5.3000	5,000,000.00	5,000,000.00	95,835.62	22,506.85
ING Bank (Australia) Ltd	A	TD	GENERAL	At Maturity	17/01/2024	23/01/2025	5.2600	3,500,000.00	3,500,000.00	114,999.45	15,635.89



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
ICBC Sydney Branch	A	TD	HORWOOD	At Maturity	22/04/2024	30/01/2025	5.3000	5,000,000.00	5,000,000.00	95,835.62	22,506.85
ING Bank (Australia) Ltd	A	TD	GENERAL	At Maturity	18/01/2024	30/01/2025	5.2600	3,500,000.00	3,500,000.00	114,495.07	15,635.89
ING Bank (Australia) Ltd	A	TD	GENERAL	At Maturity	19/01/2024	06/02/2025	5.2200	4,000,000.00	4,000,000.00	129,284.38	17,733.70
Bank of Us	BBB+	TD	GENERAL	At Maturity	21/05/2024	13/02/2025	5.3200	5,000,000.00	5,000,000.00	75,063.01	22,591.78
P&N Bank	BBB+	TD	GENERAL	At Maturity	27/05/2024	20/02/2025	5.2700	3,300,000.00	3,300,000.00	46,217.18	14,770.44
Rabobank Australia Limited	A	TD	GENERAL	At Maturity	27/05/2024	06/03/2025	5.2500	3,300,000.00	3,300,000.00	46,041.78	14,714.38
Move Bank	Unrated	TD	GENERAL	Annual	15/03/2024	13/03/2025	5.2500	2,000,000.00	2,000,000.00	48,904.11	8,917.81
Summerland Bank	Unrated	TD	GENERAL	At Maturity	13/03/2024	13/03/2025	5.2000	2,000,000.00	2,000,000.00	49,008.22	8,832.88
Auswide Bank	BBB	TD	GENERAL	At Maturity	10/04/2024	20/03/2025	5.1300	3,000,000.00	3,000,000.00	60,716.71	13,070.96
Move Bank	Unrated	TD	GENERAL	At Maturity	15/03/2024	27/03/2025	5.2500	2,000,000.00	2,000,000.00	48,904.11	8,917.81
Auswide Bank	BBB	TD	GENERAL	At Maturity	10/04/2024	03/04/2025	5.1300	3,000,000.00	3,000,000.00	60,716.71	13,070.96
Auswide Bank	BBB	TD	GENERAL	At Maturity	10/04/2024	10/04/2025	5.1300	3,000,000.00	3,000,000.00	60,716.71	13,070.96
Move Bank	Unrated	TD	GENERAL	At Maturity	12/04/2024	17/04/2025	5.2000	1,000,000.00	1,000,000.00	20,230.14	4,416.44
ICBC Sydney Branch	A	TD	HORWOOD	At Maturity	22/04/2024	24/04/2025	5.2500	5,000,000.00	5,000,000.00	94,931.51	22,294.52
Arab Bank Australia	Unrated	TD	HORWOOD	At Maturity	22/04/2024	24/04/2025	5.2500	5,000,000.00	5,000,000.00	94,931.51	22,294.52
ICBC Sydney Branch	A	TD	GENERAL	Annual	22/04/2022	24/04/2025	3.6800	15,000,000.00	15,000,000.00	199,627.40	46,882.19
ICBC Sydney Branch	A	TD	GENERAL	At Maturity	01/05/2024	01/05/2025	5.3200	2,000,000.00	2,000,000.00	35,855.34	9,036.71
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	12/08/2024	08/05/2025	5.2500	3,000,000.00	3,000,000.00	8,630.14	8,630.14



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
ICBC Sydney Branch	A	TD	GENERAL	At Maturity	02/05/2024	15/05/2025	5.3500	7,000,000.00	7,000,000.00	125,175.34	31,806.85
ICBC Sydney Branch	A	TD	GENERAL	Annual	02/05/2024	15/05/2025	5.3500	25,000,000.00	25,000,000.00	447,054.79	113,595.89
Rabobank Australia Limited	A	TD	GENERAL	At Maturity	20/05/2024	22/05/2025	5.3400	6,000,000.00	6,000,000.00	91,292.05	27,212.05
RACQ Bank	BBB+	FRN	GENERAL	Quarterly	23/05/2022	23/05/2025	5.6025	1,001,436.00	1,000,000.00	1,381.44	1,381.44
Rabobank Australia Limited	A	TD	GENERAL	At Maturity	29/05/2024	05/06/2025	5.3700	2,000,000.00	2,000,000.00	27,953.42	9,121.64
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	07/06/2024	11/06/2025	5.4000	3,000,000.00	3,000,000.00	38,169.86	13,758.90
Summerland Bank	Unrated	TD	GENERAL	At Maturity	07/06/2024	11/06/2025	5.3600	3,000,000.00	3,000,000.00	37,887.12	13,656.99
P&N Bank	BBB+	TD	GENERAL	At Maturity	30/05/2024	12/06/2025	5.4000	4,000,000.00	4,000,000.00	55,627.40	18,345.21
Northern Territory Treasury	AA-	BOND	GENERAL	Annual	20/05/2021	16/06/2025	1.1000	3,500,000.00	3,500,000.00	8,227.40	3,269.86
Northern Territory Treasury	AA-	BOND	GENERAL	Annual	12/05/2021	16/06/2025	1.1000	3,000,000.00	3,000,000.00	7,052.05	2,802.74
Northern Territory Treasury	AA-	BOND	GENERAL	Annual	16/02/2021	16/06/2025	0.9000	1,000,000.00	1,000,000.00	1,873.97	764.38
Rabobank Australia Limited	A	TD	GENERAL	At Maturity	31/05/2024	19/06/2025	5.3600	5,000,000.00	5,000,000.00	68,284.93	22,761.64
Rabobank Australia Limited	A	TD	GENERAL	At Maturity	03/06/2024	26/06/2025	5.3600	9,000,000.00	9,000,000.00	118,947.95	40,970.96
NAB	AA-	TD	GENERAL	At Maturity	03/07/2024	03/07/2025	5.4800	3,000,000.00	3,000,000.00	27,024.66	13,962.74
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	11/07/2024	10/07/2025	5.4800	3,000,000.00	3,000,000.00	23,421.37	13,962.74
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	29/07/2024	17/07/2025	5.4500	3,000,000.00	3,000,000.00	15,230.14	13,886.30



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	12/08/2024	24/07/2025	5.2700	3,000,000.00	3,000,000.00	8,663.01	8,663.01
UBS AG	A+	FRN	GENERAL	Quarterly	30/07/2020	30/07/2025	5.3610	3,260,572.25	3,250,000.00	15,752.53	14,797.83
NAB	AA-	TD	GENERAL	At Maturity	23/08/2024	31/07/2025	5.0300	3,000,000.00	3,000,000.00	3,720.82	3,720.82
QBank	BBB	TD	GENERAL	Annual	26/07/2023	31/07/2025	5.8200	2,000,000.00	2,000,000.00	11,799.45	9,886.03
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	30/07/2024	07/08/2025	5.4500	3,000,000.00	3,000,000.00	14,782.19	13,886.30
P&N Bank	BBB+	TD	GENERAL	At Maturity	11/08/2023	14/08/2025	5.3000	3,000,000.00	3,000,000.00	168,583.56	13,504.11
QBank	BBB	TD	GENERAL	Annual	21/08/2023	21/08/2025	5.4100	2,000,000.00	2,000,000.00	3,260.82	3,260.82
ICBC Sydney Branch	A	TD	GENERAL	Annual	24/08/2022	25/08/2025	4.7500	2,000,000.00	2,000,000.00	1,561.64	1,561.64
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	15/08/2024	04/09/2025	5.3000	4,500,000.00	4,500,000.00	11,108.22	11,108.22
ICBC Sydney Branch	A	TD	GENERAL	Annual	09/09/2022	11/09/2025	4.5200	3,500,000.00	3,500,000.00	154,299.18	13,436.16
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	21/08/2024	18/09/2025	5.2000	5,000,000.00	5,000,000.00	7,835.62	7,835.62
JUDO BANK	BBB	BOND	GENERAL	Semi-Annual	14/12/2023	26/09/2025	6.4000	1,999,726.00	2,000,000.00	55,758.90	10,871.23
Unity Bank	Unrated	TD	GENERAL	At Maturity	26/08/2024	02/10/2025	5.0500	5,000,000.00	5,000,000.00	4,150.68	4,150.68
Bendigo and Adelaide	AAA	FRN	GENERAL	Quarterly	11/11/2022	11/11/2025	5.3229	4,014,908.00	4,000,000.00	11,666.63	11,666.63
Bank Australia	BBB+	FRN	GENERAL	Quarterly	22/12/2022	24/11/2025	5.9511	1,307,372.30	1,300,000.00	1,271.74	1,271.74
ICBC Sydney Branch	A	FRN	GENERAL	Quarterly	19/01/2023	19/01/2026	5.4950	1,506,489.00	1,500,000.00	9,936.16	7,000.48
Suncorp Bank	AA-	TD	GENERAL	Annual	19/01/2024	22/01/2026	5.0500	4,000,000.00	4,000,000.00	125,073.97	17,156.16
Bank of Us	BBB+	TD	GENERAL	Annual	09/02/2024	12/02/2026	4.9700	5,000,000.00	5,000,000.00	139,568.49	21,105.48



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Rabobank Australia Limited	A	TD	HORWOOD	Annual	22/04/2024	23/04/2026	5.1000	10,000,000.00	10,000,000.00	184,438.36	43,315.07
P&N Bank	BBB+	TD	GENERAL	Annual	28/04/2023	28/04/2026	4.8000	4,500,000.00	4,500,000.00	73,972.60	18,345.21
Rabobank Australia Limited	A	TD	GENERAL	Annual	02/05/2024	04/05/2026	5.2600	14,000,000.00	14,000,000.00	246,139.18	62,543.56
Bendigo and Adelaide	A-	FRN	GENERAL	Quarterly	15/05/2023	15/05/2026	5.5892	2,016,404.00	2,000,000.00	5,206.38	5,206.38
Rabobank Australia Limited	A	TD	GENERAL	Annual	21/05/2024	21/05/2026	5.2200	5,000,000.00	5,000,000.00	73,652.05	22,167.12
Rabobank Australia Limited	A	TD	GENERAL	Annual	31/05/2024	28/05/2026	5.2600	5,000,000.00	5,000,000.00	67,010.96	22,336.99
Northern Territory Treasury	AA-	BOND	GENERAL	Annual	12/05/2021	15/06/2026	1.3000	3,000,000.00	3,000,000.00	8,334.25	3,312.33
Northern Territory Treasury	AA-	BOND	GENERAL	Annual	16/02/2021	15/06/2026	1.0000	5,000,000.00	5,000,000.00	10,410.96	4,246.58
ING Bank (Australia) Ltd	AAA	BOND	GENERAL	Semi-Annual	19/08/2021	19/08/2026	1.1000	563,366.40	600,000.00	235.07	235.07
Macquarie Bank	A+	FRN	GENERAL	Quarterly	14/09/2023	14/09/2026	5.2178	2,407,116.00	2,400,000.00	27,103.97	10,635.73
BOQ	A-	BOND	HORWOOD	Semi-Annual	07/05/2024	27/10/2026	2.1000	2,457,280.80	2,600,000.00	18,698.63	4,637.26
QBANK	BBB	FRN	GENERAL	Quarterly	01/12/2023	01/12/2026	5.9992	1,007,506.00	1,000,000.00	14,792.55	5,095.21
Northern Territory Treasury	AA-	BOND	GENERAL	Semi-Annual	09/09/2021	15/12/2026	1.4000	5,000,000.00	5,000,000.00	14,958.90	5,945.21
Commonwealth Bank	AA-	FRN	GENERAL	Quarterly	14/01/2022	14/01/2027	5.1533	1,302,431.00	1,300,000.00	8,810.03	5,689.81
BOQ	A-	BOND	GENERAL	Semi-Annual	05/10/2023	27/01/2027	4.7000	1,497,700.50	1,500,000.00	6,567.12	5,987.67
Bendigo and Adelaide	A-	FRN	GENERAL	Quarterly	27/01/2023	27/01/2027	5.8300	1,112,364.00	1,100,000.00	5,973.75	5,446.66
Heritage and Peoples	BBB+	FRN	GENERAL	Quarterly	08/02/2024	08/02/2027	5.9861	2,120,838.30	2,100,000.00	8,265.74	8,265.74



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Choice Limited											
Great Southern Bank	BBB+	FRN	GENERAL	Quarterly	09/02/2023	09/02/2027	6.0291	759,431.25	750,000.00	2,849.37	2,849.37
Bank Australia	BBB+	FRN	GENERAL	Quarterly	22/02/2023	22/02/2027	5.9151	1,409,052.40	1,400,000.00	2,268.81	2,268.81
ING Bank (Australia) Ltd	A	FRN	GENERAL	Quarterly	22/03/2024	22/03/2027	5.3423	1,003,776.00	1,000,000.00	10,099.14	4,537.30
Rabobank Australia Limited	A	TD	HORWOOD	Annual	22/04/2024	22/04/2027	5.0800	10,000,000.00	10,000,000.00	183,715.07	43,145.21
Suncorp Bank	AA-	FRN	GENERAL	Quarterly	24/11/2023	24/05/2027	5.4511	1,767,449.25	1,750,000.00	1,568.12	1,568.12
Teachers Mutual Bank	BBB+	FRN	GENERAL	Quarterly	21/06/2024	21/06/2027	5.7056	1,004,736.00	1,000,000.00	11,254.88	4,845.85
ANZ Bank	AA-	FRN	GENERAL	Quarterly	04/11/2022	04/11/2027	5.5542	4,059,952.00	4,000,000.00	15,825.67	15,825.67
NAB	AA-	FRN	GENERAL	Quarterly	25/11/2022	25/11/2027	5.5511	1,725,214.40	1,700,000.00	1,551.27	1,551.27
Bank Australia	BBB+	FRN	GENERAL	Quarterly	21/02/2024	21/02/2028	6.0793	1,513,333.50	1,500,000.00	2,748.18	2,748.18
ANZ Bank	AA-	FRN	GENERAL	Quarterly	31/03/2023	31/03/2028	5.5053	1,515,580.50	1,500,000.00	14,705.94	7,013.60
Rabobank Australia Limited	A	TD	HORWOOD	Annual	22/04/2024	27/04/2028	5.1300	10,000,000.00	10,000,000.00	185,523.29	43,569.86
Bendigo and Adelaide	AAA	FRN	GENERAL	Quarterly	16/06/2023	16/06/2028	5.5209	1,210,639.20	1,200,000.00	13,794.69	5,626.78
Commonwealth Bank	AA-	FRN	GENERAL	Quarterly	17/08/2023	17/08/2028	5.3142	3,020,460.00	3,000,000.00	5,678.19	5,678.19
ANZ Bank	AA-	FRN	GENERAL	Quarterly	11/09/2023	11/09/2028	5.2873	3,520,002.50	3,500,000.00	41,574.11	15,717.04
NAB	AA-	FRN	GENERAL	Quarterly	16/11/2023	16/11/2028	5.3972	4,136,551.50	4,100,000.00	9,700.17	9,700.17
UBS AG	A+	FRN	GENERAL	Quarterly	24/11/2023	24/11/2028	5.8011	2,550,860.00	2,500,000.00	2,384.01	2,384.01
ING Bank (Australia) Ltd	A	TD	GENERAL	Annual	19/01/2024	19/01/2029	5.1900	4,000,000.00	4,000,000.00	128,293.70	17,597.81



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
ANZ Bank	AA-	FRN	GENERAL	Quarterly	05/02/2024	05/02/2029	5.3142	3,520,573.00	3,500,000.00	13,249.10	13,249.10
ING Bank (Australia) Ltd	A	TD	GENERAL	Annual	09/02/2024	09/02/2029	5.0500	5,000,000.00	5,000,000.00	141,815.07	21,445.21
Newcastle Greater Mutual Group Ltd	BBB+	FRN	GENERAL	Quarterly	14/02/2024	14/02/2029	6.2063	1,531,318.50	1,500,000.00	4,590.96	4,590.96
Suncorp Bank	AA-	FRN	GENERAL	Quarterly	19/03/2024	19/03/2029	5.3568	2,511,422.50	2,500,000.00	27,150.90	11,374.03
NAB	AA-	FRN	GENERAL	Quarterly	22/03/2024	22/03/2029	5.2923	3,512,309.50	3,500,000.00	35,016.18	15,731.91
P&N Bank	BBB+	TD	GENERAL	Annual	16/04/2024	16/04/2029	5.1400	2,000,000.00	2,000,000.00	38,866.85	8,730.96
Rabobank Australia Limited	A	TD	HORWOOD	Annual	19/04/2024	19/04/2029	5.1600	5,000,000.00	5,000,000.00	95,424.66	21,912.33
Rabobank Australia Limited	A	TD	HORWOOD	Annual	22/04/2024	26/04/2029	5.2000	5,000,000.00	5,000,000.00	94,027.40	22,082.19
BOQ	A-	BOND	HORWOOD	Semi-Annual	30/04/2024	30/04/2029	5.3000	8,145,192.00	8,000,000.00	144,043.84	36,010.96
Rabobank Australia Limited	A	TD	GENERAL	Annual	29/04/2024	30/04/2029	5.3900	4,500,000.00	4,500,000.00	83,065.07	20,600.14
BOQ	A-	FRN	HORWOOD	Quarterly	30/04/2024	30/04/2029	5.7710	8,298,922.50	8,250,000.00	43,045.34	40,436.53
ANZ Bank	AA-	FRN	HORWOOD	Quarterly	18/06/2024	18/06/2029	5.2314	3,506,436.50	3,500,000.00	37,623.08	15,550.87
Rabobank Australia Branch	A+	FRN	GENERAL	Quarterly	17/07/2024	17/07/2029	5.3561	1,910,020.60	1,900,000.00	12,825.29	8,643.13
ING Bank (Australia) Ltd	A	FRN	GENERAL	Quarterly	20/08/2024	20/08/2029	5.3885	4,504,387.50	4,500,000.00	7,972.03	7,972.03
Commonwealth Bank	AA-	FRN	GENERAL	Quarterly	22/08/2024	22/08/2029	5.2351	3,006,687.00	3,000,000.00	4,302.82	4,302.82
Macquarie Bank	A+	CASH	GENERAL	Monthly	31/08/2024	31/08/2024	4.6000	30,743.90	30,743.90	119.67	119.67
NAB	AA-	CASH	GENERAL	Monthly	31/08/2024	31/08/2024	4.6000	42,813,117.50	42,813,117.50	154,173.84	154,173.84



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
CFS WGCIF	A	FUND	GENERAL	Monthly	30/06/2016	05/09/2027	0.0000	16,210,282.08	16,210,282.08	-	-
NSWTC IM LTGF	Unrated	FUND	GENERAL	Annual	31/10/2017	05/09/2029	0.0000	39,786,856.19	39,786,856.19	-	-
AMP Bank	BBB+	CASH	GENERAL	Monthly	31/08/2024	31/08/2024	4.8000	174,867.88	174,867.88	710.09	710.09
Commonwealth Bank	AA-	CASH	GENERAL	Monthly	31/08/2024	31/08/2024	4.6000	83,215.82	83,215.82	327.71	327.71
TOTALS								601,719,355.27	601,199,083.37	7,886,369.36	1,990,969.37

REPORTS TO COUNCIL - FOR NOTATION

ITEM NUMBER	12.2
SUBJECT	Investment Report for 30 September 2024
REFERENCE	F2024/00282 - D09519576
REPORT OF	Tax and Treasury Accountant
CSP THEME:	Fair

WORKSHOP/BRIEFING DATE: Nil

PURPOSE:

The purpose of this report is to inform Council of the investment portfolio performance and compliance for the month of September 2024.

RECOMMENDATION

That Council receive and note the report.

BACKGROUND

1. In accordance with clause 212 of the *Local Government (General) Regulation 2021 (the Regulation)*, a report setting out details of all money invested must be presented to Council monthly.
2. The report must include a certificate as to whether the investments have been made in accordance with the *Local Government Act 1993 (the Act)*, the *Local Government (General) Regulation 2021* and Council's Investment Policy.

ISSUES/OPTIONS/CONSEQUENCES

Investment Portfolio Summary

3. The investment portfolio closing balance as of 30 September 2024 was \$594m. The average portfolio holdings held throughout the month was \$598.3m.
4. The majority of Council's investment portfolio is in term deposits (63.5%). The portfolio also includes liquid floating rate notes (FRNs), cash, and the TCorp Long Term Growth Fund (LTGF).
5. Approximately 9.5% of the portfolio comprises of less conservative long-term investments with exposure to credit markets and domestic and international shares. The investment portfolio is well diversified and weighted towards higher-rated institutions.

6. The table below lists the diversified range of investments held by Council as at 30 September 2024.

Table 1: Summary of investment portfolio

Investment Product	000's	% Held	Monthly Return	Annualised Return
Term Deposits	376,850	0.63	0.40	5.01
Floating Rate Notes	82,823	0.14	0.51	6.38
Bonds	42,022	0.07	0.20	2.44
Cash at Call	35,681	0.06	0.37	4.60
31 Day Notice Funds	176	0.00	0.40	4.80
CFS Global Managed Funds (CFS)	16,210	0.03	0.00	0.00
TCorp Long Term Growth Fund (LTGF)	40,284	0.07	1.25	16.30
Total Investment Funds	594,046	1.00	0.42	5.25
*COPC Internal Benchmark			0.42	5.71
Ausbond Bank Bill Index Benchmark			0.36	4.45
(Underperformance) / Outperformance > Ausbond BBI				0.80

***COPC Internal Benchmark returns** - based on Council's individual benchmarks across the various asset classes it invests within its own portfolio. The following individual benchmarks are the measurements, used for each asset class.

Cash: RBA Cash Rate

Term Deposits: based on Council's weighted average duration using multiple ADIs average monthly rate

FRNs: AusBond Credit FRN Index

CFS Global Credit Income Fund: AusBond Credit Index

NSW TCorpLM Long-Term Growth Fund: NSW TCorpLM Internal Benchmark

Investment performance for the month. The investment portfolio reported a monthly actual return of 0.42% for September 2024 (or 5.25% on an annualised basis), outperforming the monthly Ausbond bank bill index by 80 basis points annualised.

The TCorp Long Term Growth Fund actual return of 1.25% actual was the main contributor to performance. The longer-term outperformance also continues to be anchored by some high yielding longer-dated deposits, as well as the FRNs locked in at attractive margins, boosted by the strategic sales implemented over the past few years.

This is now reflected in the longer-term returns with the FRN portfolio now ahead of fixed term deposits over 1–3-year time periods (also driven recently during the RBA's rate hike cycle). The TCorp LTGF has also helped returns in recent years as shares have reached their all-time highs.

7. **Historical investment performance.** The table below provides year-to-date and historical investment performance compared to the Ausbond Bank Bill Index.

Table 2: Historical investment portfolio performance

Past and Present Performance	FYTD	1 Year	2 Year	3 Year
Total Portfolio	6.05	5.43	4.50	3.17
Ausbond Bank Bill Index Benchmark	4.50	4.37	3.99	2.82
Outperformance	1.55	1.06	0.51	0.35

8. **Investment Revenue:** As at the end of September 2024, the actual interest/income earned, exceeded the annual year to date forecast by approximately \$2.724m.

Both domestic shares (S&P ASX 200 Accumulation Index +2.97%) and international shares (MSCI World ex-Australia +1.64%) provided solid returns again. Bonds provided modest returns as yields remained relatively flat (AusBond Composite Bond Index added +0.31%).

Australian equities had a strong month, boosted by a 13% rebound in the materials sector after China announced several measures to support its property market. The S&P/ASX 200 finished September with a +2.97% total return, closing at a new record high.

Going forward for 2024-25 Advisors exercise caution and expect volatility from the TCorp Long-Term given it has exposure to both domestic and international shares. They also advise that risks remain to the downside, particularly if there is another selloff in equities and/or bonds as the market factors in a global economic downturn.

This fund has a long duration view of 7-10 years and cannot be accurately measured for performance in the short term.

Table 3: Cumulative Interest table

Month-End	Cumulative Budget	Cumulative Investment Revenue	Difference (\$)
Jul 2024	\$2,078,098	\$3,726,842	\$1,648,744
Aug 2024	\$4,042,857	\$6,216,995	\$2,174,138
Sep 2024	\$6,007,616	\$8,731,484	\$2,723,868
Oct 2024	\$7,972,375		
Nov 2024	\$9,937,134		
Dec 2024	\$11,901,893		
Jan 2025	\$13,866,652		
Feb 2025	\$15,831,411		
Mar 2025	\$17,796,170		
Apr 2025	\$19,760,929		
May 2025	\$21,725,688		
Jun 2025	\$23,690,447		

Note: Council values all managed funds, Floating rate notes, and bonds on a mark to market basis each month. Any gain or loss in valuation is capitalised to interest income based on actual monthly statements.

Table 4: Managed Fund Valuations Capitalised

Managed Funds Long-Term Investments	Asset Valuation Aug-24	Asset Valuation Sep-24	Value Capitalised Net Return	Monthly Interest Return Actual
TCorp Long Term Growth Fund	\$39,786,856	\$40,283,678	\$496,822	1.25%
CFS Global Managed Fund	\$16,210,282	\$16,210,280	-\$2	0.00%
Total:	\$55,997,138	\$56,493,959	\$496,820	0.89%

9. During September, unrealised capital valuations on Managed funds rose by approximately \$497k. This increase in capital valuation, has been capitalised and is included in the cumulative investment revenue shown in table 3.
10. **Maturities and Transactions:** Overall, the portfolio remains well diversified from a maturity perspective, with around 26% of assets directed to medium term (2-5 years). All minimum and maximum criteria meet within the Policy guidelines:
11. Where liquidity permits, advisors recommend that new surplus funds be directed to 1–5-year horizons given this is where the most attractive value can be found. They suggest this be allocated to any remaining attractive fixed term deposits or newly issued FRNs.
12. The following transactions occurred during September 2024

Table 5: Investment Maturities

Type	Issuer	Rating	Principal (\$)	Purchase Date	Maturity Date	Coupon (%)
TD	AMP Bank	BBB+	2,000,000.00	15-Dec-23	05-Sep-24	5.25
TD	ICBC Sydney Branch	A	2,300,000.00	13-Sep-22	12-Sep-24	4.40
TD	Bank of Sydney	Unrated	3,000,000.00	19-Dec-23	19-Sep-24	5.47
TD	NAB	AA-	3,000,000.00	12-May-21	23-Sep-24	1.05
TD	NAB	AA-	3,000,000.00	12-May-21	23-Sep-24	1.30
TD	NAB	AA-	3,500,000.00	20-May-21	23-Sep-24	1.30
TD	NAB	AA-	3,000,000.00	04-Mar-21	23-Sep-24	1.34
TD	Bank of Sydney	Unrated	2,000,000.00	19-Dec-23	26-Sep-24	5.47
			21,800,000.00			

Table 6: New Investment Purchases

Type	Issuer	Rating	Principal (\$)	Purchase Date	Maturity Date	Coupon (%)	Green Investment
FRN	Suncorp Bank	AA-	5,600,000.00	27-Sep-24	27-Sep-29	5.36	No
TD	State Bank of India, Sydney Branch	BBB-	4,500,000.00	23-Sep-24	24-Sep-26	4.60	Yes
TD	State Bank of India, Sydney Branch	BBB-	2,500,000.00	23-Sep-24	24-Sep-26	4.70	Yes
FRN	AMP Bank	BBB+	3,400,000.00	13-Sep-24	13-Sep-27	5.69	Yes
TD	State Bank of India, Sydney Branch	BBB-	5,000,000.00	09-Sep-24	09-Oct-25	5.00	Yes
TD	State Bank of India, Sydney Branch	BBB-	5,000,000.00	09-Sep-24	16-Oct-25	5.00	Yes
TD	State Bank of India, Sydney Branch	BBB-	5,000,000.00	09-Sep-24	23-Oct-25	5.00	Yes
			31,000,000.00				

13. During the month Council invested \$31m in Term Deposits and Floating Rate Notes. Approximately \$25.9m was placed with environmentally sustainable fossil fuel free investments.

Council also retired \$12.5m of term deposits with National Australia Bank during September. These deposits were invested during record low interest periods and were only yielding around 1.5%. The Finance team negotiated break costs with NAB and were able to reinvest these funds with other institutions at a weighted average rate of 5%. When calculated over the remaining duration of these deposits, Council has increased investment interest income by approximately \$406k.

14. Portfolio Maturity Duration

Table 7: Maturity profile

Compliant	Horizon	Invested (\$)	Invested (%)	Min. Limit (%)	Max. Limit (%)	Available (\$)
✓	0 - 365 days	\$311,459,928	52.50%	20%	100%	\$281,790,348
✓	1 – 2 years	\$87,898,300	14.82%	0%	70%	\$327,376,893
✓	2 – 5 years	\$153,608,370	25.89%	0%	60%	\$202,341,795
✓	5 – 10 years	\$40,283,678	6.79%	0%	15%	\$48,703,863
		\$593,250,275	100.00%			

15. The portfolio complies with Council's Investment Policy limits, with ample investment opportunity still available within all institutional rating, duration, and counterparty limits.

Graph 1: Investment Policy rating capacity.



*BBB-/BBB+ limits combined under Council's investment policy.

16. **Counterparty Limits.** All individual counterparty limits comply with council's investment policy, with the following exceptions:

Table 8: Exceptions to counterparty limits

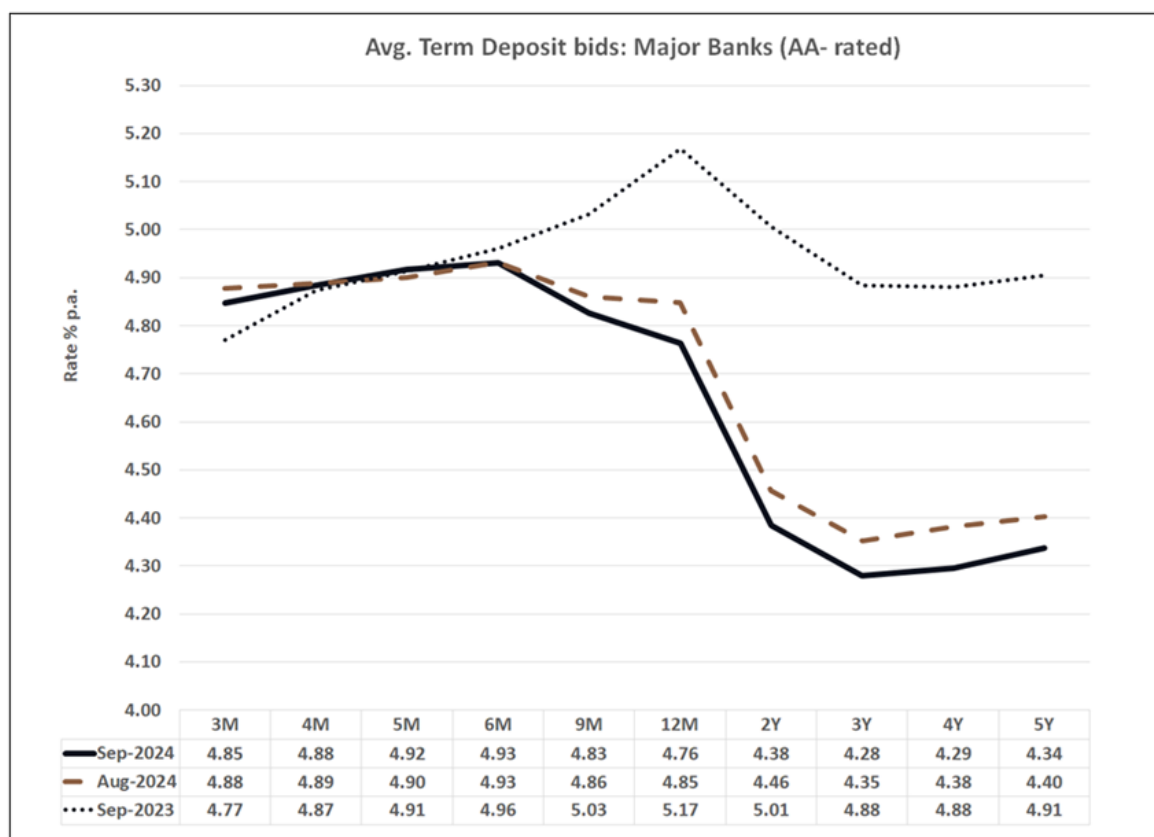
Institution	Policy Limit (\$'000)	Held (\$'000)	Overweight (\$'000)	Reason	Compliance Date
-------------	-----------------------	---------------	---------------------	--------	-----------------

No
Exceptions

17. As at the end of September 2024, Council did not have an overweight position to any single ADI. Overall, the portfolio is well diversified across the entire credit spectrum, including some exposure to unrated ADIs.

18. A full list of counterparty holdings is available on page 9 of the Arlo Advisory comprehensive report (attachment 2).
19. Current Yields Councils Floating Rate Notes are currently yielding around 5.93% FYTD with unrealised capital gains of approximately \$679k based on current market valuations.
20. The CFS Global Credit Fund accounts for around 2.75% of Council's total investment portfolio. The fund returned -0.00% (actual) in September, as the market valuation of the fund's assets in global credit securities remained flat during the month
21. Council's term deposit portfolio (63.5% of the portfolio) was yielding 4.93% p.a. at month-end, with a weighted average duration of around 395 days or 1.1 years.
In the deposit market, over September, the average deposit rates offered by the major banks remained below where they were the previous month by around 5-10bp at the long-end of the curve. The overall deposit curve remains significantly inverse with rates now peaking at the 6-month term and then dropping across 1-5 year horizon (with the lowest rates offered in the 3 year tenor at around 4.30%), as the market aggressively factors in multiple rate cuts in 2025.

Graph 2: Term Deposit Yields



Source: Imperium Markets

22. Council engages Arlo Advisory for assistance in all investment matters relating to advice, risk, and portfolio weighting. Arlo monitor the portfolio daily and conduct a monthly health check review. This confirms that Council's portfolio is being conducted in accordance with the Act, the Regulation, and the Investment Policy.

23. Detailed investment performance commentary in relation to each investment product /type and counterparty, can be found in the Arlo Advisory comprehensive report attached (**Attachment 2**).

Certification of Investments

24. I hereby certify the investments for the month of September 2024 have been made in compliance with the Act, the Regulations, Council's Investment Policy, and the adviser's recommendations.

John Angilley, Executive Director, Finance & Information

CONSULTATION & TIMING

Stakeholder Consultation

25. The following stakeholder consultation has been undertaken in relation to this matter:

Date	Stakeholder	Stakeholder Comment	Council Officer Response	Responsibility
30-Sep 2024	Arlo Advisory	All Investments are within Policy guidelines and supported by Councils independent advisor. Refer Arlo Comprehensive Report	All Investments are within Policy limits and reconcile to the General Ledger as at 30 Sep 2024	John Angilley Executive Director, Finance & Information Bruce MacFarlane Treasury & Tax Accountant

LEGAL IMPLICATIONS FOR COUNCIL

26. There are no legal implications resulting from this report.

FINANCIAL IMPLICATIONS FOR COUNCIL




27. As of 30 September 2024, cumulative interest income outperformed the year-to-date forecast budget by approximately \$2.724m. The Investment interest budget will be analysed as part of the quarterly review. However, interest estimates are likely to remain conservative, given that future volatility is expected within the managed fund portfolio in the coming months with market uncertainty impacting equities, and likelihood of interest rates falls.

Bruce MacFarlane
Treasury Tax & Accounts Payable Manager

John Angilley
Executive Director Finance & Information

Gail Connolly
Chief Executive Officer

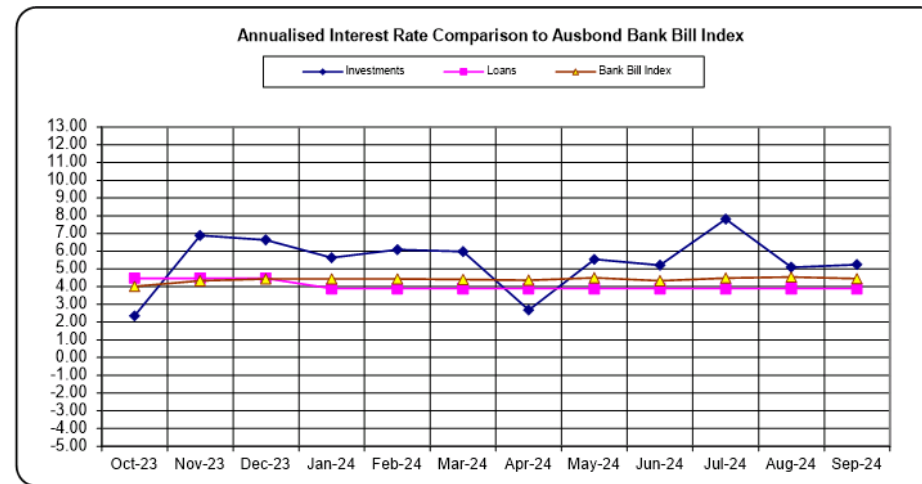
ATTACHMENTS:

- | | | |
|---|---|----------|
| 1 |  Investment and Loans Performance Graph September 2024.pdf | 1 Page |
| 2 |  Arlo Comprehensive Investment Report - City of Parramatta 30 September 2024.pdf | 36 Pages |
| 3 |  List of Council Investments by maturity September 2024.pdf | 10 Pages |

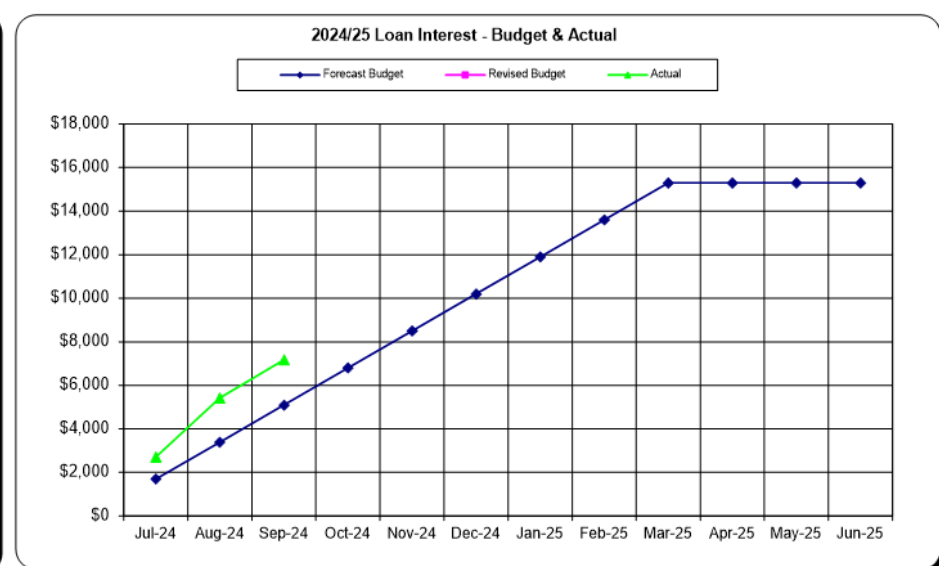
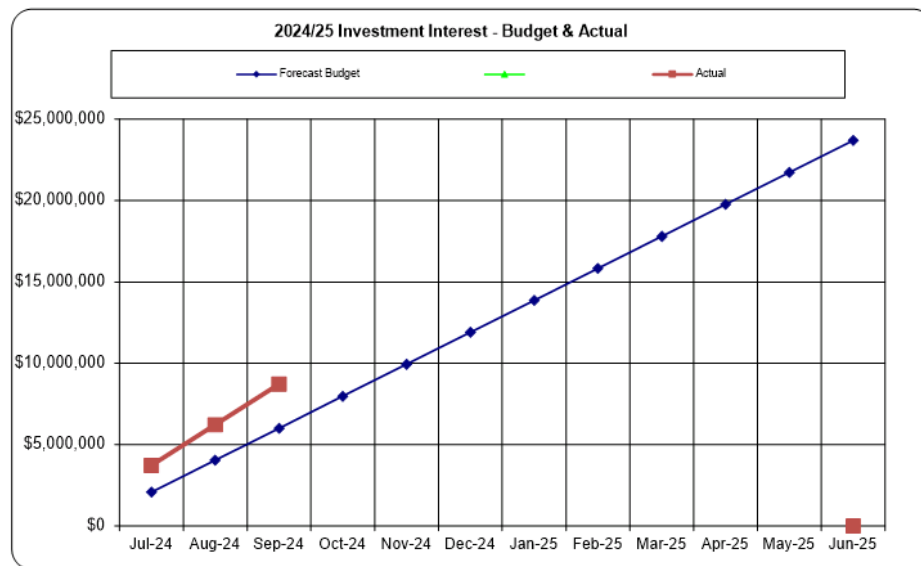
REFERENCE MATERIAL

ATTACHMENT 1

CL..... Governance & Corporate



Investments and Loans Interest - Year to Date Budget Performance





Monthly Investment Review



**CITY OF
PARRAMATTA**

September 2024

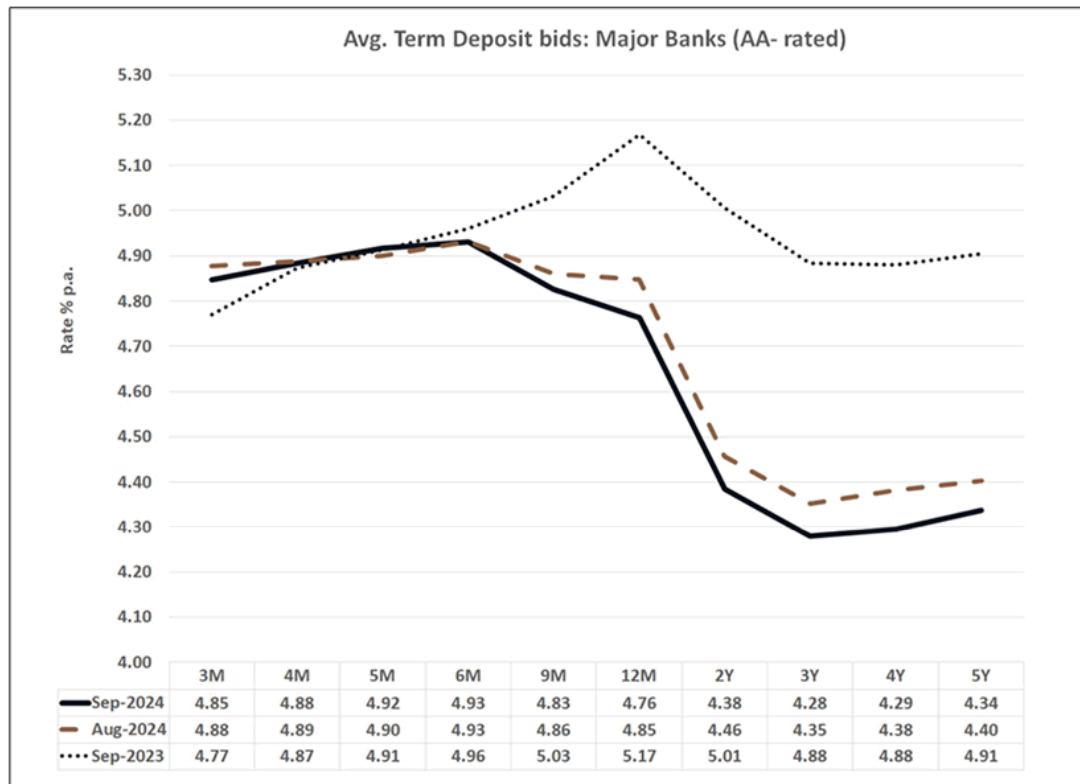
Arlo Advisory Pty Ltd
ABN: 55 668 191 795
Authorised Representative of InterPrac Financial Planning Pty Ltd
AFSL 246 638
Phone: +61 2 9053 2987
Email: michael.chandra@arloadvisory.com.au / melissa.villamin@arloadvisory.com.au
Level 3, Suite 304, 80 Elizabeth Street NSW 2000



Market Update Summary

In September, risk markets continued their positive momentum, welcoming the US Federal Reserve's decision to commence their easing cycle. Other developed central banks are poised to follow or continue in the same path over coming months.

In the deposit market, over September, the average deposit rates offered by the major banks remained below where they were the previous month (August) by around 5–10bp at the long-end of the curve. The overall deposit curve remains significantly inverse with rates now peaking at the 6 month term and then dropping across 1–5 year horizon (with the lowest rates offered in the 3 year tenor at around 4.30%), as the market aggressively factors in multiple rate cuts in 2025.



Source: Imperium Markets

With a global economic downturn and multiple interest rate cuts being priced in 2025, investors should consider diversifying and taking an 'insurance policy' against a potentially lower rate environment by investing across 1–5 year fixed deposits, targeting rates close to or above 4½% p.a. (small allocation only).



City of Parramatta Council's Portfolio Summary

Term Deposits

Term Deposits account for around 63% of the total investment portfolio at month-end. Council's term deposit portfolio was yielding 4.93% p.a. at month-end, with a weighted average duration of around 395 days or ~1.1 years. Where liquidity permits, we recommend maintaining this duration in the long-run.

During the month, Council managed to negotiate the early termination of some low yielding NAB (AA-) term deposits that were placed during the pandemic. Proceeds were then switched into higher yielding complying assets (term deposits and FRNs), with the estimated switch earning Council an extra ~\$406k in interest income over the comparative remaining duration (weighted average) of the original term deposits.

Senior FRNs

Council's senior floating rate notes (FRNs) make up around 14% of the total investment portfolio at month-end. The market valuation of Council's FRNs rose **+0.05% (actual)** in September (**or +\$40,326 in dollar terms**). Four FRNs were sold (\$10.95m face value) with capital gains totalling \$44,861 during the month, whilst two new investments were placed with Suncorp (AA-) and AMP (BBB+) totalling \$9m face value.

Summary	August 2024	September 2024	Net Flow (\$)	Monthly Change %
Face Value	\$83,750,000	\$81,800,000	-\$1,950,000	+2.33%
Market Value	\$84,307,006	\$82,352,471	-\$1,994,861	+0.05%

We highlight that Council's FRNs are senior ranked assets and high in the bank capital structure. We expect that, if held to maturity, the FRNs will pay back its original face value (\$100.00), along with its quarterly coupons throughout the life of the security. That is, we do not expect Council to lose any capital or interest payments from its current holding in its senior FRNs given all banks continue to maintain high capital buffers as required by APRA.

At month-end, Council's FRNs are now marked at an **unrealised capital gain of +\$552,575** (noting some were purchased at a slight discount to par in the secondary market).



BBB rated senior FRNs

As per all FRNs, we have no issues with Council's investments in "BBB" rated senior FRNs given all counterparties continue to hold robust balance sheets with high levels of capital. On a mark-to-market basis, collectively they rose around **\$20,966 in dollar terms or +0.12% (actual)** for the month. A \$3.4m investment with AMP (BBB+) was placed during the month.

Summary	August 2024	September 2024	Net Flow (\$)	Monthly Change %
Face Value	\$13,300,000	\$16,700,000	\$3,400,000	+25.56%
Market Value	\$13,405,478	\$16,826,444	+\$20,966	+0.12%

At month-end, Council's "BBB" rated FRNs are now marked at an **unrealised capital gain of ~\$126,548**.

Senior Bonds

Since September 2020, Council has an outstanding \$24m placed in Northern Territory Treasury Corporation (NTTC) fixed bonds rated AA- (same as the domestic major banks), locking in yields between 0.90%-1.40% p.a. The weighted average yield on these investments was 1.13% p.a., with a current weighted average duration of 1.13 years.

We believe these investments were sensible at the time of investment given the unprecedented low rate environment and the RBA's forward guidance at the time of investment (no rate rises "until at least 2024"). We reiterate that the NTTC bonds are a 'retail' offering and not 'wholesale' issuances. Given the lack of liquidity and high penalty costs if they were to be sold/redeemed prior to the maturity date, they are considered to be a hold-to-maturity investment and will be marked at par value (\$100.00) throughout the term of investment.

During August 2021, Council purchased \$600k in the ING (AAA) covered fixed bond at a yield of 1.16% p.a. This is likely to be held for the entire term given the rate hike cycle over the past two years. Given it is now trading at a significant discount to par, we recommend buying additional units if available, to average-in at a more attractive yield. Separately, recently, Council purchased fixed bonds with BoQ (BBB+) and Judo (BBB-) Bank at discounted values – these are likely to result in capital gains as they mature and were originally purchased between 5.36%-6.60% yields.



TCorp Long-Term Growth Fund

The NSW TCorp Fund accounts for ~6% of Council's total investment portfolio. **The Fund returned +1.25% (actual) for the month of September.** Domestic and international shares continued to provide positive returns – again reaching all time highs, following the rate cuts delivered by the US Federal Reserve.

Summary	Aug 2024	Sep 2024	Investment (\$)	Net Return (\$)	Net Return (%)
Market Value	\$39,786,856	\$40,283,678	\$0	+\$496,822	+1.25%

The expected decline in inflationary pressures has continued, and whilst markets expect a continuation of this trend towards better contained inflationary outcomes, investors should remain vigilant to the risk that external events have the potential to alter this trajectory.

The Fund should be looked at with a long-term view, with a minimum holding period of +7 years. Given the exposure to the volatile asset of shares, Council should expect to see, on average, a negative month once every 3 months over a long-term holding period.

CFS Global Credit Income

The CFS Global Credit Income Fund accounts for around 2% of Council's total investment portfolio. **The Fund returned -0.00% (actual) in September,** as the market valuation of the fund's assets in global credit securities remained flat during the month.

Summary	August 2024	September 2024	Difference (\$)	Difference (%)
Market Value	\$16,210,282	\$16,210,280	-\$2	-0.00%

The Fund holds a diverse range of securities across the global credit market. It remains very well diversified by issuer in order to mitigate default risk. It invests in nearly 600 corporate bonds from issuers in various countries and industry sectors. Any spread contraction going forward allows credit and asset-backed holdings to enjoy significant capital gains.

With a running yield of around +4% p.a., we recommend Council retains this "grandfathered" Fund given the alternative to invest in cash and deposits (Council's approval list) are yielding lower.

Cash Accounts

Cash accounts make up around 6% of Council's investment portfolio at month-end. Council's cash accounts are likely to yield up to 0.15% p.a. (at most) above the official cash rate over coming years i.e. yield up to 4.50% p.a. at current yields. Short-dated term deposits will continue to outperform overnight cash accounts in most cases so we recommend keeping cash levels at a bare minimum to meet ongoing liquidity requirements.



Council's Budgeted Income for FY2024–2025

Council's budgeted income for FY2024–2025 was set to \$23.69m. Based on an average total investment portfolio size of around \$580m, that equates to a budgeted yield of around 4.08% for the financial year.

For the financial year to date, the cumulative interest revenue earned was roughly \$2.72m above the budgeted income. In the current financial year, we exercise caution given the volatility from the TCorp Long-Term Growth Fund during any month (fluctuations can easily be up or down \$1m on any month, potentially larger).

Month-End	Cumulative Budget	Cumulative Investment Revenue	Difference (\$)
Jul 2024	\$2,078,098	\$3,726,842	\$1,648,744
Aug 2024	\$4,042,857	\$6,216,995	\$2,174,138
Sep 2024	\$6,007,616	\$8,731,484	\$2,723,868
Oct 2024	\$7,972,375		
Nov 2024	\$9,937,134		
Dec 2024	\$11,901,893		
Jan 2025	\$13,866,652		
Feb 2025	\$15,831,411		
Mar 2025	\$17,796,170		
Apr 2025	\$19,760,929		
May 2025	\$21,725,688		
Jun 2025	\$23,690,447		

We remain cautious given that risks remain to the downside, particularly if there is another selloff in equities and/or bonds as the market factors in a global economic downturn.



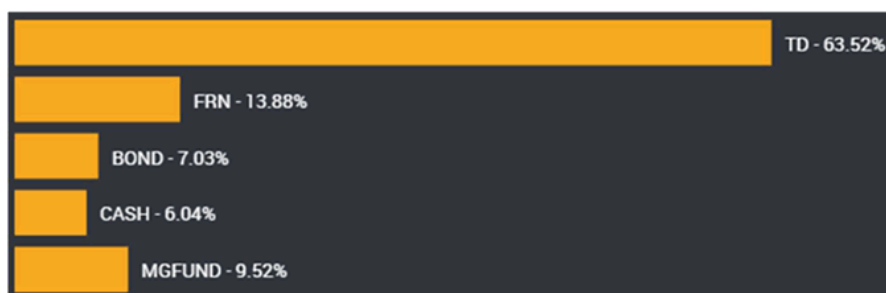
Council's Portfolio & Compliance

Asset Allocation

As at the end of September 2024, the portfolio was mainly directed to fixed term deposits (63½%). The remaining portfolio is directed to FRNs (14%), overnight cash accounts (6%), bonds (7%), and the managed funds with CFS Global Credit Income Fund and NSW T-Corp Long Term Growth Fund (9½%, combined).

Senior FRNs remain relatively attractive as spreads have generally widened over the past 3 years. New issuances may be considered again on a case by case scenario. In the interim, staggering a mix of fixed deposits between 9-12 months to 3 years remains a more optimal strategy to maximise returns over a longer-term cycle.

Should inflation be within the RBA's target band of 2-3% over the longer-term, targeting yields around 4½% p.a. or higher should outperform benchmark. Fixed term deposits spread across 1-5 year horizons (staggered approach) would be suitable to address the potential for a lower rate environment in coming years.





Term to Maturity

Overall, the portfolio remains well diversified from a maturity perspective with around 26% of assets directed to medium-term assets (2-5 years). All minimum and maximum criteria meet within the Policy guidelines:



Where liquidity permits, we recommend new surplus funds be directed to 1-5 year horizons given this is where the most attractive value can be found. We suggest this be allocated to any remaining attractive fixed term deposits or newly issued FRNs (refer to respective sections below).

Compliant	Horizon	Invested (\$)	Invested (%)	Min. Limit (%)	Max. Limit (%)	Available (\$)
✓	0 - 365 days	\$311,459,928	52.50%	20%	100%	\$281,790,348
✓	1 - 2 years	\$87,898,300	14.82%	0%	70%	\$327,376,893
✓	2 - 5 years	\$153,608,370	25.89%	0%	60%	\$202,341,795
✓	5 - 10 years	\$40,283,678	6.79%	0%	15%	\$48,703,863
		\$593,250,275	100.00%			



Counterparty

As at the end of September 2024, Council did not have an overweight position to any single ADI. Overall, the portfolio is well diversified across the entire credit spectrum, including some exposure to the unrated ADIs.

Compliant	Issuer	Rating	Invested (\$)	Invested (%)	Max. Limit (%)	Available (\$)
✓	Bendigo Covered	AAA	\$1,212,098	0.20%	50.00%	\$295,413,039
✓	ING Covered	AAA	\$565,734	0.10%	50.00%	\$296,059,404
✓	ANZ	AA-	\$37,999,789	6.41%	40.00%	\$199,300,322
✓	CBA	AA-	\$6,109,588	1.03%	40.00%	\$231,190,522
✓	NAB	AA-	\$50,941,988	8.59%	40.00%	\$186,358,122
✓	Northern Territory	AA-	\$27,000,000	4.55%	40.00%	\$210,300,110
✓	Macquarie	A+	\$30,865	0.01%	25.00%	\$148,281,704
✓	Rabo. Aus. Branch	A+	\$1,917,896	0.32%	25.00%	\$146,394,673
✓	UBS AG	A+	\$2,550,823	0.43%	25.00%	\$145,761,746
✓	CFS Global CI	A	\$16,210,280	2.73%	25.00%	\$132,102,289
✓	ICBC	A	\$97,756,684	16.48%	25.00%	\$50,555,885
✓	ING Bank Aus.	A	\$29,508,819	4.97%	25.00%	\$118,803,750
✓	Rabo. Aus.	A	\$93,800,000	15.81%	25.00%	\$54,512,569
✓	BoQ	A-	\$20,429,182	3.44%	25.00%	\$127,883,387
✓	Bendigo-Adelaide	A-	\$3,129,407	0.53%	25.00%	\$145,183,162
✓	AMP Bank	BBB+	\$10,077,265	1.70%	15.00%	\$78,910,277
✓	Aus. Unity Bank	BBB+	\$4,000,000	0.67%	15.00%	\$84,987,541
✓	Bank Australia	BBB+	\$4,240,428	0.71%	15.00%	\$84,747,114
✓	Bank of Us	BBB+	\$10,000,000	1.69%	15.00%	\$78,987,541
✓	Great Southern	BBB+	\$2,510,649	0.42%	15.00%	\$86,476,893
✓	Heritage	BBB+	\$2,123,749	0.36%	15.00%	\$86,863,792
✓	Newcastle	BBB+	\$1,534,028	0.26%	15.00%	\$87,453,514
✓	P&N Bank	BBB+	\$16,800,000	2.83%	15.00%	\$72,187,541
✓	Police Bank	BBB+	\$4,000,000	0.67%	15.00%	\$84,987,541
✓	QT Mutual Bank	BBB+	\$1,001,559	0.17%	15.00%	\$87,985,982
✓	Teachers Mutual	BBB+	\$1,005,988	0.17%	15.00%	\$87,981,553
✓	Auswide Bank	BBB	\$9,000,000	1.52%	15.00%	\$79,987,541
✓	Judo Bank	BBB	\$12,001,442	2.02%	15.00%	\$76,986,099
✓	MyState	BBB	\$3,000,000	0.51%	15.00%	\$85,987,541
✓	QBank	BBB	\$5,008,337	0.84%	15.00%	\$83,979,204
✓	State Bank India	BBB-	\$53,500,000	9.02%	15.00%	\$35,487,541



Compliant	Issuer	Rating	Invested (\$)	Invested (%)	Max. Limit (%)	Available (\$)
✓	Arab Bank Aus.	Unrated	\$5,000,000	0.84%	0.84%	\$0
✓	Move Bank	Unrated	\$5,000,000	0.84%	0.84%	\$0
✓	Police CU	Unrated	\$4,000,000	0.67%	0.84%	\$1,000,000
✓	Summerland Bank	Unrated	\$5,000,000	0.84%	0.84%	\$0
✓	Unity Bank	Unrated	\$5,000,000	0.84%	0.84%	\$0
✓	TCorpIM LTG	Unrated	\$40,283,678	6.79%	10.00%	\$19,041,349
			\$593,250,275	100.00%		

On 31st July 2024, ANZ's takeover of Suncorp Bank was formalised, and ratings agency S&P upgraded Suncorp's long-term credit rating to that of its parent company immediately (now rated AA-). Investor's exposure to Suncorp is now reflected under the parent company being ANZ.



Domestic versus International

Noting Council's (internationally) demographic ratepayer base, we summarise where its investments are currently placed:

ADI Category by APRA / Country of Region	Amount Invested	Percentage
Australian Owned ADI	\$252,156,361	42.50%
Australia	\$252,156,361	42.50%
Branches of Foreign Bank	\$155,725,403	26.25%
China	\$97,756,684	16.48%
Netherlands	\$1,917,896	0.32%
India	\$53,500,000	9.02%
Switzerland	\$2,550,823	0.43%
Foreign Subsidiary Banks	\$128,874,553	21.72%
Jordan	\$5,000,000	0.84%
Netherlands	\$123,874,553	20.88%
Global [^]	\$56,493,959	9.52%
International	\$56,493,959	9.52%
Total	\$593,250,275	100.00%

Source: <https://www.apra.gov.au/register-of-authorized-deposit-taking-institutions>

[^]Global: The NSW TCorpIM LTGF and CFS Global Credit Income Fund invests in hundreds of underlying securities globally, from which the portfolio composition is likely to change regularly.

Overall, approximately 43% of Council's total investment portfolio is placed with domestic ADIs, while the remaining 57% is placed with international banks and corporate entities. In response to global financial crisis (GFC), the Financial Stability Board (FSB) came up with a range of financial metrics to ascertain which banks were effectively deemed "too big to fail". A list of Globally Systemic Important Banks (G-SIBs) was developed, in which these banks required to hold much higher levels of capital compared to their smaller peers to ensure their financial stability under various stress test scenarios (e.g. another GFC).

Council's exposure to the international banks are generally with such Globally Systemic Important Banks (G-SIBs), including ICBC (China), ING Bank and Rabobank (Netherlands), UBS (Switzerland) and State Bank of India (India).

Overall, we have no concerns with Council's exposure to international banks given they are largely considered to be globally systematic important banks that are 'too big to fail'.



Fossil Fuel Investments

What is Council's current exposure to institutions that fund fossil fuels?

Using the following link <http://www.marketforces.org.au/banks/compare>, based on the Council's investment portfolio balance as at 30/09/2024 (\$593.25m), we can roughly estimate that ~51% of the investments have some form of exposure. Council's exposure is summarised as follows:

Counterparty	Credit Rating	Funding Fossil Fuel
Bendigo Covered	AAA	No
ING Covered	AAA	Yes
ANZ	AA-	Yes
CBA	AA-	Yes
NAB	AA-	Yes
Northern Territory	AA-	Yes
Macquarie	A+	Yes
Rabobank Aus. Branch	A+	Yes
UBS AG	A+	No
CFS Global Credit^^	A	Yes
ICBC	A	No
ING Bank Australia	A	Yes
Rabobank Australia	A	Yes
BOQ	A-	No
Bendigo-Adelaide	A-	No
AMP Bank	BBB+	No
Aus. Unity Bank	BBB+	No
Bank Australia	BBB+	No
Bank of Us	BBB+	No
Great Southern	BBB+	No
Heritage	BBB+	No
Newcastle	BBB+	No
P&N Bank	BBB+	No
Police Bank	BBB+	No
QT Mutual Bank	BBB+	No
Teachers Mutual Bank	BBB+	No
Auswide Bank	BBB	No
Judo Bank	BBB	No
MyState	BBB	No
QBank	BBB	No
State Bank of India	BBB-	No
Arab Bank Aus.	Unrated	No
Move Bank	Unrated	No
Police CU	Unrated	No
Summerland Bank	Unrated	No
Unity Bank	Unrated	No
T-CorpIM LTG Fund^^	Unrated	Yes

^^The underlying exposure in these managed funds includes the domestic major banks.

Source: <https://www.marketforces.org.au/info/compare-bank-table/>



Summary	Amount	Invested %
Yes	\$304,368,638	51%
No	\$288,881,637	49%
	\$593,250,275	100%

Transition to investments without major exposure to fossil fuels

Council has not made a decision to divest from the current portfolio of investments which have exposure to fossil fuels. To do so would have unfavourable implications to the credit quality, rating and interest income forecasts.

However, where possible, and within the ministerial and policy guidelines, Council will continue to favour newly issued fossil fuel free investment products, providing it does not compromise the risk and return profile.

In time it is Council's intention to move to a more balanced portfolio which has less exposure to fossil fuels, providing it is prudent to do so.

What would be implications on our portfolio credit rating?

By adopting a free fossil fuel policy or an active divestment strategy, this would eliminate the major banks rated "AA-" as well as some other "A" rated banks (Citi, Macquarie and ING). Council would be left with a smaller sub-sector of banks to choose to invest with.

What would be risks and implications on Council's portfolio performance?

Some implications include:

- High concentration risk – limiting Council to a selected number of banks;
- Increased credit/counterparty risk;
- May lead to a reduction in performance (e.g. most of the senior FRN issues are with the higher rated ADIs);
- Underperformance compared to other Councils which could result in a significant loss of income generated – could be in excess of hundreds of thousands of dollars per annum.

It may actually be contrary to Council's primary objective to preserve capital as the investment portfolio's risk would increase (all things being equal). Council may not be maximising its returns – this is one of the primary objectives written in the Investment Policy.



Credit Quality

Following the most recent adopted Policy, all aggregate ratings categories are currently within the Policy limits:

Compliant	Credit Rating	Invested (\$)	Invested (%)	Max. Limit (%)	Available (\$)
✓	AAA Category	\$1,777,832	0%	100%	\$591,472,443
✓	AA Range or Major Banks	\$122,051,365	21%	100%	\$471,198,910
✓	A Category	\$265,333,956	45%	80%	\$209,266,264
✓	BBB Category	\$139,803,443	24%	30%	\$38,171,639
✓	Unrated ADI Category	\$24,000,000	4%	10%	\$35,325,028
✓	TCorpIM Funds	\$40,283,678	7%	25%	\$108,028,891
		\$593,250,275	100.00%		

The portfolio remains well diversified across the entire credit spectrum, including some exposure to the unrated ADI sector. There is high capacity to invest in the higher rated ADIs (A or higher), with some capacity to invest in the "BBB" rated category.



Performance

Council's performance (actual returns) for the month ending September 2024 is summarised as follows:

Performance (Actual)	1 month	3 months	6 months	FYTD	1 year	2 years	3 years
Official Cash Rate	0.35%	1.08%	2.16%	1.08%	4.34%	3.94%	2.82%
AusBond Bank Bill Index	0.36%	1.11%	2.21%	1.11%	4.41%	3.99%	2.82%
PCC Internal Benchmark*	0.46%	1.51%	2.61%	1.51%	5.82%	5.22%	3.62%
PCC Cash Portfolio	0.37%	1.14%	2.28%	1.14%	4.59%	4.19%	3.06%
PCC T/D Portfolio	0.40%	1.23%	2.41%	1.23%	4.46%	3.62%	2.92%
PCC FRN Portfolio	0.51%	1.46%	2.89%	1.46%	5.75%	5.28%	4.15%
PCC Bond Portfolio	0.20%	0.61%	1.13%	0.61%	1.87%	1.49%	1.35%
PCC Credit Fund	0.00%	2.57%	3.64%	2.57%	8.66%	8.17%	4.08%
PCC TCorp Growth Fund	1.25%	4.53%	4.01%	4.53%	16.54%	13.29%	5.14%
PCC's Total Portfolio	0.42%	1.49%	2.61%	1.49%	5.43%	4.50%	3.17%
Rel. Perf. (BBI)	0.06%	0.38%	0.40%	0.38%	1.02%	0.51%	0.35%
Rel. Perf. (Int. Bench.)	-0.04%	-0.02%	0.00%	-0.02%	-0.39%	-0.72%	-0.45%

*The Internal Benchmark returns are based on Council's individual benchmarks across the various asset classes it invests within its own portfolio. The following individual benchmarks are used for each asset class that Council invests in:

Cash: RBA Cash Rate

Term Deposits: Deposit benchmark based on Council's weighted average duration using multiple ADIs average monthly rate

FRNs: AusBond Credit FRN Index

CFS Global Credit Income Fund: AusBond Credit Index

NSW TCorpIM Long-Term Growth Fund: Fund's return itself

For the month of September, the total investment portfolio (including cash) provided a return of **+0.42% (actual) or +5.25% p.a. (annualised)**, outperforming the AusBond Bank Bill Index return of +0.36% (actual) or +4.45% p.a. (annualised), whilst underperforming Council's internal benchmark return of +0.46% (actual) or +5.71% p.a. (annualised).

The longer-term outperformance continues to be anchored by the handful of longer-dated deposits, as well as the FRNs locked in at attractive margins, boosted by the strategic sales implemented over the past few years. This is now reflected in the longer-term returns with the FRN portfolio now ahead of fixed term deposits over 1-3 year time periods (also driven recently during the RBA's rate hike cycle). The TCorp LTGF has also helped returns in recent years as shares have reached their all-time highs.



The annualised returns as of September 2024 are shown in the following table:

Performance (% p.a.)	1 month	3 months	6 months	FYTD	1 year	2 years	3 years
Official Cash Rate	4.35%	4.35%	4.35%	4.35%	4.34%	3.94%	2.82%
AusBond Bank Bill Index	4.45%	4.50%	4.45%	4.50%	4.41%	3.99%	2.82%
PCC Internal Benchmark*	5.71%	6.12%	5.27%	6.12%	5.82%	5.22%	3.62%
PCC Cash Portfolio	4.60%	4.60%	4.60%	4.60%	4.59%	4.19%	3.06%
PCC T/D Portfolio	5.01%	4.98%	4.87%	4.98%	4.46%	3.62%	2.92%
PCC FRN Portfolio	6.38%	5.93%	5.84%	5.93%	5.75%	5.28%	4.15%
PCC Bond Portfolio	2.44%	2.43%	2.26%	2.43%	1.87%	1.49%	1.35%
PCC Credit Fund	0.00%	10.58%	7.38%	10.58%	8.66%	8.17%	4.08%
PCC TCorp Growth Fund	16.30%	19.22%	8.15%	19.22%	16.54%	13.29%	5.14%
PCC's Total Portfolio	5.25%	6.05%	5.27%	6.05%	5.43%	4.50%	3.17%
Rel. Perf. (BBI)	0.80%	1.55%	0.82%	1.55%	1.02%	0.51%	0.35%
Rel. Perf. (Int. Bench.)	-0.45%	-0.07%	-0.01%	-0.07%	-0.39%	-0.72%	-0.45%



Recommendations for Council

Term Deposits

As at the end of September 2024, Council's **deposit** portfolio was yielding **4.93% p.a.** (up 11bp from the previous month), with a weighted average duration of around 395 days (~1.08 years).

There is growing belief that interest rate cuts and a global economic downturn is imminent and so locking in rates close to or above 4½% p.a. across 1-5 year tenors may provide some income protection against a lower rate environment over coming years.

We recommend Council maintains the average duration around 12 months (or slightly longer) over the long-term.

Please refer to the section below for further details on the Term Deposit market.

Securities

Primary (new) Senior **FRNs** (with maturities between 3-5 years) continue to be appealing (particularly for those investors with portfolios skewed towards fixed assets) and should be considered on a case by case scenario. Please refer to the section below for further details on the FRN market.

Council FRNs – Recommendations for Sale/Switches

We will inform Council when there is an opportunity to sell out of any future sub-optimal FRNs and switch into a higher yielding complying asset. This strategy has worked very well as Council has ultimately boosted the overall returns of the investment portfolio (up to hundreds of thousands of dollars in previous financial years). There will be an opportunity to switch/sell out of the following FRN(s) in coming months, ideally switching into a newly issued attractive FRN. The following are now up for consideration:

Issuer	Rating	Maturity Date	ISIN	Face Value	Trading Margin	Capital Price (\$)	~Unrealised Gain (\$)
ICBC	A	19/01/2026	AU3FN0074522	\$1,500,000	+66.0bp	\$100.446	\$6,684
ANZ	AA-	04/01/2027	AU3FN0073003	\$4,000,000	+67.5bp	\$101.485	\$59,396
NAB	AA-	25/11/2027	AU3FN0073896	\$1,700,000	+68.0bp	\$101.496	\$25,435



This strategy has boosted overall returns and will continue to do so going forward. The following summarises the sales undertaken during the month of September 2024 and the current financial year's realised capital gains:

Issuer	Rating	Maturity Date	ISIN	Face Value	Trading Margin	Capital Price (\$)	Realised Gain (\$)
UBS	A+	30/07/2025	AU3FN0055307	\$3,250,000	+40.0bp	\$100.398	\$12,935
Bendigo	A-	11/11/2025	AU3FN0073334	\$4,000,000	+48.0bp	\$100.513	\$20,520
CBA	AA-	14/01/2027	AU3FN0065579	\$1,300,000	+60.0bp	\$100.222	\$2,886
Macq.	A+	14/09/2026	AU3FN0081170	\$2,400,000	+60.0bp	\$100.355	\$8,520
Total Realised Gains FY2024-2025							\$44,861

Council's Senior Fixed Bonds

Since September 2020, Council placed parcels in NTTC (AA-) fixed bonds as follows:

Investment Date	Maturity Date	Principal	Rate % p.a. [^]	Remaining Term (Yrs)	Interest Paid
24/11/2020	16/12/2024	\$1,000,000	0.90%	0.21	Annually
16/02/2021	16/06/2025	\$1,000,000	0.90%	0.71	Annually
16/02/2021	15/06/2026	\$5,000,000	1.00%	1.71	Annually
12/05/2021	16/06/2025	\$3,000,000	1.10%	0.71	Annually
12/05/2021	15/06/2026	\$3,000,000	1.30%	1.71	Annually
20/05/2021	16/06/2025	\$3,500,000	1.10%	0.71	Annually
09/09/2021	16/12/2024	\$2,500,000	0.90%	0.21	Semi-Annually
09/09/2021	15/12/2026	\$5,000,000	1.40%	2.21	Semi-Annually
Totals / Wgt. Avg.		\$24,000,000	1.13%	1.28 yrs	

At the time of investment, these investments were relatively attractive especially after the rate cut delivered in early November 2020 to 0.10% and its subsequent forward guidance on official interest rates (no rate rises "until at least 2024"). The NTTC bonds are a 'retail' offering and not 'wholesale' issuances. Given the lack of liquidity and high penalty costs if they were to be sold/redeemed prior to the maturity date, they are considered to be a hold-to-maturity investment and will be marked at par value (\$100.00) throughout the term of investment.

Separately, Council also purchased into the following fixed bonds. Where attractive, Council may consider purchasing additional units in the secondary market for any security that is currently sitting at an unrealised capital loss to 'average-in' a better overall purchase price.



Issuer	Rating	Maturity Date	ISIN	Face Value	Purchase Yield	Current Yield	Unrealised Gain / Loss (\$)
ING	AAA	19/08/2026	AU3CB0282358	\$600,000	1.16%	4.28%	-\$32,520
BoQ	A-	27/01/2027	AU3CB0296168	\$1,500,000	5.45%	4.68%	+\$33,902
BoQ	A-	27/10/2026	AU3CB0284149	\$2,600,000	5.36%	4.69%	+\$61,742
BoQ	A-	30/04/2029	AU3CB0308955	\$8,000,000	5.36%	4.80%	+\$181,768
Judo	BBB-	26/09/2025	AU3CB0292480	\$2,000,000	6.60%	6.30%	+\$8,322



CFS Global Credit Income Fund

For the month of August, the CFS Global Credit Income Fund returned -0.00% (actual), underperforming the AusBond Bank Bill Index return of +0.36% (actual), and the AusBond Credit Index return of +0.54% (actual).

For credit markets, spreads have again started approaching historic low levels after having blown out at the start of the month, requiring a greater selectiveness in adding risk as we also recognise the potential for higher geopolitical risk premiums and a softer to modest growth outlook across developed markets..

Although it has been a relatively volatile environment for credit over the past few years, it has been one of Council's best performing assets over the longer-term. The portfolio continues to accumulate high running-income in excess of the benchmark across all corporate and financial sectors. The Fund holds a diverse range of securities across the global credit market. It remains very well diversified by issuer in order to mitigate default risk. It invests in nearly 600 corporate bonds from issuers in various countries and industry sectors. Any spread contraction going forward allows credit and asset-backed holdings to enjoy significant capital gains.

With a running yield of ~4% p.a., we recommend Council to retain this investment given the alternative investments in complying fixed interest products are largely earning below this rate of return.



NSW T-CorpIM Growth Fund

The Growth Fund returned +1.25% (actual) for the month after providing another 'special' distribution on 23rd September. Both domestic shares (S&P ASX 200 Accumulation Index +2.97%) and international shares (MSCI World ex-Australia +1.64%) provided solid returns again. Bonds provided modest returns as yields remained relatively flat (AusBond Composite Bond Index added +0.31%).

Australian equities had a strong month, boosted by a 13% rebound in the materials sector after China announced several measures to support its property market. The S&P/ASX 200 finished September with a +2.97% total return, closing at a new record high.

The expected decline in inflationary pressures has continued, and whilst markets expect a continuation of this trend towards better contained inflationary outcomes, investors should remain vigilant to the risk that external events have the potential to alter this trajectory.

The cooling in many labour markets and the moderation in inflation reinforces that monetary policy has been materially restrictive in most major economies. After several central banks started acting to temper this restrictiveness in recent months, more central banks are expected to follow suit in coming months and rates markets are now pricing additional rate cuts in the US before year end.

The data in recent weeks has largely supported the view that growth is beginning to soften while the disinflationary trend is largely intact. Geopolitical events such as the US elections, and events leading up to it like the US presidential debate, could impact bond yield pricing as risk premiums are (re)assessed.

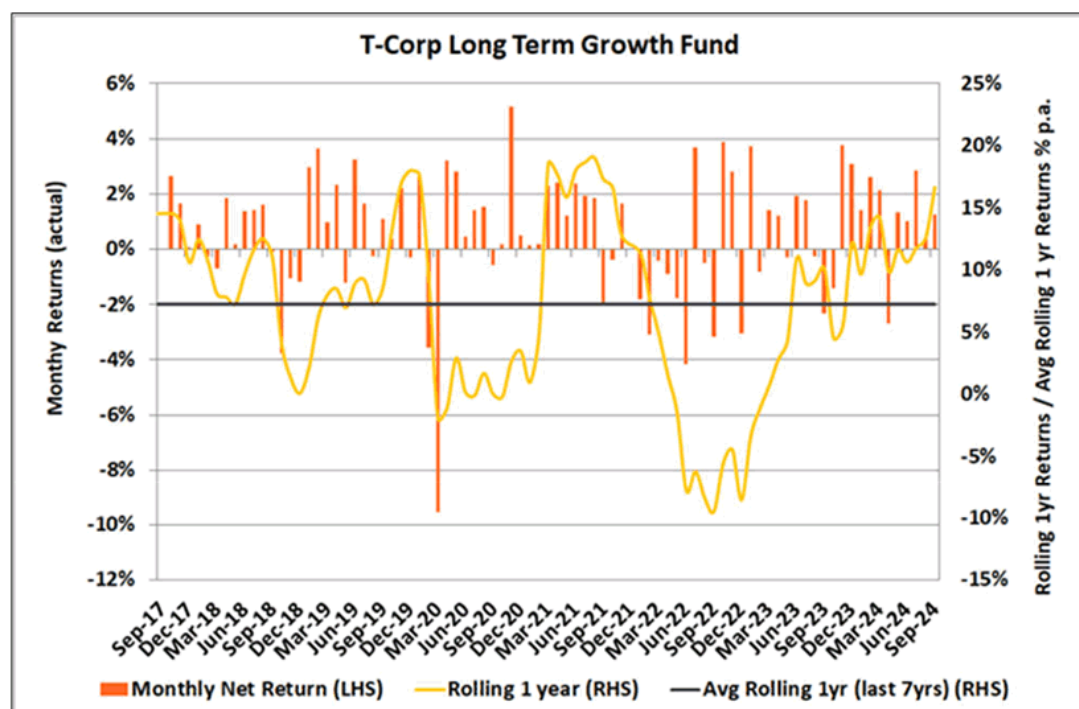
Overall, we remain cautious on the future performance of the T-Corp Growth Fund given the high volatility associated with a diversified growth fund, which generally allocates a range of 60%–80% in domestic and international shares. Investors are seeking relief from the elevated levels of inflation and remain hopeful that rate cuts will be delivered over coming months.

As we mentioned since Q1 2024, with shares reaching their all-time highs, and with official rates at or seemingly close to their cyclical peak, investors may choose to partially de-risk their position in the Fund. With complying defensive fixed interest assets such as term deposits (which also does not incur any mark-to-market volatility) still being offered around the 4½% level for 5 years from a handful of ADIs, investors may take the opportunity to partially or redeem altogether from the TCorp LTGF noting it's long-term returns has been around 7% p.a. The risk premium has certainly narrowed coming out of the pandemic period (when official rates were down to emergency levels).

For those willing to hold, the Fund should be looked at with a long-term view, with a minimum holding period of +7 years (some view it as a perpetual long-term investment). Given the exposure to the volatile asset of shares, Council should expect to see, on average, a negative month once every 3 months over long-term time periods.



Since Inception	T-Corp Long Term Fund
Negative Months	144 (~1 in 3 months)
Positive Months	279
Total Months	423 (35.25 yrs)
Average Monthly Return	+0.66% (actual)
Median Monthly Return	+1.02% (actual)
Lowest 1 year Rolling Return	-21.12% p.a. (Nov 2008)
Highest 1 year Rolling Return	+29.89% p.a. (Jan 1994)





Term Deposit Market Review

Current Term Deposits Rates

As at the end of September, we see value in the following:

ADI	LT Credit Rating	Term	Rate % p.a.
Rabobank	A	5 years	4.70%
ING	A	5 years	4.51%
Westpac	AA-	5 years	4.50%
BoQ	A-	5 years	4.40%
Rabobank	A	4 years	4.55%
ING	A	4 years	4.42%
Westpac	AA-	4 years	4.40%
BoQ	A-	4 years	4.35%
Rabobank	A	3 years	4.40%
ING	A	3 years	4.36%
Westpac	AA-	3 years	4.35%
ING	A	2 years	4.43%
Westpac	AA-	2 years	4.42%
Hume Bank	BBB+	2 years	4.40%
NAB	AA-	2 years	4.35%
BoQ	A-	2 years	4.35%

The above deposits are suitable for investors looking to maintain diversification and lock-in a slight premium compared to purely investing short-term.

For terms under 12 months, we believe the strongest value is currently being offered by the following ADIs (we stress that rates are indicative, dependent on daily funding requirements and different for industry segments):



ADI	LT Credit Rating	Term	Rate % p.a.
Arab Bank	Unrated	12 months	5.00%
ICBC	A	12 months	4.92%
NAB	AA-	12 months	4.90%
Bank of Sydney	Unrated	12 months	4.90%
Westpac	AA-	12 months	4.82%
Hume Bank	BBB+	12 months	4.78%
Arab Bank	Unrated	9 months	5.05%
ICBC	A	9 months	4.98%
NAB	AA-	9 months	4.95%
BoQ	A-	9 months	4.90%
Arab Bank	Unrated	6 months	5.10%
Suncorp	AA-	6 months	5.06%
NAB	AA-	6 months	5.05%
ICBC	A	6 months	5.04%
BoQ	A-	6 months	5.01%
Arab Bank	Unrated	3 months	5.10%
NAB	AA-	3 months	4.95%
Westpac	AA-	3 months	4.93%

If Council does not require high levels of liquidity and can stagger a proportion of its investments across the longer term horizons (1-5 years), it will be rewarded over a longer-term cycle. Investing a spread of 12 months to 3 year horizons can likely yield up to, on average, an extra ¼-½% p.a. higher compared to those investors that entirely invest in short-dated deposits (under 6-9 months).

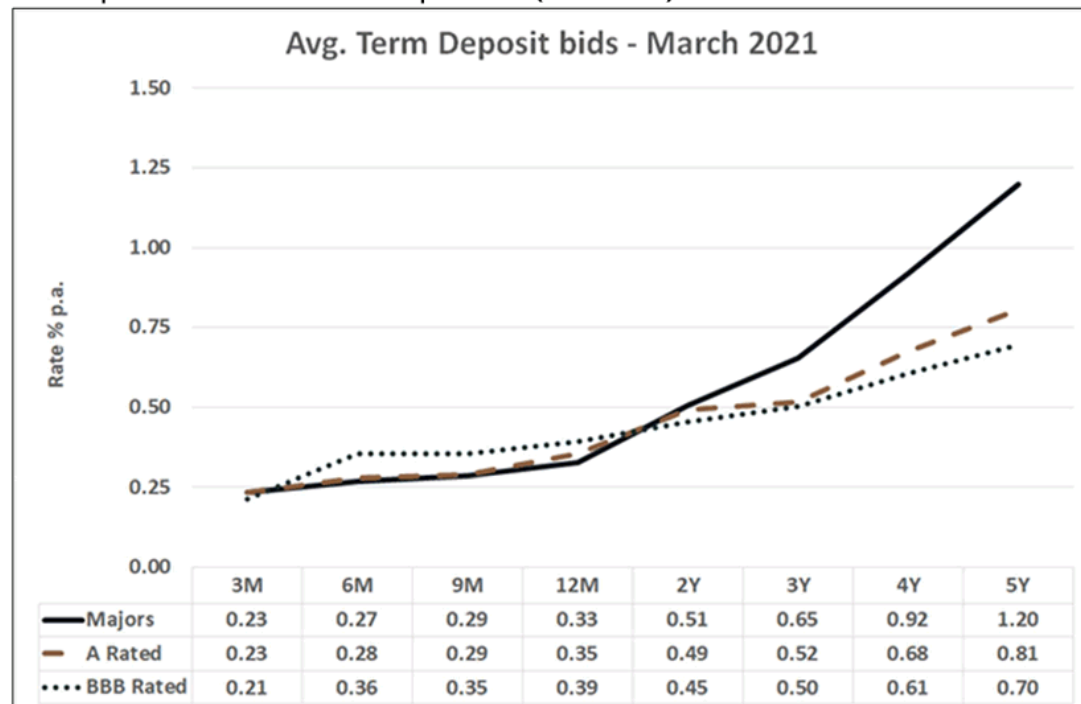
With a global economic slowdown and multiple interest rate cuts being priced over 2025, investors should strongly consider diversifying by allocating some longer term surplus funds and undertake an insurance policy by investing across 1-5 year fixed deposits and locking in rates above or close to 4½% p.a. This will provide some income protection with the RBA now potentially looking to cut rates in coming months.



Term Deposits Analysis

Pre-pandemic (March 2020), a 'normal' marketplace meant the lower rated ADIs (i.e. BBB category) were offering higher rates on term deposits compared to the higher rated ADIs (i.e. A or AA rated). But due to the cheap funding available provided by the RBA via their Term Funding Facility (TFF) during mid-2020, allowing the ADIs to borrow as low as 0.10% p.a. fixed for 3 years, those lower rated ADIs (BBB rated) did not require deposit funding from the wholesale deposit. Given the higher rated banks had more capacity to lend (as they have a greater pool of mortgage borrowers), they subsequently were offering higher deposit rates. In fact, some of the lower rated banks were not even offering deposit rates at all. As a result, most investors placed a higher proportion of their deposit investments with the higher rated (A or AA) ADIs over the past three years.

Term Deposit Rates – 12 months after pandemic (March 2021)



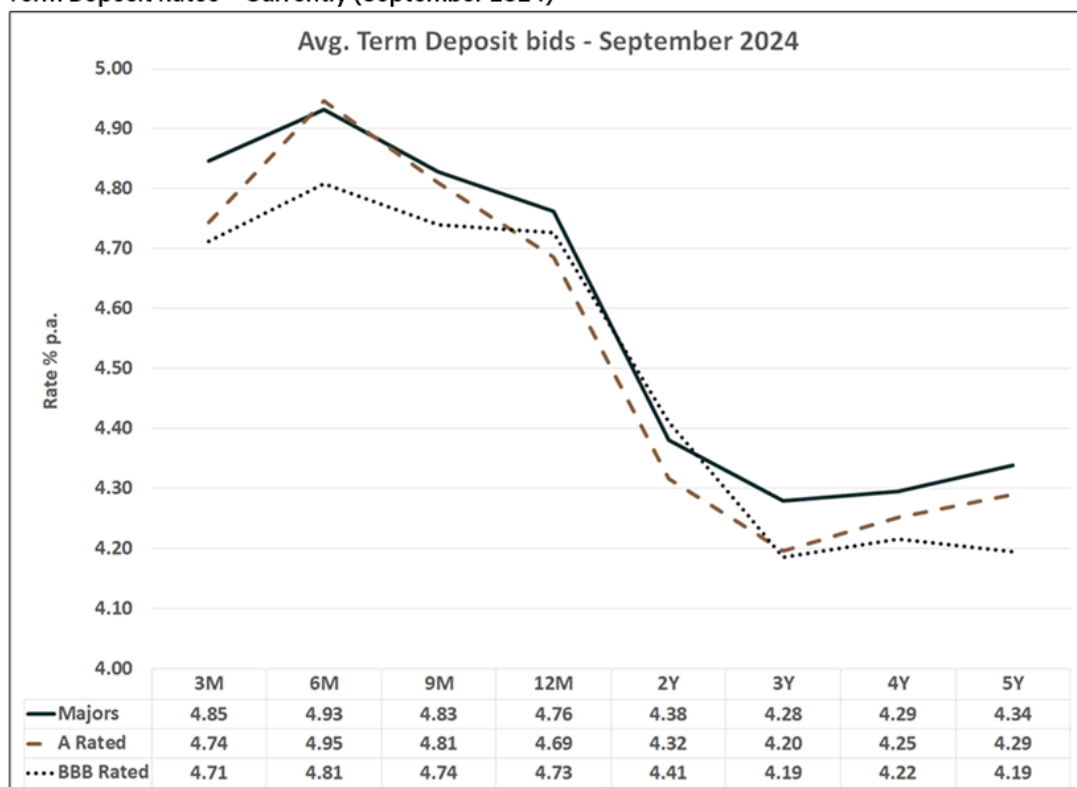
Source: Imperium Markets

The abnormal marketplace experienced during the pandemic is starting to reverse as the competition for deposits slowly increases, partially driven by the RBA's term funding facility coming to an end. In recent months, we have started to periodically see some of the lower rated ADIs ("A" and "BBB" rated) offering slightly higher rates compared to the domestic major banks ("AA" rated) on different parts of the curve (i.e. pre-pandemic environment). Some of this has been attributed to lags in adjusting their deposit rates as some banks (mainly the lower rated ADIs) simply set their rates for the week.



Going forward, Council should have a larger opportunity to invest a higher proportion of its funds with the lower rated institutions (up to Policy limits), from which the majority are not lending to the Fossil Fuel industry or considered 'ethical'. We are slowly seeing this trend emerge, although the major banks always seem to react more quickly than the rest of the market during periods of volatility:

Term Deposit Rates – Currently (September 2024)



Source: Imperium Markets

Regional & Unrated ADI Sector

Ratings agency S&P has commented that *"mergers remain compelling for mutuals lenders"* in providing smaller lenders greater economies of scale and assisting them in being able to price competitively and will see *"the banking landscape will settle with a small number of larger mutual players"*. S&P expects that consolidation to continue over the next two years.

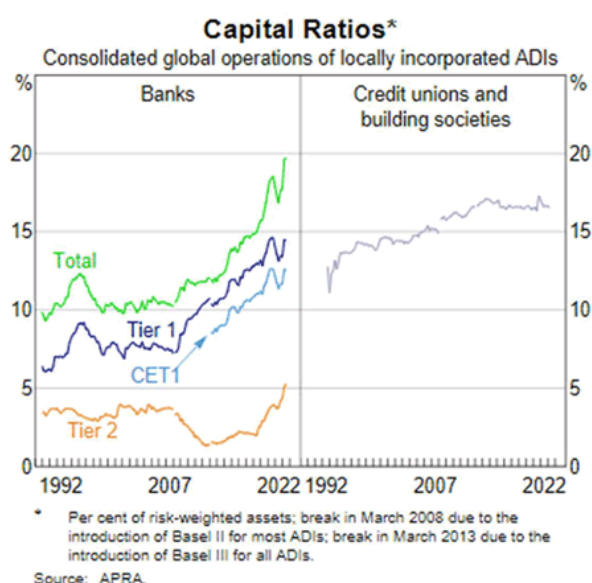
We remain supportive of the regional and unrated ADI sector (and have been even throughout the post-GFC period). They continue to remain solid, incorporate strong balance sheets, while exhibiting high levels of capital – typically, much higher compared to the higher rated ADIs. Some unrated ADIs have up to 25-40% more capital than the domestic major banks, and well above the Basel III requirements.



Overall, the lower rated ADIs (BBB and unrated) are generally now in a better financial position than they have been historically (see the Capital Ratio figure below). The financial regulator, APRA has noted that the Common Equity Tier 1 capital of Australian banks now exceeds a quarter of a trillion dollars. It has increased by \$110 billion, or more than 70%, over the past decade. Over the same time, banks' assets have grown by 44%. Some of the extra capital is supporting growth in the banking system itself but clearly, there has been a strengthening in overall resilience and leverage in the system is lower.

We believe that deposit investments with the lower rated ADIs should be considered going forward, particularly when they offer 'above market' specials. Not only would it diversify the investment portfolio and reduce credit risk, it would also improve the portfolio's overall returns. The lower rated entities are generally deemed to be the more 'ethical' ADIs compared to the higher rated ADIs.

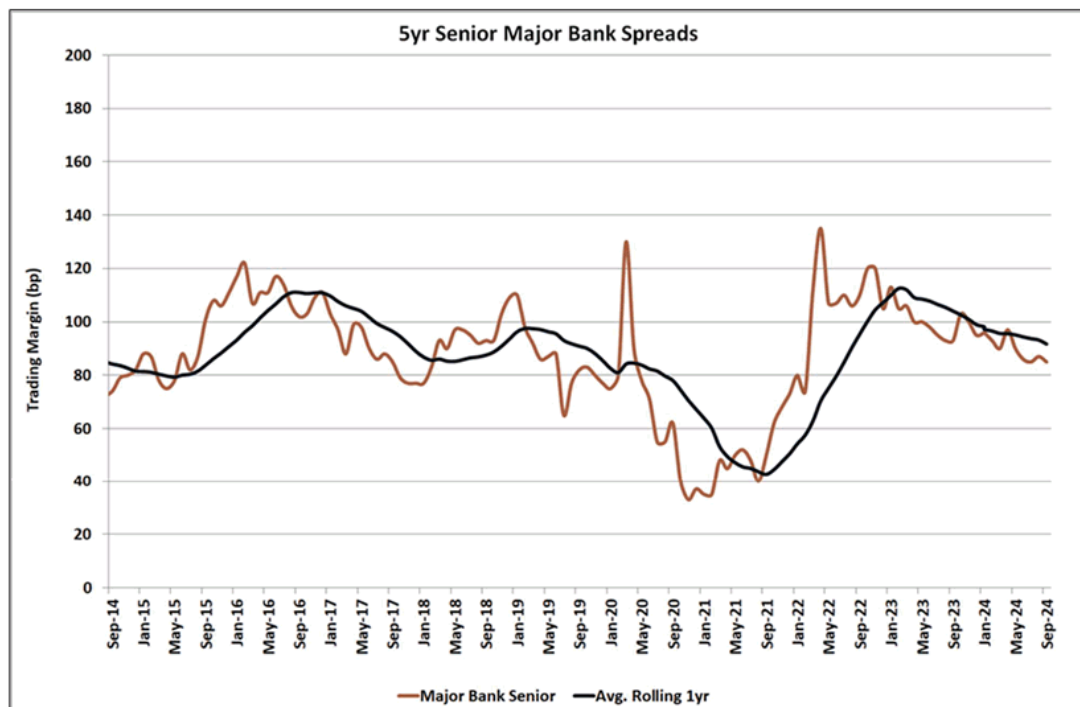
In the current environment of high regulation and scrutiny, all domestic (and international) ADIs continue to carry high levels of capital. There is minimal (if any) probability of any ADI defaulting on their deposits going forward – this was stress tested during the GFC and the pandemic period. APRA's mandate is to "protect depositors" and provide "financial stability".





Senior FRNs Market Review

Over September, amongst the senior major bank FRNs, physical credit securities remained relatively flat at the long-end of the curve. During the month, WBC (AA-) issued a 5 year senior deal at +85b, whilst Suncorp (AA-) issued a dual 3 & 5 year senior FRN at +74bp and +92bp respectively. Major bank senior securities remain at fair value on a historical basis although looking fairly expensive if the 5yr margin tightens to +80bp in the near future.



Source: IBS Capital

There was minimal issuance again during the month apart from:

- Auswide (BBB) 3 year senior FRN at +133bp
- AMP (BBB+) 3 year senior FRN at +127bp

Amongst the "A" and "BBB" rated sector, the securities marginally tightened at the longer-end of the curve. Overall, credit securities are looking more attractive given the widening of spreads over the past 3 years. FRNs will continue to play a role in investors' portfolios mainly on the basis of their liquidity and the ability to roll down the curve and gross up returns over ensuing years (in a relatively stable credit environment), whilst also providing some diversification to those investors skewed towards fixed assets.



Senior FRNs (ADIs)	30/09/2024	30/08/2024
"AA" rated – 5yrs	+85bp	+87bp
"AA" rated – 3yrs	+66bp	+65bp
"A" rated – 5yrs	+102bp	+102bp
"A" rated – 3yrs	+82bp	+87bp
"BBB" rated – 3yrs	+127bp	+130bp

Source: IBS Capital

We now generally recommend switches ('benchmark' issues only) into new primary issues, out of the following senior FRNs that are maturing:

- On or before 2026 for the "AA" rated ADIs (domestic major banks);
- On or before 2025 for the "A" rated ADIs; and
- Within 6–9 months for the "BBB" rated ADIs (consider case by case).

Investors holding onto the above senior FRNs ('benchmark' issues only) in their last few years are now generally holding sub optimal investments and are not maximising returns by foregoing realised capital gains. In the current challenging economic environment, any boost in overall returns should be locked in when it is advantageous to do so, particularly as switch opportunities become available.



Senior Fixed Bonds – ADIs (Secondary Market)

With global inflation still high by historical standards, this has seen a significant lift in longer-term bond yields over the past 2–3 years (valuations have fallen) as markets have reacted sharply.

This has resulted in some opportunities in the secondary market. We currently see value in the following fixed bond lines, with the majority now being marked at a significant discount to par (please note supply in the secondary market may be limited on any day):

ISIN	Issuer	Rating	Capital Structure	Maturity Date	~Remain. Term (yrs)	Fixed Coupon	Indicative Yield
AU3CB0278174	UBS	A+	Senior	26/02/2026	1.41	1.1000%	4.35%
AU3CB0280030	BoQ	A-	Senior	06/05/2026	1.60	1.4000%	4.72%
AU3CB0299337	Bendigo	A-	Senior	15/05/2026	1.62	4.7000%	4.60%
AU3CB0296168	BoQ	A-	Senior	27/01/2027	2.33	4.7000%	4.64%
AU3CB0308955	BoQ	A-	Senior	30/04/2029	4.59	5.3580%	4.76%



Economic Commentary

International Market

In September, risk markets continued their positive momentum, welcoming the US Federal Reserve's decision to commence their easing cycle. Other developed central banks are poised to follow or continue in the same path over coming months.

Across equity markets, the S&P 500 Index rose +2.02% over the month, whilst the NASDAQ gained +2.68%. Europe's main indices were mixed, with positive returns in Germany's DAX (+2.21%) and France's CAC (+0.06%). UK's FTSE fell -1.67% for the month.

The US Fed opted for a 50bp rate cut, which was largely expected (and it's first cut since March 2020). Markets responded sharply, but then rowed back shortly afterwards as US Fed Chair Jerome Powell tried to downplay the significance of the move at the ensuing press conference, saying this was not a new pace, just a recalibration of policy.

The US economy added 142k jobs in August, slightly below the 163k forecast by economists. The unemployment rate was 4.2% in August, down from 4.3% in July.

US headline inflation rate was +0.2% m/m for August as expected, while core inflation came in slightly higher than expected at +0.3% m/m. The inflation rate was +2.5% y/y in August (down from +2.9% y/y in July), marking the slowest pace since February 2021.

The European Central Bank (ECB) cut rates by another 25bp to 3.50% as widely expected. An additional rate cut is expected in Q4.

The Bank of England (BoE) held rates steady at 5.00% as expected. Services inflation for August was up +0.4% to +5.6% y/y and core inflation was up +0.3% to +3.6% y/y.

Sweden's Riksbank cut rates by 25bp as expected. The statement said that *"if the outlook for inflation and economic activity remains unchanged, the policy rate may also be cut at the two remaining monetary policy meetings this year"*.

China consumer prices rose by +0.6% y/y in August, which was below expectations as transportation, home goods prices and rents declined. On a monthly basis, CPI grew +0.4% in August, slightly lower than the +0.5% recorded in July.

The MSCI World ex-Aus Index rose +1.64% for the month of September:

Index	1m	3m	1yr	3yr	5yr	10yr
S&P 500 Index	+2.02%	+5.53%	+34.38%	+10.19%	+14.12%	+11.32%
MSCI World ex-AUS	+1.64%	+5.94%	+30.56%	+7.46%	+11.44%	+8.32%
S&P ASX 200 Accum. Index	+2.97%	+7.79%	+21.77%	+8.45%	+8.38%	+8.93%

Source: S&P, MSCI



Domestic Market

The RBA kept rates on hold at 4.35% as expected. The post-Meeting Statement was broadly in line with the Governor's recent remarks where Ms Bullock again pushed back on market pricing for near-term cuts. The Statement also noted that *"headline inflation will decline for a time, [but] underlying inflation is more indicative of inflation momentum, and it remains too high"*.

The Monthly CPI Indicator fell to +2.7% y/y from +3.5% y/y as expected on fuel base effects and electricity subsidies. Services inflation remained elevated at +4.2% y/y, while goods and non-tradables inflation fell, also driven by electricity.

The unemployment rate remained at 4.2% (falling from 4.24% to 4.16% at the second decimal place). Employment growth was a strong +47k. With trend employment growth steady near +40k, the labour market has been ably absorbing strong supply growth amid high participation and elevated population growth.

GDP rose by +0.2% q/q (+1.0% y/y), which was in line with consensus. Consumption was weaker than expected, while the other components were largely in line with the partials – business and dwelling investment made no contribution while net exports and public demand were key supports.

Export values rose +0.8% to \$43.8bn in July, remaining comfortably higher than pre-pandemic peak of \$36 billion, but are now well below the peak of \$55bn in June 2022 that was driven by the short-lived surge in coal export values.

Dwelling approvals bounced +10.4% higher in June (consensus +3% m/m). That more than unwinds the 6.4% fall in June.

The Australian dollar gained another +1.85%, finishing the month at US69.32 cents (from US68.06 cents the previous month).

Credit Market

The global credit indices marginally widened in September. They remain at their levels in early 2022 (prior to the rate hike cycle from most central banks):

Index	September 2024	August 2024
CDX North American 5yr CDS	53bp	50bp
iTraxx Europe 5yr CDS	59bp	52bp
iTraxx Australia 5yr CDS	63bp	64bp

Source: Markit



Fixed Interest Review

Benchmark Index Returns

Index	September 2024	August 2024
Bloomberg AusBond Bank Bill Index (0+YR)	+0.36%	+0.38%
Bloomberg AusBond Composite Bond Index (0+YR)	+0.31%	+1.21%
Bloomberg AusBond Credit FRN Index (0+YR)	+0.43%	+0.43%
Bloomberg AusBond Credit Index (0+YR)	+0.54%	+0.93%
Bloomberg AusBond Treasury Index (0+YR)	+0.24%	+1.16%
Bloomberg AusBond Inflation Gov't Index (0+YR)	+0.63%	+0.57%

Source: Bloomberg

Other Key Rates

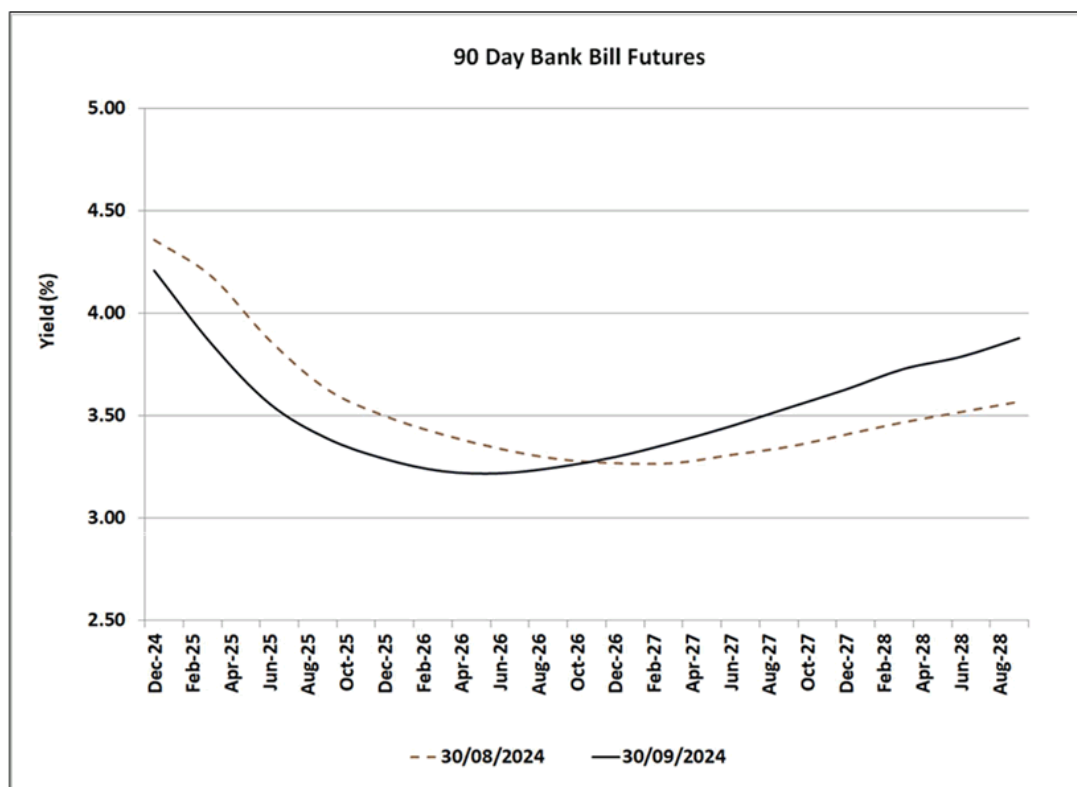
Index	September 2024	August 2024
RBA Official Cash Rate	4.35%	4.35%
90 Day (3 month) BBSW Rate	4.43%	4.39%
3yr Australian Government Bonds	3.53%	3.54%
10yr Australian Government Bonds	3.99%	3.93%
US Fed Funds Rate	4.75%-5.00%	5.25%-5.50%
2yr US Treasury Bonds	3.66%	3.91%
10yr US Treasury Bonds	3.81%	3.91%

Source: RBA, ASX, US Department of Treasury



90 Day Bill Futures

Bill futures fell at the short-end this month in response to expectations of impending interest rate cuts in early 2025.



Source: ASX

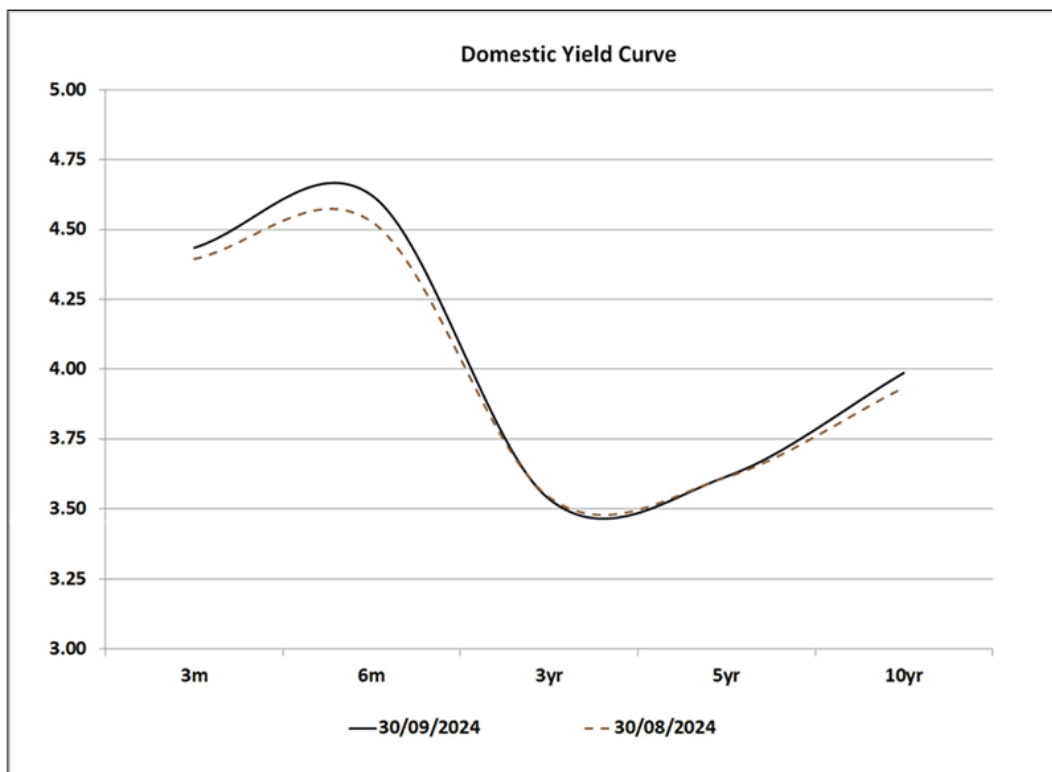


Fixed Interest Outlook

The updated US Fed dot plot shows a median rate of 4.375% by the end of 2024, implying a further 50bp of cuts out of the remaining two meetings of the year. For 2025, the median dot is for a further 100bp of cuts (to 3.375%), then a further 50bp in 2026 (to 2.875%) in 2026. This 2.875% level is also now the new Fed estimate of the 'long run' or neutral rate.

The RBA continues to push back on any immediate talks of rate cuts. Governor Bullock reiterated that official rates are not as restrictive in Australia as offshore: *"Most of those countries had official interest rates up around five or over 5% so in our judgment, we look at how restrictive some of those countries are relative to us...we're restrictive, but we think they're more restrictive than us"*.

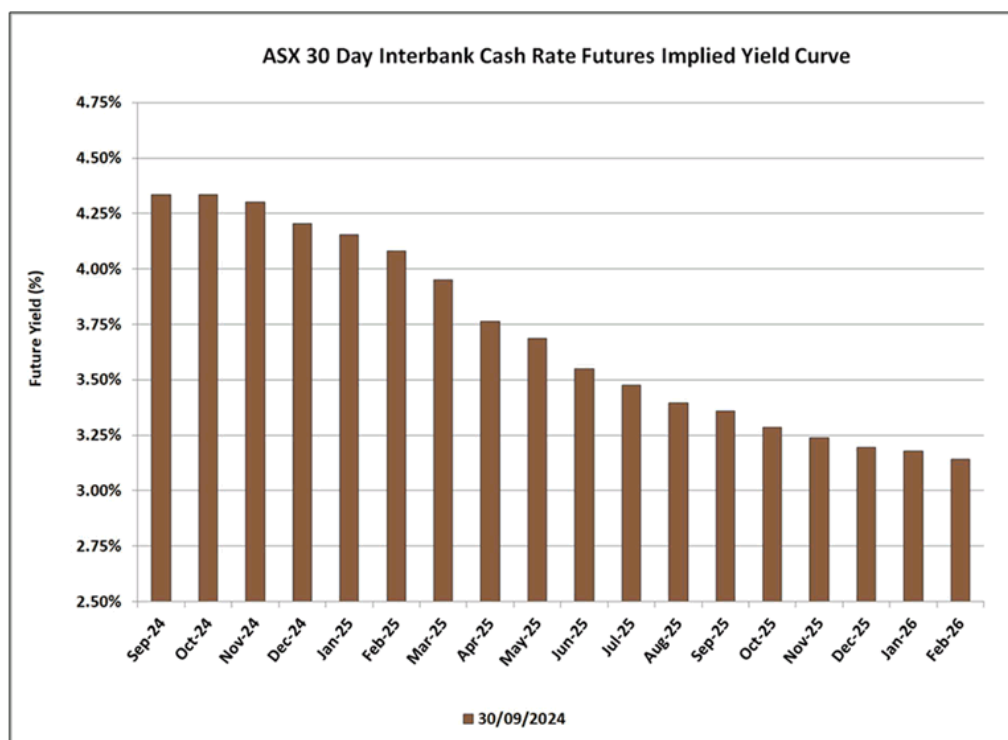
Over the month, longer-term yields remained relatively flat at the very long end of the curve (but remains an inverse yield curve):



Source: ASX, RBA



Financial markets have pushed forward their expectations of rate cuts, with the first cut pencilled in by Q1 2025, with 100–125bp of cuts priced by the end of 2025.



Source: ASX

DISCLAIMER

This document has been prepared by Arlo Advisory Pty Ltd ("Arlo"), ABN 55 668 191 795, an authorised representative of InterPrac Financial Planning Pty Ltd (ABN 14 076 093 680) AFS Licence No. 246638. Arlo provides fixed income investment advisory services to wholesale investors only. The information in this document is intended solely for your use. This document may not otherwise be reproduced and must not be distributed or transmitted to any other person or used in any way without the express approval of Arlo.

General Advice Warning

The information contained in this document is general in nature and does not take into account your individual investment objectives and adopted policy mandate. Arlo monitors the fixed income market and recommends the best rates currently available to the investors. You are responsible for deciding whether our recommendations are appropriate for your particular investment needs, objectives and financial situation and for implementing your decisions.

Accuracy & Reliability of Information

Arlo sources and uses information provided by third parties from time to time, including from Imperium Markets Pty Ltd ABN 87 616 579 527, a sister company of Arlo. Although every effort has been made to verify the accuracy of the information contained in this document, Arlo, its officers, employees and agents disclaim all liability (except for any liability which by law cannot be excluded), for any error, inaccuracy in, or omission from the information contained in this document or any loss or damage suffered by any person directly or indirectly through relying on this information.



Investment Report

01/09/2024 to 30/09/2024



Portfolio Valuation as at 30/09/2024

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Suncorp Bank	AA-	TD	GENERAL	At Maturity	12/01/2024	03/10/2024	5.1700	4,000,000.00	4,000,000.00	149,009.32	16,997.26
Police Credit Union SA	Unrated	TD	GENERAL	At Maturity	12/01/2024	10/10/2024	5.1800	4,000,000.00	4,000,000.00	149,297.53	17,030.14
AMP Bank	BBB+	TD	GENERAL	Annual	13/10/2022	17/10/2024	4.7500	2,000,000.00	2,000,000.00	92,136.99	7,808.22
ICBC Sydney Branch	A	TD	GENERAL	Annual	21/10/2021	21/10/2024	1.3000	4,000,000.00	4,000,000.00	49,008.22	4,273.97
JUDO BANK	BBB	TD	HORWOOD	At Maturity	22/04/2024	24/10/2024	5.2100	5,000,000.00	5,000,000.00	115,619.18	21,410.96
AMP Bank	BBB+	TD	GENERAL	At Maturity	21/12/2023	24/10/2024	5.1000	1,500,000.00	1,500,000.00	59,732.88	6,287.67
Great Southern Bank	BBB+	FRN	GENERAL	Quarterly	24/10/2019	24/10/2024	5.5900	1,750,227.50	1,750,000.00	18,492.95	8,040.41
ICBC Sydney Branch	A	TD	GENERAL	Annual	29/10/2021	29/10/2024	1.6500	1,000,000.00	1,000,000.00	15,234.25	1,356.16
JUDO BANK	BBB	TD	HORWOOD	At Maturity	22/04/2024	31/10/2024	5.2100	5,000,000.00	5,000,000.00	115,619.18	21,410.96
Australian Unity Bank	BBB+	TD	GENERAL	At Maturity	16/01/2024	07/11/2024	5.1600	4,000,000.00	4,000,000.00	146,459.18	16,964.38
MyState Bank	BBB	TD	GENERAL	At Maturity	09/11/2023	14/11/2024	5.5600	3,000,000.00	3,000,000.00	149,434.52	13,709.59
ICBC Sydney Branch	A	TD	GENERAL	Annual	15/11/2021	14/11/2024	1.7900	3,000,000.00	3,000,000.00	47,226.58	4,413.70
ICBC Sydney Branch	A	TD	GENERAL	Annual	09/11/2021	14/11/2024	1.6800	3,000,000.00	3,000,000.00	45,152.88	4,142.47
ICBC Sydney Branch	A	TD	GENERAL	Annual	19/11/2021	21/11/2024	1.7500	4,750,000.00	4,750,000.00	71,965.75	6,832.19
Police Bank	BBB+	TD	GENERAL	At Maturity	16/01/2024	05/12/2024	5.1600	4,000,000.00	4,000,000.00	146,459.18	16,964.38
ICBC Sydney Branch	A	TD	GENERAL	Annual	13/12/2021	12/12/2024	1.8600	3,000,000.00	3,000,000.00	44,792.88	4,586.30
ICBC Sydney Branch	A	TD	GENERAL	Annual	10/12/2021	12/12/2024	1.8200	4,000,000.00	4,000,000.00	58,838.36	5,983.56
Northern Territory	AA-	BOND	GENERAL	Annual	01/10/2021	16/12/2024	1.0000	3,000,000.00	3,000,000.00	23,917.81	2,465.75



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Treasury											
Northern Territory Treasury	AA-	BOND	GENERAL	Semi-Annual	09/09/2021	16/12/2024	0.9000	2,500,000.00	2,500,000.00	6,657.53	1,849.32
Northern Territory Treasury	AA-	BOND	GENERAL	Annual	24/11/2020	16/12/2024	0.9000	1,000,000.00	1,000,000.00	7,175.34	739.73
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	12/08/2024	19/12/2024	5.2000	4,000,000.00	4,000,000.00	28,493.15	17,095.89
ICBC Sydney Branch	A	TD	GENERAL	At Maturity	24/04/2024	19/12/2024	5.2200	4,000,000.00	4,000,000.00	91,528.77	17,161.64
AMP Bank	BBB+	TD	GENERAL	At Maturity	20/12/2023	19/12/2024	5.2500	3,000,000.00	3,000,000.00	123,410.96	12,945.21
Suncorp Bank	AA-	TD	GENERAL	At Maturity	09/02/2024	09/01/2025	5.1600	4,000,000.00	4,000,000.00	132,887.67	16,964.38
ING Bank (Australia) Ltd	A	TD	GENERAL	At Maturity	12/01/2024	16/01/2025	5.2600	4,000,000.00	4,000,000.00	151,603.29	17,293.15
ICBC Sydney Branch	A	TD	HORWOOD	At Maturity	22/04/2024	23/01/2025	5.3000	5,000,000.00	5,000,000.00	117,616.44	21,780.82
ING Bank (Australia) Ltd	A	TD	GENERAL	At Maturity	17/01/2024	23/01/2025	5.2600	3,500,000.00	3,500,000.00	130,130.96	15,131.51
ICBC Sydney Branch	A	TD	HORWOOD	At Maturity	22/04/2024	30/01/2025	5.3000	5,000,000.00	5,000,000.00	117,616.44	21,780.82
ING Bank (Australia) Ltd	A	TD	GENERAL	At Maturity	18/01/2024	30/01/2025	5.2600	3,500,000.00	3,500,000.00	129,626.58	15,131.51
ING Bank (Australia) Ltd	A	TD	GENERAL	At Maturity	19/01/2024	06/02/2025	5.2200	4,000,000.00	4,000,000.00	146,446.03	17,161.64
Bank of Us	BBB+	TD	GENERAL	At Maturity	21/05/2024	13/02/2025	5.3200	5,000,000.00	5,000,000.00	96,926.03	21,863.01
P&N Bank	BBB+	TD	GENERAL	At Maturity	27/05/2024	20/02/2025	5.2700	3,300,000.00	3,300,000.00	60,511.15	14,293.97
Rabobank Australia Limited	A	TD	GENERAL	At Maturity	27/05/2024	06/03/2025	5.2500	3,300,000.00	3,300,000.00	60,281.51	14,239.73
Move Bank	Unrated	TD	GENERAL	Annual	15/03/2024	13/03/2025	5.2500	2,000,000.00	2,000,000.00	57,534.25	8,630.14



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Summerland Bank	Unrated	TD	GENERAL	At Maturity	13/03/2024	13/03/2025	5.2000	2,000,000.00	2,000,000.00	57,556.16	8,547.95
Auswide Bank	BBB	TD	GENERAL	At Maturity	10/04/2024	20/03/2025	5.1300	3,000,000.00	3,000,000.00	73,366.03	12,649.32
Move Bank	Unrated	TD	GENERAL	At Maturity	15/03/2024	27/03/2025	5.2500	2,000,000.00	2,000,000.00	57,534.25	8,630.14
Auswide Bank	BBB	TD	GENERAL	At Maturity	10/04/2024	03/04/2025	5.1300	3,000,000.00	3,000,000.00	73,366.03	12,649.32
Auswide Bank	BBB	TD	GENERAL	At Maturity	10/04/2024	10/04/2025	5.1300	3,000,000.00	3,000,000.00	73,366.03	12,649.32
Move Bank	Unrated	TD	GENERAL	At Maturity	12/04/2024	17/04/2025	5.2000	1,000,000.00	1,000,000.00	24,504.11	4,273.97
ICBC Sydney Branch	A	TD	HORWOOD	At Maturity	22/04/2024	24/04/2025	5.2500	5,000,000.00	5,000,000.00	116,506.85	21,575.34
Arab Bank Australia	Unrated	TD	HORWOOD	At Maturity	22/04/2024	24/04/2025	5.2500	5,000,000.00	5,000,000.00	116,506.85	21,575.34
ICBC Sydney Branch	A	TD	GENERAL	Annual	22/04/2022	24/04/2025	3.6800	15,000,000.00	15,000,000.00	244,997.26	45,369.86
ICBC Sydney Branch	A	TD	GENERAL	At Maturity	01/05/2024	01/05/2025	5.3200	2,000,000.00	2,000,000.00	44,600.55	8,745.21
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	12/08/2024	08/05/2025	5.2500	3,000,000.00	3,000,000.00	21,575.34	12,945.21
ICBC Sydney Branch	A	TD	GENERAL	At Maturity	02/05/2024	15/05/2025	5.3500	7,000,000.00	7,000,000.00	155,956.16	30,780.82
ICBC Sydney Branch	A	TD	GENERAL	Annual	02/05/2024	15/05/2025	5.3500	25,000,000.00	25,000,000.00	556,986.30	109,931.51
Rabobank Australia Limited	A	TD	GENERAL	At Maturity	20/05/2024	22/05/2025	5.3400	6,000,000.00	6,000,000.00	117,626.30	26,334.25
RACQ Bank	BBB+	FRN	GENERAL	Quarterly	23/05/2022	23/05/2025	5.6025	1,001,559.00	1,000,000.00	5,986.23	4,604.79
Rabobank Australia Limited	A	TD	GENERAL	At Maturity	29/05/2024	05/06/2025	5.3700	2,000,000.00	2,000,000.00	36,780.82	8,827.40
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	07/06/2024	11/06/2025	5.4000	3,000,000.00	3,000,000.00	51,484.93	13,315.07
Summerland Bank	Unrated	TD	GENERAL	At Maturity	07/06/2024	11/06/2025	5.3600	3,000,000.00	3,000,000.00	51,103.56	13,216.44



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
P&N Bank	BBB+	TD	GENERAL	At Maturity	30/05/2024	12/06/2025	5.4000	4,000,000.00	4,000,000.00	73,380.82	17,753.42
Northern Territory Treasury	AA-	BOND	GENERAL	Annual	20/05/2021	16/06/2025	1.1000	3,500,000.00	3,500,000.00	11,391.78	3,164.38
Northern Territory Treasury	AA-	BOND	GENERAL	Annual	12/05/2021	16/06/2025	1.1000	3,000,000.00	3,000,000.00	9,764.38	2,712.33
Northern Territory Treasury	AA-	BOND	GENERAL	Annual	16/02/2021	16/06/2025	0.9000	1,000,000.00	1,000,000.00	2,613.70	739.73
Rabobank Australia Limited	A	TD	GENERAL	At Maturity	31/05/2024	19/06/2025	5.3600	5,000,000.00	5,000,000.00	90,312.33	22,027.40
Rabobank Australia Limited	A	TD	GENERAL	At Maturity	03/06/2024	26/06/2025	5.3600	9,000,000.00	9,000,000.00	158,597.26	39,649.32
NAB	AA-	TD	GENERAL	At Maturity	03/07/2024	03/07/2025	5.4800	3,000,000.00	3,000,000.00	40,536.99	13,512.33
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	11/07/2024	10/07/2025	5.4800	3,000,000.00	3,000,000.00	36,933.70	13,512.33
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	29/07/2024	17/07/2025	5.4500	3,000,000.00	3,000,000.00	28,668.49	13,438.36
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	12/08/2024	24/07/2025	5.2700	3,000,000.00	3,000,000.00	21,657.53	12,994.52
NAB	AA-	TD	GENERAL	At Maturity	23/08/2024	31/07/2025	5.0300	3,000,000.00	3,000,000.00	16,123.56	12,402.74
QBANK	BBB	TD	GENERAL	Annual	26/07/2023	31/07/2025	5.8200	2,000,000.00	2,000,000.00	21,366.58	9,567.12
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	30/07/2024	07/08/2025	5.4500	3,000,000.00	3,000,000.00	28,220.55	13,438.36
P&N Bank	BBB+	TD	GENERAL	At Maturity	11/08/2023	14/08/2025	5.3000	3,000,000.00	3,000,000.00	181,652.05	13,068.49
QBANK	BBB	TD	GENERAL	Annual	21/08/2023	21/08/2025	5.4100	2,000,000.00	2,000,000.00	12,153.97	8,893.15
ICBC Sydney Branch	A	TD	GENERAL	Annual	24/08/2022	25/08/2025	4.7500	2,000,000.00	2,000,000.00	9,369.86	7,808.22



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	15/08/2024	04/09/2025	5.3000	4,500,000.00	4,500,000.00	30,710.96	19,602.74
ICBC Sydney Branch	A	TD	GENERAL	Annual	09/09/2022	11/09/2025	4.5200	3,500,000.00	3,500,000.00	9,535.34	9,535.34
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	21/08/2024	18/09/2025	5.2000	5,000,000.00	5,000,000.00	29,205.48	21,369.86
JUDO BANK	BBB	BOND	GENERAL	Semi-Annual	14/12/2023	26/09/2025	6.4000	2,001,442.00	2,000,000.00	1,753.42	1,753.42
Unity Bank	Unrated	TD	GENERAL	At Maturity	26/08/2024	02/10/2025	5.0500	5,000,000.00	5,000,000.00	24,904.11	20,753.42
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	09/09/2024	09/10/2025	5.0000	5,000,000.00	5,000,000.00	15,068.49	15,068.49
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	09/09/2024	16/10/2025	5.0000	5,000,000.00	5,000,000.00	15,068.49	15,068.49
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	At Maturity	09/09/2024	23/10/2025	5.0000	5,000,000.00	5,000,000.00	15,068.49	15,068.49
Bank Australia	BBB+	FRN	GENERAL	Quarterly	22/12/2022	24/11/2025	5.9511	1,309,323.60	1,300,000.00	7,630.45	6,358.71
ICBC Sydney Branch	A	FRN	GENERAL	Quarterly	19/01/2023	19/01/2026	5.4950	1,506,684.00	1,500,000.00	16,710.82	6,774.66
Suncorp Bank	AA-	TD	GENERAL	Annual	19/01/2024	22/01/2026	5.0500	4,000,000.00	4,000,000.00	141,676.71	16,602.74
Bank of Us	BBB+	TD	GENERAL	Annual	09/02/2024	12/02/2026	4.9700	5,000,000.00	5,000,000.00	159,993.15	20,424.66
Rabobank Australia Limited	A	TD	HORWOOD	Annual	22/04/2024	23/04/2026	5.1000	10,000,000.00	10,000,000.00	226,356.16	41,917.81
P&N Bank	BBB+	TD	GENERAL	Annual	28/04/2023	28/04/2026	4.8000	4,500,000.00	4,500,000.00	91,726.03	17,753.42
Rabobank Australia Limited	A	TD	GENERAL	Annual	02/05/2024	04/05/2026	5.2600	14,000,000.00	14,000,000.00	306,665.21	60,526.03
Bendigo and Adelaide	A-	FRN	GENERAL	Quarterly	15/05/2023	15/05/2026	5.5892	2,016,558.00	2,000,000.00	14,394.10	9,187.73
Rabobank Australia Limited	A	TD	GENERAL	Annual	21/05/2024	21/05/2026	5.2200	5,000,000.00	5,000,000.00	95,104.11	21,452.05



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Rabobank Australia Limited	A	TD	GENERAL	Annual	31/05/2024	28/05/2026	5.2600	5,000,000.00	5,000,000.00	88,627.40	21,616.44
Northern Territory Treasury	AA-	BOND	GENERAL	Annual	12/05/2021	15/06/2026	1.3000	3,000,000.00	3,000,000.00	11,539.73	3,205.48
Northern Territory Treasury	AA-	BOND	GENERAL	Annual	16/02/2021	15/06/2026	1.0000	5,000,000.00	5,000,000.00	14,520.55	4,109.59
ING Bank (Australia) Ltd	AAA	BOND	GENERAL	Semi-Annual	19/08/2021	19/08/2026	1.1000	565,734.00	600,000.00	777.53	542.47
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	Annual	23/09/2024	24/09/2026	4.6000	4,500,000.00	4,500,000.00	4,536.99	4,536.99
State Bank of India, Sydney Branch	BBB-	TD	GENERAL	Annual	23/09/2024	24/09/2026	4.7000	2,500,000.00	2,500,000.00	2,575.34	2,575.34
BOQ	A-	BOND	HORWOOD	Semi-Annual	07/05/2024	27/10/2026	2.1000	2,468,146.20	2,600,000.00	23,186.30	4,487.67
QBANK	BBB	FRN	GENERAL	Quarterly	01/12/2023	01/12/2026	6.0466	1,008,337.00	1,000,000.00	4,804.15	4,804.15
Northern Territory Treasury	AA-	BOND	GENERAL	Semi-Annual	09/09/2021	15/12/2026	1.4000	5,000,000.00	5,000,000.00	20,712.33	5,753.42
BOQ	A-	BOND	GENERAL	Semi-Annual	05/10/2023	27/01/2027	4.7000	1,500,136.50	1,500,000.00	12,361.64	5,794.52
Bendigo and Adelaide	A-	FRN	GENERAL	Quarterly	27/01/2023	27/01/2027	5.8300	1,112,849.10	1,100,000.00	11,244.71	5,270.96
Heritage and Peoples Choice Limited	BBB+	FRN	GENERAL	Quarterly	08/02/2024	08/02/2027	5.9861	2,123,748.90	2,100,000.00	18,597.91	10,332.17
Great Southern Bank	BBB+	FRN	GENERAL	Quarterly	09/02/2023	09/02/2027	6.0291	760,421.25	750,000.00	6,565.94	3,716.57
Bank Australia	BBB+	FRN	GENERAL	Quarterly	22/02/2023	22/02/2027	5.9151	1,412,724.60	1,400,000.00	9,075.22	6,806.42
ING Bank (Australia) Ltd	A	FRN	GENERAL	Quarterly	22/03/2024	22/03/2027	5.3783	1,004,022.00	1,000,000.00	1,178.81	1,178.81
Rabobank Australia Limited	A	TD	HORWOOD	Annual	22/04/2024	22/04/2027	5.0800	10,000,000.00	10,000,000.00	225,468.49	41,753.42



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Suncorp Bank	AA-	FRN	GENERAL	Quarterly	24/11/2023	24/05/2027	5.4511	1,767,787.00	1,750,000.00	9,408.75	7,840.62
Teachers Mutual Bank	BBB+	FRN	GENERAL	Quarterly	21/06/2024	21/06/2027	5.7283	1,005,988.00	1,000,000.00	1,255.52	1,255.52
AMP Bank	BBB+	FRN	GENERAL	Quarterly	13/09/2024	13/09/2027	5.6945	3,401,706.80	3,400,000.00	9,548.04	9,548.04
ANZ Bank	AA-	FRN	GENERAL	Quarterly	04/11/2022	04/11/2027	5.5542	4,059,396.00	4,000,000.00	34,086.05	18,260.38
NAB	AA-	FRN	GENERAL	Quarterly	25/11/2022	25/11/2027	5.5511	1,725,435.40	1,700,000.00	9,307.60	7,756.33
Bank Australia	BBB+	FRN	GENERAL	Quarterly	21/02/2024	21/02/2028	6.0793	1,518,379.50	1,500,000.00	10,243.20	7,495.03
ANZ Bank	AA-	FRN	GENERAL	Quarterly	31/03/2023	31/03/2028	5.4941	1,515,888.00	1,500,000.00	225.78	225.78
Rabobank Australia Limited	A	TD	HORWOOD	Annual	22/04/2024	27/04/2028	5.1300	10,000,000.00	10,000,000.00	227,687.67	42,164.38
Bendigo and Adelaide	AAA	FRN	GENERAL	Quarterly	16/06/2023	16/06/2028	5.5661	1,212,098.40	1,200,000.00	2,744.93	2,744.93
Commonwealth Bank	AA-	FRN	GENERAL	Quarterly	17/08/2023	17/08/2028	5.3142	3,020,055.00	3,000,000.00	18,781.69	13,103.51
ANZ Bank	AA-	FRN	GENERAL	Quarterly	11/09/2023	11/09/2028	5.3627	3,519,295.50	3,500,000.00	10,284.63	10,284.63
NAB	AA-	FRN	GENERAL	Quarterly	16/11/2023	16/11/2028	5.3972	4,136,465.40	4,100,000.00	27,888.00	18,187.82
UBS AG	A+	FRN	GENERAL	Quarterly	24/11/2023	24/11/2028	5.8011	2,550,822.50	2,500,000.00	14,304.08	11,920.07
ING Bank (Australia) Ltd	A	TD	GENERAL	Annual	19/01/2024	19/01/2029	5.1800	4,000,000.00	4,000,000.00	145,323.84	17,030.14
ANZ Bank	AA-	FRN	GENERAL	Quarterly	05/02/2024	05/02/2029	5.3142	3,520,223.00	3,500,000.00	28,536.53	15,287.42
ING Bank (Australia) Ltd	A	TD	GENERAL	Annual	09/02/2024	09/02/2029	5.0500	5,000,000.00	5,000,000.00	162,568.49	20,753.42
Newcastle Greater Mutual Group Ltd	BBB+	FRN	GENERAL	Quarterly	14/02/2024	14/02/2029	6.2063	1,534,027.50	1,500,000.00	12,242.56	7,651.60
Suncorp Bank	AA-	FRN	GENERAL	Quarterly	19/03/2024	19/03/2029	5.3955	2,509,700.00	2,500,000.00	4,434.66	4,434.66



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
NAB	AA-	FRN	GENERAL	Quarterly	22/03/2024	22/03/2029	5.3283	3,512,309.50	3,500,000.00	4,087.46	4,087.46
P&N Bank	BBB+	TD	GENERAL	Annual	16/04/2024	16/04/2029	5.1400	2,000,000.00	2,000,000.00	47,316.16	8,449.32
Rabobank Australia Limited	A	TD	HORWOOD	Annual	19/04/2024	19/04/2029	5.1600	5,000,000.00	5,000,000.00	116,630.14	21,205.48
Rabobank Australia Limited	A	TD	HORWOOD	Annual	22/04/2024	26/04/2029	5.2000	5,000,000.00	5,000,000.00	115,397.26	21,369.86
BOQ	A-	BOND	HORWOOD	Semi-Annual	30/04/2024	30/04/2029	5.3000	8,161,688.00	8,000,000.00	178,893.15	34,849.32
Rabobank Australia Limited	A	TD	GENERAL	Annual	29/04/2024	30/04/2029	5.3900	4,500,000.00	4,500,000.00	103,000.68	19,935.62
BOQ	A-	FRN	HORWOOD	Quarterly	30/04/2024	30/04/2029	5.7710	8,299,211.25	8,250,000.00	82,177.46	39,132.12
ANZ Bank	AA-	FRN	HORWOOD	Quarterly	18/06/2024	18/06/2029	5.2831	3,505,617.50	3,500,000.00	6,585.78	6,585.78
Rabobank Australia Branch	A+	FRN	GENERAL	Quarterly	17/07/2024	17/07/2029	5.3561	1,917,896.10	1,900,000.00	21,189.61	8,364.32
ING Bank (Australia) Ltd	A	FRN	GENERAL	Quarterly	20/08/2024	20/08/2029	5.3885	4,504,797.00	4,500,000.00	27,902.10	19,930.07
Commonwealth Bank	AA-	FRN	GENERAL	Quarterly	22/08/2024	22/08/2029	5.2351	3,007,035.00	3,000,000.00	17,211.29	12,908.47
Suncorp Bank	AA-	FRN	GENERAL	Quarterly	27/09/2024	27/09/2029	5.3614	5,601,881.60	5,600,000.00	3,290.28	3,290.28
Macquarie Bank	A+	CASH	GENERAL	Monthly	30/09/2024	30/09/2024	4.6000	30,865.11	30,865.11	116.25	116.25
NAB	AA-	CASH	GENERAL	Monthly	30/09/2024	30/09/2024	4.6000	35,567,778.08	35,567,778.08	148,500.96	148,500.96
CFS WGCIF	A	FUND	GENERAL	Monthly	30/06/2016	08/10/2027	0.0000	16,210,280.29	16,210,280.29	-	-
NSWTC IM LTGF	Unrated	FUND	GENERAL	Annual	31/10/2017	08/10/2029	0.0000	40,283,678.22	40,283,678.22	-	-
AMP Bank	BBB+	CASH	GENERAL	Monthly	30/09/2024	30/09/2024	4.8000	175,557.77	175,557.77	689.98	689.98
Commonwealth Bank	AA-	CASH	GENERAL	Monthly	30/09/2024	30/09/2024	4.6000	82,498.20	82,498.20	314.53	314.53



Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
TOTALS								593,250,275.27	592,700,657.67	8,838,910.71	2,007,420.58

REPORTS TO COUNCIL - FOR NOTATION

ITEM NUMBER	12.3
SUBJECT	Statutory Report: Tabling of State of our City Report (formerly 'End of Term Report')
REFERENCE	F2024/00282 - D09337243
REPORT OF	Corporate Strategy Manager; Group Manager, Strategic Land Use Planning

CSP THEME: Fair

WORKSHOP/BRIEFING DATE: Nil

PURPOSE:

To table the State of our City Report 2021-24 on the City of Parramatta's Community Strategic Plan 2018-38 – *Butt yura barra ngurra* in accordance with the Local Government Act 1993.

RECOMMENDATION

That Council receive and note the report.

BACKGROUND

1. City of Parramatta Council first endorsed its Community Strategic Plan 2018-38 – *Butt yura barra ngurra* ("CSP") in June 2018, following significant community and stakeholder engagement.
2. The CSP is Council's highest level statutory planning document and sets out goals and strategic actions for the whole city, not just Council, to deliver.
3. The CSP was reviewed following the local government elections in September 2021 and an updated version was endorsed by Council in June 2022.
4. Under section 428(2) of the Local Government Act 1993 (pursuant to the Integrated Planning and Reporting (IP&R) Guidelines 2021), all NSW councils are required to produce a State of Our City Report on the council's progress in implementing the Community Strategic Plan during the council term.
5. The State of Our City Report 2021-2024 ("the Report") is required to be tabled at the second meeting of the incoming council.
6. The Report is structured by the six long-term Goals of the CSP: Fair, Accessible, Welcoming, Green, Thriving and Innovative. It includes outcomes and indicators from 2021 to 2024 for each of these goals, and spotlight projects related to each of the goals.
7. Prior to the 2021 Amendment to the Local Government Act 1993 and the IP&R Guidelines, a similar report was required to be presented to the final meeting of each outgoing council, called the 'End of Term Report'.

ISSUES/OPTIONS/CONSEQUENCES

8. Following tabling of this report at Council, the Report will be published on Council's website. Amendments of a minor, administrative and/or non-policy nature (e.g. design and proofreading) may be made to the Report prior to its publication.
9. In accordance with the Local Government Act s428, an Annual Report on Council's progress in delivering its Delivery Program and Operational Plan ('DPOP') 2023/24, including performance reporting and a range of statutory reporting information, will be provided to Council for notation by 30 November 2024. This State of our City Report will be published as an appendix to the Annual Report.
10. Council is required by the Local Government Act s402(3) to review the City's CSP before 30 June 2025. As part of updating the CSP, the Report will be used to review progress and refine the strategies and measurement framework of the Plan.

LEGAL IMPLICATIONS FOR COUNCIL

11. There are no legal implications for Council associated with this report.

FINANCIAL IMPLICATIONS FOR COUNCIL

12. If Council resolves to receive and note this report, there are no unbudgeted financial implications for Council's budget.

Dayne Glinkowski
Corporate Strategy Manager



Robert Cologna
Group Manager City Strategic Planning

Jennifer Concato
Executive Director City Planning and Design

John Angilley
Executive Director Finance & Information

Gail Connolly
Chief Executive Officer

ATTACHMENTS:

1   City of Parramatta State of our City Report 2021-24 44 Pages

REFERENCE MATERIAL

State of our City Report 2021-2024

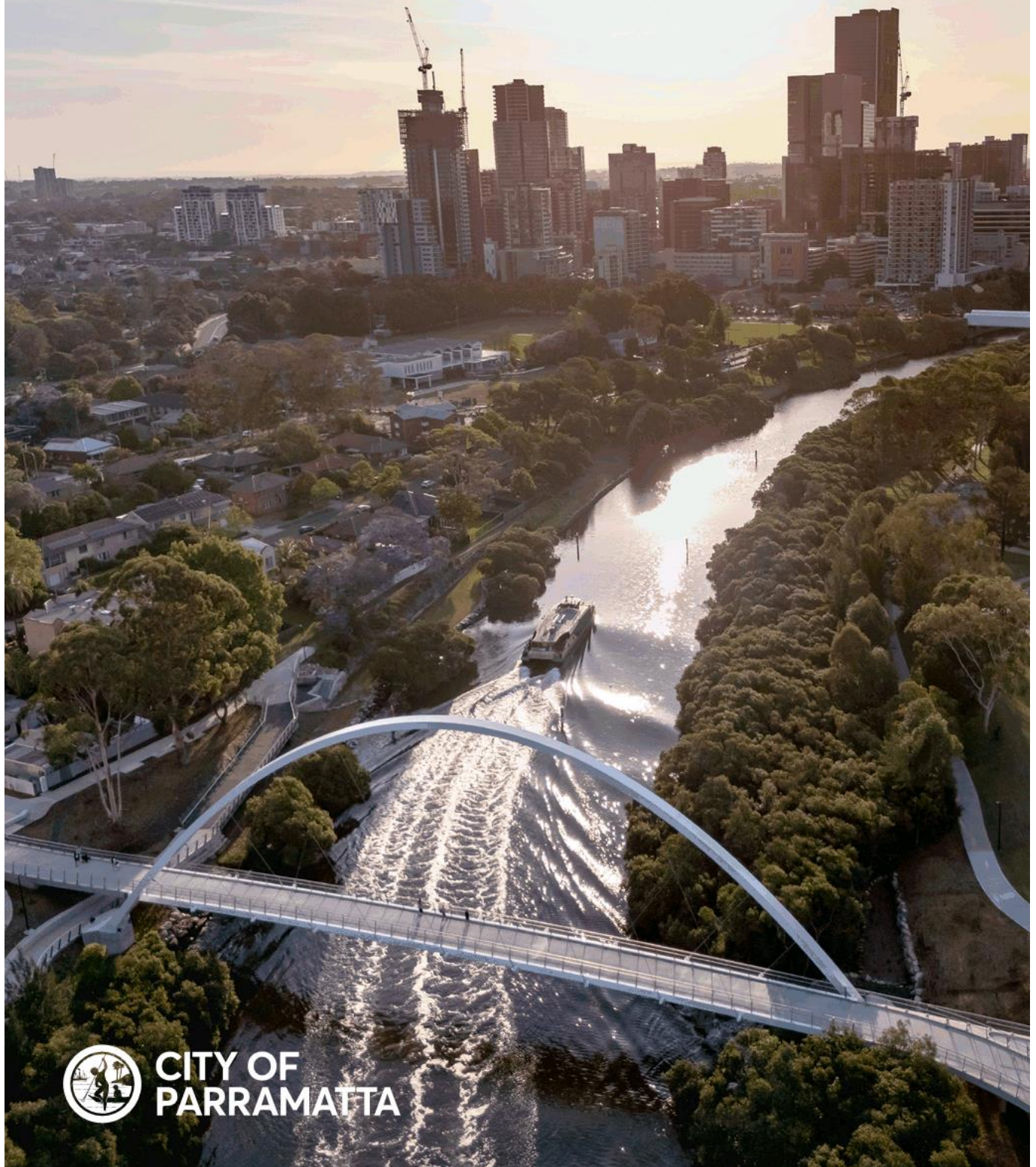


TABLE OF CONTENTS

1 INTRODUCTION

Recognition of and commitment to the Dharug people	7
Purpose and context of report	8
Councillor information	10
Highlights from term	12

2 OUR TERM IN REVIEW

Our Community Strategic Plan goals	16
FAIR	18
Our progress towards our community outcomes	19
Spotlight projects	21
ACCESSIBLE	22
Our progress towards our community outcomes	23
Spotlight projects	24
WELCOMING	26
Our progress towards our community outcomes	27
Spotlight projects	29
GREEN	30
Our progress towards our community outcomes	31
Spotlight projects	33
THRIVING	34
Our progress towards our community outcomes	35
Spotlight projects	37
INNOVATIVE	38
Our progress towards our community outcomes	39
Spotlight projects	41
Where we are headed	43



1.00

INTRODUCTION

1.01 — Recognition of and commitment to the Dharug people	7
1.02 — Purpose and context of report	8
1.03 — Councillor information	10
1.04 — Highlights from term	12







1.01

Recognition of and commitment to the Dharug people

Wadyiman Barramada gulbanga naadyi Barramadagal Dharug Ngurrayin, badu, burra barramadagal dharug yurayin.

City of Parramatta recognises the Dharug People as First Australians, peoples of the oldest continuous living culture in the world.

For more than 60,000 years, Parramatta has been home to the Baramadagal and other Dharug peoples, the Traditional Owners of the land we call the City of Parramatta today. The Baramadagal and other Dharug peoples have cared for and nurtured the habitat, land, and waters for thousands of generations, and maintain an ongoing connection to Parramatta and its surrounding areas.

As a community, we can learn from the resilience and community spirit of First Nations people to best ensure a sustainable City for all. Parramatta has always been an important meeting place for the First Nations people, particularly the Parramatta River, which has provided life and vitality since the beginning of time (The Dreaming).

The name Parramatta is derived from the word Baramada/Burramatta or 'place where the eels lie down' (breeding location for eels within the Parramatta River). City of Parramatta recognises the significance of this area for all First Nations people as a site of early contact between the

First Australians and European Colonists, and Parramatta remains an important meeting place for the First Nations community.

First Nations people continue to play a vital role in the ecological, economic, social and cultural life of Parramatta, while maintaining a distinct culture built on the principles of Caring for Country, the primacy of family, and the dignity and governance of Elders.

At City of Parramatta, we aspire to a future where the cultures, histories and rights of all First Nations people are understood, recognised, and respected by all Australians. City of Parramatta is committed to playing an active role in making this future a reality. City of Parramatta is proud to acknowledge the ongoing stewardship of Country by Dharug and other First Nations people and to celebrate their enduring wisdom, strength, and resilience.

Always Was, Always Will Be, Aboriginal Land.

1.02

Purpose and context of report

Under the Local Government Act (Planning & Reporting) 2009 (NSW), councils are required to take a rigorous approach to strategic and financial planning.

The Integrated Planning and Reporting (IP&R) framework is used by Council to connect various strategic plans, enabling closer collaboration between Council, the community, and our partners to achieve a shared vision and committed action.

Council's **2021-2024 State of our City** report details the progress towards the actions in the **Community Strategic Plan 2018-2038: *Butturr yura barra ngurra***, at the end of the Council term.

What is the Community Strategic Plan?

The Community Strategic Plan is the highest level of plan that Council prepares and is developed through extensive consultation with the community to inform the strategic direction of the City. It identifies our long-term vision, goals and aspirations for the future, and strategic actions for achieving these goals.

This report covers a shorter time period than the usual Council term of four years due to the COVID-19 pandemic postponing the September 2020 elections to December 2021. It is the second review of the Community Strategic Plan since its endorsement in 2018 and will inform the next review due in 2025.



OUR INTEGRATED PLANNING AND REPORTING FRAMEWORK



1.03

Councillor information

At elections, residents and non-residents (businesses and landowners) elect fifteen Councillors (three per ward) to the five wards of Parramatta. The Lord Mayor and Deputy Lord Mayor are then elected by the Councillors.

This Council term saw three Lord Mayors (Councillor Donna Davis, Councillor Sameer Pandey, and Councillor Pierre Esber) and two Councillors resign during the term (Councillor Donna Davis and Councillor Dan Siviero).



Councillor
Pierre Esber
Lord Mayor
25 Sep 2023 - 13 Sep 2024
(End of Term)



Councillor
Michelle Garrard



Councillor
Kellie Darley

Dundas Ward



Councillor
Sameer Pandey
Lord Mayor
22 May - 25 Sep 2023
Deputy Lord Mayor
10 Jan 2022 - 22 May 2023



Councillor
Henry Green



Councillor
Phil Bradley

Parramatta Ward



Councillor
Donna Davis MP
Lord Mayor
10 Jan 2022 - 22 May 2023
Resigned from her role as a Councillor for the City of Parramatta on 23 Jan 2024



Councillor
Cameron MacLean
Deputy Lord Mayor
13 Jun - 25 Sep 2023



Councillor
Lorraine Wearne

Epping Ward



Councillor
Dr Patricia Prociv
Deputy Lord Mayor
25 Sep 2023 - 13 Sep 2024
(End of Term)



Councillor
Paul Noack



Councillor
Dan Siviero
Resigned from his role as a Councillor for the City of Parramatta on 14 Jun 2024

Rosehill Ward



Councillor
Ange Humphries



Councillor
Georgina Valjak



Councillor
Donna Wang

North Rocks Ward

1.04

Highlights from the term

Transforming our CBD

This Council term began as Australia was starting to reopen its borders to a post-pandemic world, and in the three years since then Parramatta's landscape has rapidly changed. Long term aspirations for the City have come to fruition as the CBD has been transformed with the opening of Parramatta Square, and key

community infrastructure including PHIVE and the Parramatta Aquatic Centre. How we enter the City has changed with the completion of the Westmead to Carlingford light rail, and the upgraded Charles Street Square as the entry to Parramatta via the river.



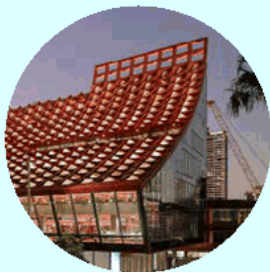
Parramatta Square

The redevelopment completed in 2022 consists of six new buildings, 6000 square metres of public space, and installation of two public art sculptures.



Parramatta Town Hall

Reopened in December 2023 as a premier events space.



PHIVE

September 2022 saw the opening of a six-level community, cultural, and civic hub including a two-level library in Parramatta Square.



Charles Street Square

The \$12.9 million upgrade to the entry to Parramatta via the Parramatta Quay ferry wharf was opened in November 2023.



Parramatta Aquatic Centre

After the closure of the Parramatta War Memorial Swimming Centre in 2017 due to the site being developed into Parramatta Stadium by the State Government, the \$88.6 million PAC opened in September 2023 and includes indoor and outdoor swimming areas, as well as a health and wellness centre.



Across the local government area

The City of Parramatta is a diverse region with a range of community needs and infrastructure requirements across the LGA. This Council term has seen a continued commitment to improving our parks, sportsgrounds, community centres and road networks through medium to large-scale projects such as The Better Neighbourhoods

Program, Epping Library upgrade and Alfred Street Bridge. The relocation of the Parramatta Artist Studios has promoted the expansion of creative and cultural production outside the CBD. Key partnerships projects such as the Milson Park redevelopment at Westmead and the Parramatta Light Rail is working towards an accessible, sustainable and well-connected City.



Parramatta Artists Studios Granville

Opened in May 2024 and features 12 artist studios and a multipurpose programming space.



Parramatta Light Rail Stage 1

Delivered by the NSW Government, connects Westmead to Carlingford via Parramatta CBD and Camellia with 16 light rail stops.



Alfred Street Bridge

Opened in October 2023, the 200 metre active transport bridge connects James Ruse Drive and the Gasworks Bridge.



Epping Library upgrade

Reopened in February 2022, the upgrade created additional rooms and community meeting spaces.



Milson Park

Redeveloped in partnership with Sydney Water, the Westmead park re-opened in May 2024 with over 40,000 native plants, recreational facilities, artificial wetlands, active transport network, and improved stormwater drainage.



Improving Our Neighbourhoods

Parks and streetscape upgrades have been completed at sites across the LGA such as Epping Town Centre, the Chisholm Centre in Winston Hills, Don Moore Reserve and Ermington's Stamford Ave shops to promote vibrant town centres through rejuvenation, activation and accessibility.

2.00

Our term in review

2.01	Our Community Strategic Plan goals	16
2.02	FAIR	18
	Our progress towards our community outcomes	19
	Spotlight projects	21
2.03	ACCESSIBLE	22
	Our progress towards our community outcomes	23
	Spotlight projects	24
2.04	WELCOMING	26
	Our progress towards our community outcomes	27
	Spotlight projects	29
2.05	GREEN	30
	Our progress towards our community outcomes	31
	Spotlight projects	33
2.06	THRIVING	34
	Our progress towards our community outcomes	35
	Spotlight projects	37
2.07	INNOVATIVE	38
	Our progress towards our community outcomes	39
	Spotlight projects	41
2.08	Where we are headed	43



PHIVE, Parramatta Square



2.01

Our Community Strategic Plan goals

The following long-term community goals were developed in 2018 to reflect the community's aspirations for the City of Parramatta.

In June 2022 Council confirmed its commitment to these goals, and endorsed a refreshed set of strategic actions to help Council, its partners, and the community achieve them.

FAIR

We can all benefit from the opportunities our City and neighbourhoods offer.

ACCESSIBLE

We can all take part and get to where we want to go.

WELCOMING

We foster belonging and celebrate culture and diversity.

GREEN

We value and care for our environment.

THRIVING

We are a nation-leading City with prospering communities and industries.

INNOVATIVE

We champion new ideas to create a better future.



How is the City tracking?

This report reflects on 19 city-wide indicators across the six CSP goals:



ON TRACK - 15:

Indicator is moving in the right direction or has achieved its target

WATCH - 2:

Indicator has not moved towards its target, but is stable

NOT ON TRACK - 2:

Indicator has moved in the wrong direction against its target

2.02

FAIR

We can all benefit from the opportunities our City and neighbourhoods offer.

As the City of Parramatta grows economically, our people must also be supported with the same investments to grow. We want everyone in our community to benefit from our City's growth and prosperity. The intensity of growth and investment in the City of Parramatta will create many opportunities for a new and more diverse mix of high-quality housing, jobs and infrastructure.

For Council, our growing population and stronger rates base means an increased capacity to improve the lives of our community by addressing inequality and providing more resources to upgrade and expand essential services and facilities.

Council is committed to ensuring all members of our community can participate in the City of Parramatta's bright future.



Our progress towards our community outcomes

OUTCOME: F.1

Our spaces and facilities meet our needs and support health and wellbeing

This term, Council has continued to deliver new and upgraded community infrastructure across the LGA. Within the CBD, there has been the launch of a new library at PHIVE, as well as the highly anticipated opening of the Parramatta Aquatic Centre and Charles Street Square.

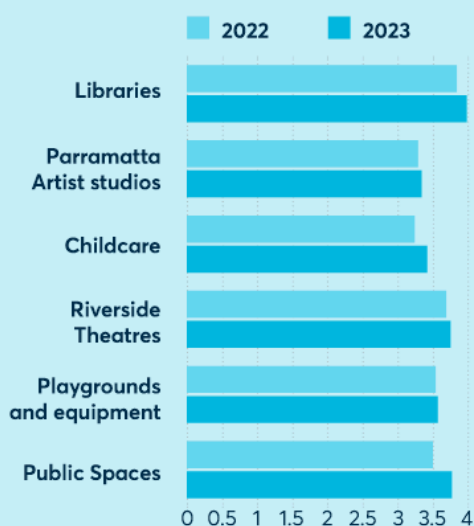
Elsewhere, Council has invested in community facilities and spaces that suit our diverse community from childcare centres, children's playgrounds, library spaces, cultural and sporting facilities, and more.

.....

INDICATOR: Mean of community satisfaction rating of Council facilities

TARGET: Maintain or increase on previous year

STATUS: **ON TRACK**



Over the past two years community satisfaction with Council facilities has increased across a range of infrastructure and community spaces.

OUTCOME: F.2

Our City is a destination for educational excellence, where everyone is supported to reach their full potential

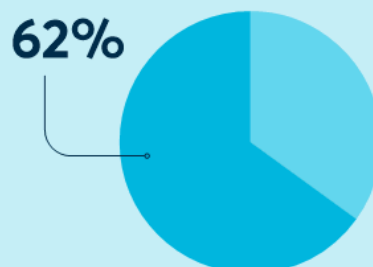
Parramatta is a destination for education from pre-school through to post-graduate study. Council provides five early learning centres across the LGA, and a range of programs in a variety of languages through our library network. The City is home to six universities, and has Australia's largest concentration of health, education and research facilities at Westmead.

.....

INDICATOR: Community sentiment regarding the degree to which our city provides opportunities for people of all ages to learn and develop skills at any age

TARGET: Increase on previous results

STATUS: **ON TRACK**



Agree our city provides opportunities for people of all ages to learn and develop skills at any age



The community reaffirmed its sentiment that the City provides opportunities for people to learn and develop with a 10% increase in the past two years.

OUTCOME: F.3

Everyone has a place to live that meets their needs

Council has continued to advocate and take action through its Affordable Housing Action Plan 2023-2025; Council currently owns 8 Affordable Rental Housing dwellings (all located within Parramatta CBD). In the pipeline are an additional 49 dwellings that have been negotiated through the Planning Agreement process. Council has exceeded its State Government set housing target set by 9%, with capacity for 25,829 dwellings added in the three-year period of 2021-2024.

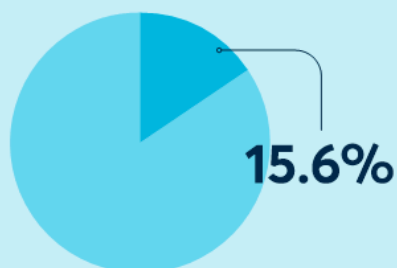
.....

INDICATOR:

Percentage of households living in housing stress (includes rental and mortgage stress).

TARGET: Decrease on 2016 baseline

STATUS: **NOT ON TRACK**



*Households living in housing stress
(includes rental and mortgage stress)*

 **2.5% increase** between 2016-2021

The 2021 ABS census identified that almost one third (31%) of households in the private rental market were paying greater than 30% of their gross household income on rent, and 24% of those with a mortgage were paying greater than 30% of their gross household income in mortgage payments.

OUTCOME: F.4

Everyone can have a say and contribute to their community

Community can have their say on a wide range of issues and projects including setting the strategic direction of the City, key community issues and suburb specific projects.

Council's dedicated online engagement platform – Participate Parramatta – receives an average of 19,640 visits per month. Face-to-face consultation is conducted regularly at our annual ward workshops, which commenced in 2022 and via project specific engagement. From June 2022 to August 2024, Council engaged on 164 projects and received nearly 14,000 submissions.

This term Council also adopted a refreshed Community Engagement Strategy, that outlines our approach to engaging with the community and stakeholders.

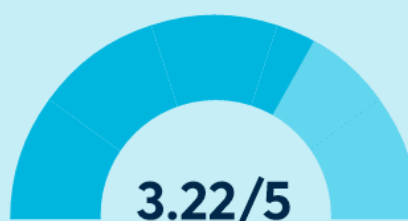
.....

INDICATOR:

Community satisfaction with the opportunity to have your say on key issues affecting community.

TARGET: Maintain or increase on previous year.

STATUS: **ON TRACK**



*Mean community satisfaction rating
with the opportunity to have your say on
key issues affecting the community*

Community satisfaction with having opportunities to have a say has stayed steady over this Council term.

Spotlight projects

Parramatta Aquatic Centre

The development of a new swimming pool for Parramatta has been a strong priority for Council, since the closure of the Parramatta War Memorial Swimming Centre in 2017. The Parramatta Aquatic Centre opened in September 2023 in time for Australia's reported third warmest summer, when one-fifth of Parramatta community members stated they would seek out a swimming pool to escape urban heat. In the first six months of its opening, more than 20,000 people attended swimming lessons, 4,000 school children attended swimming carnivals and there were over 2,000 swim school program registrations.



Affordable Housing Action Plan

In 2023 Council launched its Affordable Housing Action Plan 2023-2025 to provide more urgent and direct action through advocating on issues relating to housing affordability and working to increase the supply of affordable rental housing. Council additionally endorsed the Affordable Rental Housing Policy 2024 which will allow Council to better manage Council owned affordable housing properties and guide decision making on the acquisition of more affordable rental housing.

Town Hall

Originally opening as Council chambers in 1881, Parramatta Town Hall went through a 14-month restoration this Council term, opening in December 2023. Now a premier events space with a new state-of-the-art audio visual and lighting features in the main hall, a commercial prep kitchen, a passenger lift to the upper level and a contemporary glassed-in Southern Terrace overlooking Parramatta Square.

PHIVE Library

Council's centrally located library opened as part of PHIVE in September 2022. Located over two levels and home to over 65,000 books, the library has become a welcome addition to Parramatta Square. Inclusive to all ages and communities, it includes a children's area with regular Story Time, spaces for students to study, and programs aimed at Seniors as well as in a variety of community languages.

Social Sustainability Strategy 2024 – 2033

The Social Sustainability Strategy 2024-2033 is Council's vision for an equitable and resilient Parramatta where residents are safe, socially connected, and have what they need to live with dignity and to thrive. It establishes five priorities over the next ten years which will guide decision making in how Council plans and delivers community infrastructure, services, and programs.

2.03

ACCESSIBLE

We can all take part and get to where we want to go.

An accessible city is an inclusive city which addresses the needs, and improves the wellbeing, of our community.

With one-in-twenty community members requiring day-to-day assistance due to disability, addressing barriers to inclusion through universal design principles and providing community support creates a more equitable city for all.

An equitable city extends to how we get around, therefore our City requires a robust public and active transport system that aids our community to get to where they want to go.



Our progress towards our community outcomes

OUTCOME: A.1

Our City is accessible to people of all abilities, ages and cultural backgrounds

Our City's vision includes a liveable city, and being accessible is integral to this. Council has continued to deliver active transport links connecting the City including the Epping to Carlingford Cycleway, Rydalmere Foreshore, Milson Park, and Stage One of Alfred Street.

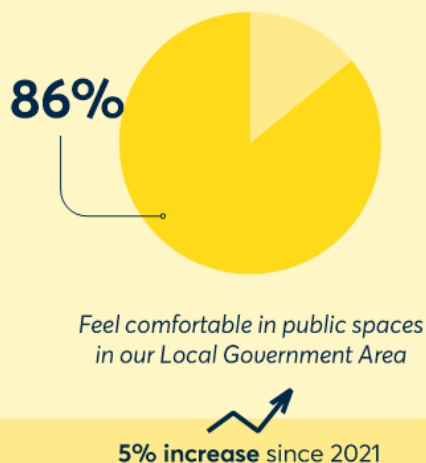
This term has seen the arrival of Stage One of Parramatta Light Rail connecting Westmead to Carlingford. Council continues to advocate for a connected City in the form of a Western Sydney Metro and Stage Two of the Parramatta Light Rail.

.....

INDICATOR: Percentage of people who feel comfortable in public spaces in our Local Government Area

TARGET: Increase on previous results

STATUS: **ON TRACK**



In 2021, 81% of the community felt comfortable in public spaces in the LGA, a trend that continued into 2023 with a 5% increase.

OUTCOME: A.2

We are connected by well-designed integrated transport networks

Council is progressing on connecting our City for pedestrians and people riding bikes as it has: endorsed the Bike Plan 2024 which will deliver 20 kilometres of new bike paths by 2027; delivered the Alfred Street Bridge, a pedestrian/cyclist connection between James Ruse Drive and Gasworks Bridge which has approximately 600 users a day; and is committed to the delivery of the Bennelong Parkway Bridge and Paths – the final link in the Homebush Bay Circuit, an active transport corridor between Toongabbie to Westmead, and pedestrian and cycling paths to connect the Wilderline (the former T6 rail line re-imagined) to the M4 Shared Path (Duck River North) and Duck River South (Cumberland LGA).

.....

INDICATOR: Community satisfaction rating with Council promoting sustainable transport options including footpaths, cycleways and public transport

TARGET: Maintain or increase on previous year

STATUS: **ON TRACK**



Community satisfaction with sustainable and active transport options continues to be rated highly with a score of over three out of five maintained over the past two years.

Spotlight projects

Disability Inclusion Action Plan 2022-2026

Council delivers a Disability Inclusion Action Plan (DIAP) every four years to drive inclusion for people with disability within the community. This term, the DIAP was renewed around four themes: developing positive community attitudes and behaviours; creating liveable communities; supporting access to meaningful employment; improving access to services through better systems and processes.



Alfred Street Bridge

Council has continued to build upon its active transport links this term, including the opening of a 200-metre long bridge connecting James Ruse Drive and Gasworks Bridge that makes the City easier to navigate for pedestrians and cyclists by providing a scenic and safe route across the river. As well as conveniently connecting residents on the north side of the river to light rail links on the south.

Accessible Infrastructure

This term Council has made it a priority to deliver accessible flagship infrastructure with the opening of PHIVE and Town Hall catering to a wide range of needs within the community by including a hearing augmentation system, and all entrances and levels being accessible for wheelchairs and prams.

Parramatta Aquatic Centre is working to raise knowledge and confidence in people with a disability to access its facilities and programs by providing opportunities for free trials and identifying quiet spaces and times for people who may struggle with sensory overload.





Prince Alfred Square

2.04

WELCOMING

We foster belonging and celebrate culture and diversity.

Parramatta has an incredibly rich history, from the Dharug peoples who have inhabited this land for more than 60,000 years, to the recently migrated. Our diversity of cultures and sense of community are our City's greatest strengths, and fundamental to our identity. Our histories are colliding, creating a new, global city.

With the increase in population, the continued drive for fostering community safety is a priority for us. Our City will continue to generate a strong sense of place, invite creativity, stimulate prosperity and celebrate our diversity.



Our progress towards our community outcomes

OUTCOME: W.1

We recognise that Parramatta has always been a gathering place, and our diversity is our strength

Parramatta is an incredibly diverse community that celebrates and fosters inclusion. This Council term has seen the establishment of a Dharug Keeping Place at PHIVE, the launch of the First Nations Strategy, the celebration of World Pride, and the recognition of "Little India" in Harris Park with a visit by the Indian Prime Minister.

INDICATOR: Percentage of the First Nations Strategy actions completed

TARGET: 100% of actions on track

STATUS: **ON TRACK**



100% of the First Nations Strategy's Year One actions are progressing on track.

OUTCOME: W.2

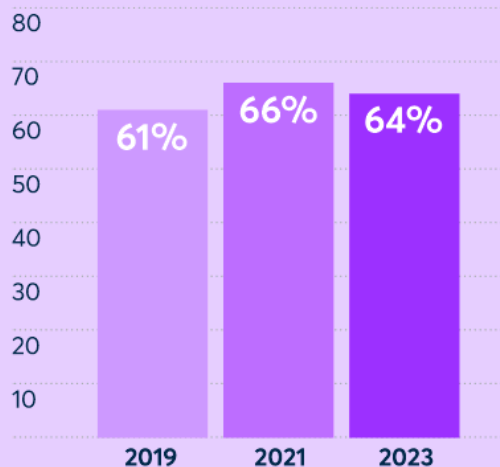
Everyone can participate, belong, and feel connected

The City has seen events that celebrate community connections with the tenth anniversary of Parramatta Lanes, and a celebration of key sporting events including the FIFA 2023 World Cup – with matches at Sydney Olympic Park and viewing opportunities in Parramatta Square, and the establishment of a partnership with Parramatta Eels to support women's participation in sport.

INDICATOR: Percentage of residents who feel they belong to the local community

TARGET: Increase on previous results

STATUS: **WATCH**



In 2023, 64% of residents agreed or strongly agreed that they belong to the local community. Though only a 2% decrease from 2021 results, Council will continue to monitor impacts on this measure.



Parramatta Lanes

OUTCOME: W.3**We all feel safe and free to enjoy our City**

Feeling safe and free from fear of violence is integral to a thriving and welcoming city. Council has addressed themes of safety through a suite of plans including the launch of the Prevention of Domestic & Family Violence Action Plan 2022-2025 which outlines domestic violence responses and prevention strategies for the local area and Council's workplace. Council also led a report examining dowry abuse in the local government area which found a lack of services, information and support for women experiencing dowry abuse.

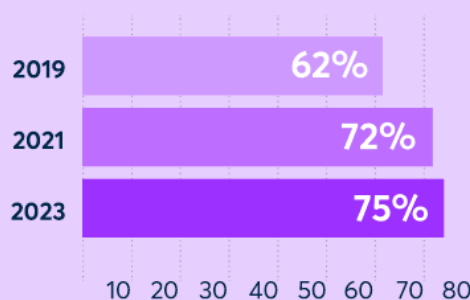
The Crime Prevention Plan addresses the role of local government in community safety and crime prevention and guides Council's work with key stakeholders including NSW Police, Transport for NSW, and Westfield. Council's libraries continue programs including Cyber Security and awareness programs to assist our community to feel safe and be vigilant online.

.....

INDICATOR: Percentage of residents who agree or strongly agree with "Our city provides safe and inclusive places to play and relax"

TARGET: Increase on previous results

STATUS: **ON TRACK**



Our local community affirms that the City provides safe and inclusive places to play with a 3% increase since the pandemic.

Spotlight projects

Planning for an inclusive, welcoming City

Across this term, Council was proud to champion key strategic documents towards a safer and welcoming City. These include:

- First Nations Strategy 2024-2029
- Social Sustainability Strategy 2024-2033
- Prevention of Domestic & Family Violence Action Plan 2022-2025

The development of these strategies involved extensive internal and external engagement and will be essential in informing the upcoming review of key Council strategic documents including the Community Strategic Plan and Delivery Program and Operational Plan.

A world-class events and activations program

Council's events and activations program has rebounded strongly following significant COVID-19 impacts at the beginning of the Council term, which saw a number of events reduced or cancelled. Council continues to deliver an incredible, diverse array of community events and festivals of all sizes – from Family Fundays and Outdoor Movie Nights, to Lunar New Year and Warami celebrations.

Notably, 2023 saw Parramatta Lanes celebrate its tenth anniversary. Over four spectacular nights from 12 to 15 October, Parramatta Lanes attracted more than 70,000 visitors to enjoy the City's playground of Eats Beats and Arts. Parramatta Lanes is Council's premier street festival, with the 2022 event driving a 40% increase in attendance compared to pre-COVID years.

Celebrating Community Diversity

Parramatta is known for being one of Australia's most diverse and inclusive communities. Council has actively organised and supported various events, programs, and initiatives to elevate the unique and valued voices of the City's LGBTQIA+ communities. These efforts include:

- Sydney World Pride: From 17 February to 5 March 2023, the City of Parramatta collaborated with local communities to host events and activities across the CBD, celebrating the world's largest LGBTQIA+ festival in Australia.
- Welcome Here Program: In partnership with Woolworths Group, this program helps local businesses and services create and promote safe spaces for the LGBTQIA+ community.
- Pride in Diversity Greater Western Sydney Summit
- Parramatta Pride Picnic



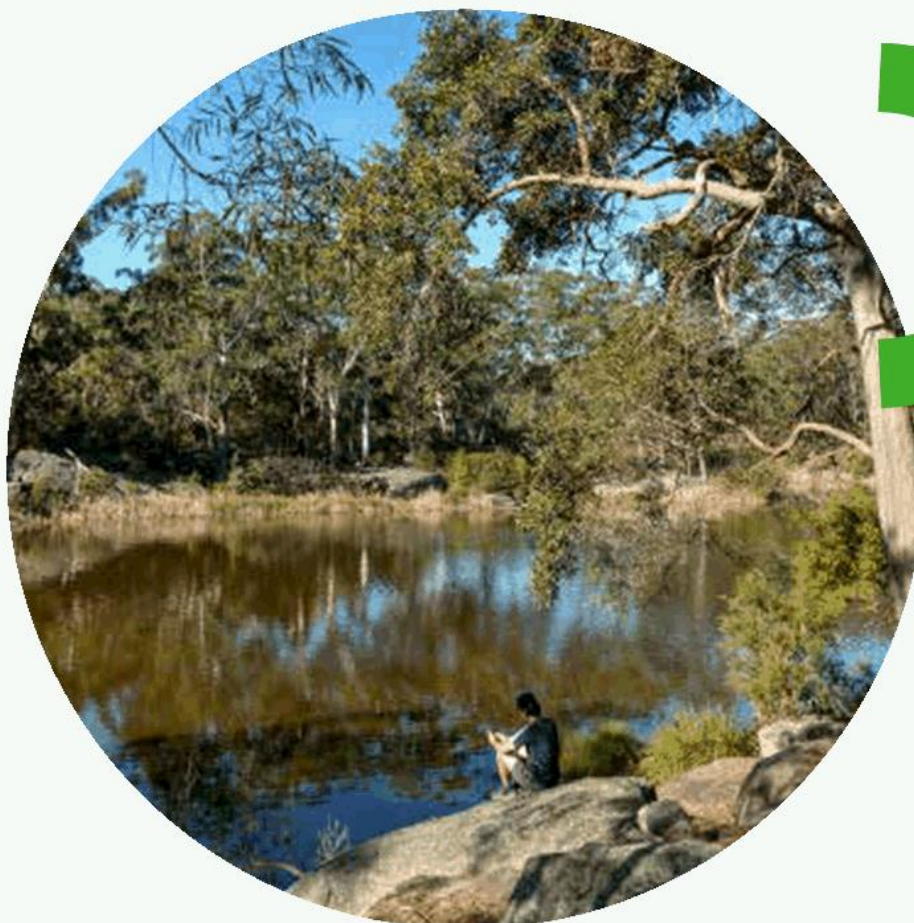
2.05

GREEN

We value and care for our environment.

The Parramatta River and bushland is a source of pride for our community. Maintaining a healthy bushland and river not only provides habitat for plants and animals, but also makes our City a more enjoyable place to live, rest and play. Caring for our environment helps contribute to a liveable city and improves sustainability and productivity.

More energy efficient buildings attract significant businesses and investors, and good indoor and outdoor environments contribute to improved wellbeing. As our population grows, reducing our waste, water and energy usage will help lessen our impact on our surrounds, meaning our City is more sustainable in the long term.



Our progress towards our community outcomes

OUTCOME: G.1

We have a healthy network of green space and waterways throughout our City

Council has continued to invest in its parks and green space with the \$1.24 million upgrade of Arthur Phillip Park in Northmead, and the transformation of F.S Garside Park into a multi-purpose facility. This term Council was awarded more than \$15 million of funding through the Western Sydney Infrastructure Grants Program which is being invested in parks across the LGA.

INDICATOR: Community satisfaction with the availability of parks, bushland and other green spaces

TARGET: Maintain or increase on previous results

STATUS: ON TRACK



3.78/5

Mean community satisfaction rating with the availability of parks, bushland and other green spaces?

 **increase** from 3.70 in 2022

Community satisfaction with the availability of parks, bushland and other green spaces has stayed high at 3.78, increasing from 3.70 in 2022.

OUTCOME: G.2

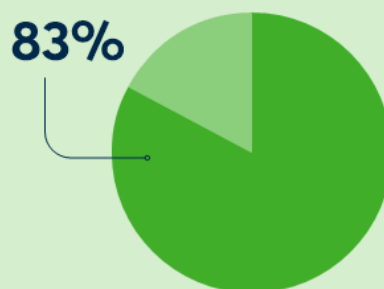
We can all enjoy and connect with our environment

Council has supported community opportunities to connect with the environment by continuing to provide thousands of trees through its annual free tree giveaway as well as participating in National Tree Day which in 2024 saw 10,000 native seedlings being planted.

INDICATOR: Percentage of people who report enjoying a local public place

TARGET: Maintain or increase on previous results

STATUS: ON TRACK



83% of the community report enjoying a local public place

 **7% increase** since 2021

Accessing public spaces was a key issue for the community during the pandemic and a high proportion of the community reported enjoying a public place in 2021 which has increased into the post-pandemic period.

OUTCOME: G.3

Our City is sustainable and known for its environmental leadership.

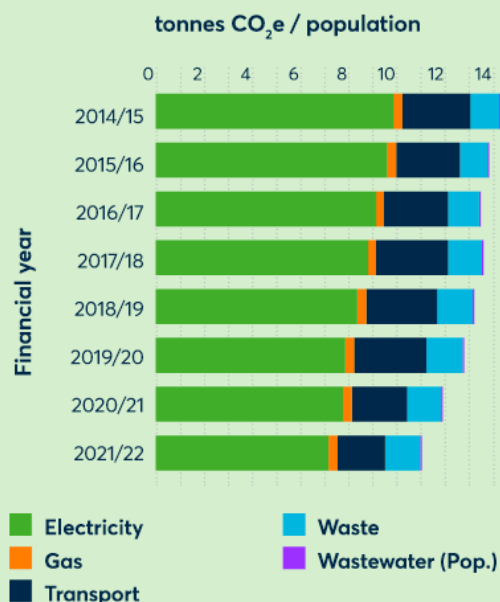
Council continues to build as an environmental leader with investment in sustainable infrastructure that has resulted in a 6-Star Green Star rating for PHIVE's design and construction, as well as the PAC installing 358 solar panels and incorporating three rain gardens to manage stormwater.

.....

INDICATOR: Community emissions per capita per year

TARGET: 50% emissions reduction by 2030, 70% emissions reduction by 2038 (based on 2015 levels)

STATUS: ON TRACK



There is a reduction of carbon emissions per person driven in large part by the transition to low emissions and renewable energy sources leading to the rapid decarbonisation of the electricity grid. Waste emissions have slightly increased with our recycling rates, but transitioning to a circular economy and our approach to waste will contribute to achieving our targets, along with implementing FOGO waste collection, and improving our communities' rate of recycling.

OUTCOME: G.4

We are a resilient City, supporting the future of our community and environment.

Council is focused on building a resilient city that is prepared to respond to climate hazards. This term saw the most significant update in 20 years to the City's flood data through a flood study that used advanced technology to model flooding risk from the river and overland flows. In response to urban heat Council's Beat the Heat initiative raises awareness about the dangers of extreme heat, establishes 'cool places' at community facilities during heat waves, and provides kits to help community to stay cool.

.....

INDICATOR: LGA vegetation cover (includes tree canopy, grasses and shrub layers)

TARGET: Increase vegetation cover to 40% by 2038. LGA tree canopy cover to 40% by 2050

STATUS: NOT ON TRACK



Overall, the canopy coverage across the LGA has steadily declined since 2010 as a result of the urban transformation of Parramatta, with the largest losses occurring across residential land.

Canopy on public land has remained unchanged since 2010. Council continues to investigate ways to preserve our existing canopy and increase our tree cover via long term plans and programs, including ongoing programs such as Council's Tree Planting Program and Free Plant Days.

Spotlight projects

Parramatta River Vision

In 2023 Council endorsed the Parramatta River Vision, setting the stage for the revitalisation of the river and its surrounds over the next decade. The vision seeks to unite all levels of government and private industry in delivering positive outcomes for the community and environment, recognising that more than 75% of future growth in Parramatta is planned to occur within a 10-minute walk or cycle of the river. At the centre of the vision is the Central River Parklands, a proposal to create more than 870 ha of internationally renowned continuous regional open space along the river, as well as continuing to build on connecting the river to communities through public access infrastructure.

Milson Park, Westmead

For residents in high-density housing, being able to enjoy and connect with the environment is a priority. Milson Park in Westmead is an example of positively transforming open space to improve the lives of community.

In collaboration with Sydney Water and Transport for NSW, the 6.9 hectares park was upgraded in 2023 to include wetlands and a variety of community spaces including picnic areas. Prior to the upgrade the local creeks connected to the park were polluted due to the highly urbanised surrounding environment. The upgrades have facilitated natural water filtration, which improve waterway and catchment health.

Carbon neutral Council

Reducing the carbon footprint of Council's ongoing operations has been a key priority this term. In 2022, Council signed a renewable energy agreement as one of 25 councils across NSW which delivers more than 214 gigawatt hours of electricity per year across the state.

In 2023, City of Parramatta became the first council in Australia to achieve a carbon neutral public domain at Parramatta Square. During this term Council delivered, in partnership with Endeavor Energy, the largest LED and smart streetlighting infrastructure upgrade in NSW, with more than 3,000 streetlights being replaced.

6-Star Green Star PHIVE

PHIVE was opened in September 2022 and is a carbon neutral building powered by 100% renewable electricity which has been awarded a 6-Star Green Star for its design and construction, being the only council building in NSW to achieve this. Its design incorporates solar panels, louvres which reduce energy consumption from mechanical means of heating and cooling, as well as a curved sloped roof which follows the course of the sun ensuring sunlight is received throughout the year.

Environmental Sustainability Strategy 2024-2033

Adopted in August 2024, the strategy envisions a City for nature which is sustainable, resilient and on a journey of regeneration – proactively addressing climate change, growth and wellbeing. It establishes five priority areas which will empower our community and ensure the environment is at the heart of Parramatta's identity and wellbeing.



2.06

THRIVING

We are a nation-leading City with prospering communities and industries.

Our City can thrive if our people are equipped with the resources and tools to live their lives. Individuals and families can improve their circumstances when they have the training to access employment, services and recreation that enable them to live with dignity and security.

Parramatta's sphere of influence is greater than just our City's boundary – a thriving CBD is of value not only to our residents but also our

diverse partners, visitors and workers from surrounding areas. We value the ingenuity of collaboration and working with strategic partners and stakeholders - whether government, not-for-profit, industry or social enterprise - will help make Parramatta a worldclass city.



Our progress towards our community outcomes

OUTCOME: T.1

We work together to deliver the best outcomes for our city's residents, workers, and visitors

Council prioritises strategic partnerships to promote advocacy and activation, sustainable growth and securing investment for the area. At the centre of these partnerships are city-shaping projects and events. The strategic partnerships are integral to these developments and assist in generating economic and social activity and strengthening Council's essential services.

.....

INDICATOR: Number of partnerships between Council and key stakeholders

TARGET: Maintain or increase on previous term

STATUS: **ON TRACK**



Throughout this term, Council maintained over 30+ industry, community and government partnerships across health, education, arts and culture, commercial businesses and State Government departments. Key partners were also engaged via Council's Alliance program at roundtable sessions.

OUTCOME: T.2

We have vibrant communities and a thriving 24-hour economy

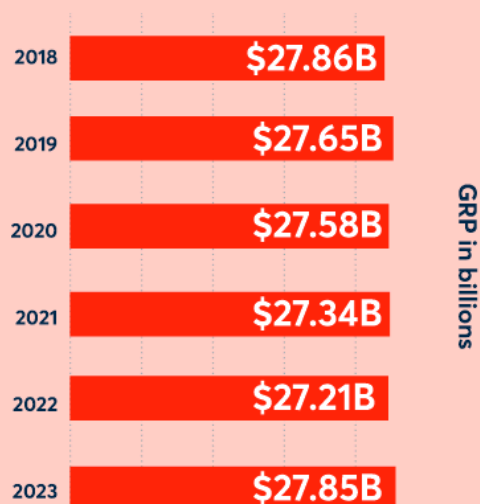
Parramatta achieved Purple Flag accreditation in May 2023, an international initiative that recognises safe, accessible and diverse night-time hubs. Visitation has increased in the City of Parramatta from 473,943 in 21/22 to 1,210,222 in 22/23. In June 2024 Council endorsed the Parramatta Late Night Trading Development Control Plan (DCP), aiming to establish a 24-hour night-time economy that fosters a safe and thriving environment for residents and visitors.

.....

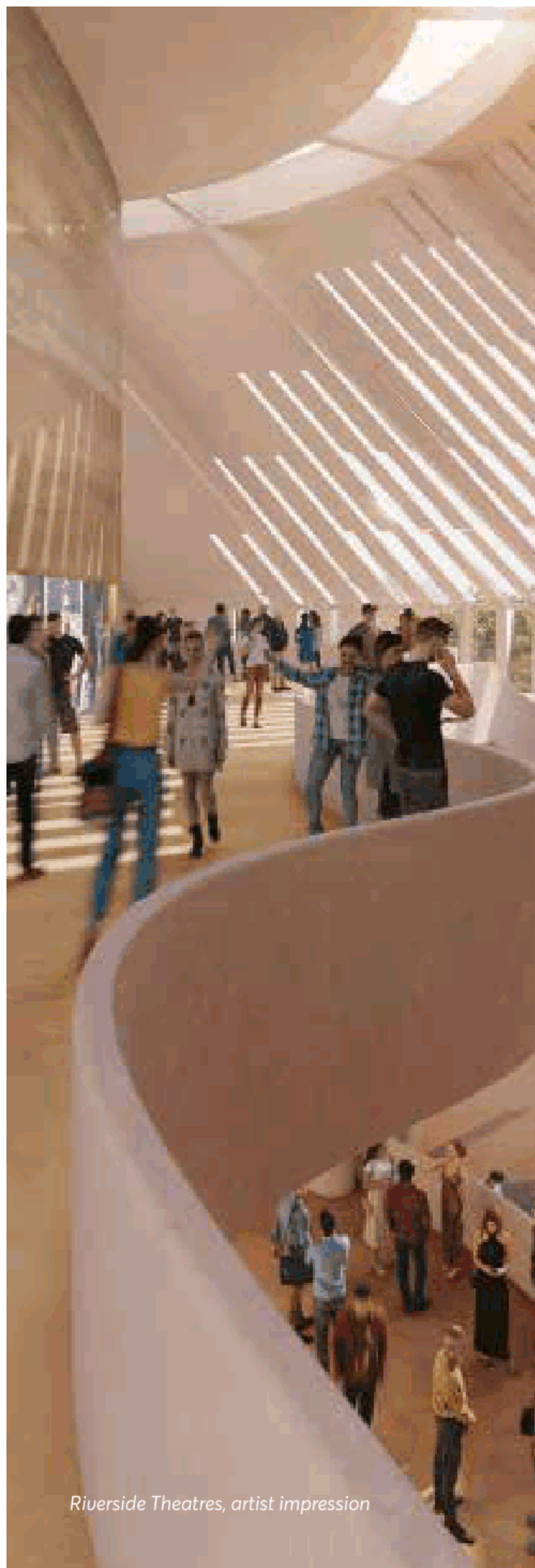
INDICATOR: City of Parramatta's gross regional product (GRP)

TARGET: Increase on previous year

STATUS: **WATCH**



City of Parramatta's Gross Regional Product – a measure of \$28.856 billion in 2023 – reflects state-wide trends with slight reductions during COVID but gradually rebuilding post-pandemic.



Riverside Theatres, artist impression

OUTCOME: T.3

Our City is a nationally significant hub for industry, business, productivity and employment

Industry partnerships within the health, education, arts and culture, business and government sectors offer potential opportunities for further growth whilst key strategies such as Parramatta 2050, Draft Economic Development Strategy and Late-Night Trading DCP strengthen Council's position to lead one of Sydney's fastest growing regions.

These partnerships and strategic frameworks are also supported by state-of-the-art infrastructure developments such as PHIVE and Parramatta Square, the Town Hall refurbishment and Epping Town Centre upgrades to drive business exchange and industry and jobs growth throughout the City of Parramatta.

.....

INDICATOR: Net job growth within the City of Parramatta Local Government Area

TARGET: Increase on previous Census data

STATUS: **ON TRACK**



5,435

Net jobs in our LGA



3.34% increase between 2016 and 2021

Between the 2016 and 2021 Censuses, net jobs in our LGA increased by 3.34%.

Spotlight projects

Parramatta Square

In the mid-1990s Council took a bold decision to invest in a vision to create Parramatta Square as the new beating heart of the city. Led by Council and precinct landholders Charter Hall, AREF and Walker Corporation, the redevelopment of Parramatta Square supports the future economic growth of Parramatta.

The rebuild of Parramatta Square, completed in December 2022 was one of the largest urban renewable projects in Australia.

Riverside Theatres

Riverside Theatres is the premier performing arts venue in Western Sydney. In December 2022, Council approved a detailed business case to transform the Riverside Theatres into the centrepiece of Parramatta's revitalised arts and culture precinct. Council is investing more than \$136 million, with \$40 million in Western Sydney Infrastructure Grants Program NSW Government funding also secured for the refresh project.

The project will create a true centre for the performing arts in Western Sydney, a space where everyone feels welcomed and inspired and which embodies our commitment to cultural inclusion and creative excellence.



Western Sydney Infrastructure Grants Program NSW Government Funding

Under the NSW Government's Western Sydney Infrastructure Grants Program, almost \$200 million in funding was announced in 2022 for projects submitted by Council. These projects will transform and meet the future needs of communities across the LGA, with a key focus on improving access to outdoor and recreation space and the quality of community and cultural infrastructure.

Charles Street Square

With the \$12.9 million transformation of Charles Street Square now complete, Parramatta Quay welcomes residents and visitors to a new riverfront gathering place that connects people to Parramatta's unique stories. Celebrating the point where salt water and fresh water meet, the square now offers a distinctive arrival for ferry passengers with easy-to-navigate ramps and stairs making connections between the Parramatta River and the CBD accessible to all.

The design for Charles Street Square draws inspiration from the curved geometry of the river, the surrounding landscape, and the site's unique history. This vibrant public space now offers a wide riverside promenade, amphitheatre, garden terrace and city square.

2.07

INNOVATIVE

We champion new ideas to create a better future.

With the scale of transformation our City is undergoing, enabling meaningful growth is a key concern for our community. The future of the City of Parramatta is much more than bricks and mortar – it includes best practice in city design, creativity and connectivity. It is not simply about growth: it is about becoming smarter. Inspired by some of the world's greatest cities, Parramatta will leverage the foundations of strong urban planning, and use open data and

enabling technologies to create a vibrant, people-centric, and connected City. We will take advantage of our City's growth and amplified voice to attract innovative industries and ecosystems. Council will continue to provide service excellence that addresses community issues, aiming for continuous innovation and improvement.



Our progress towards our community outcomes

OUTCOME: I.1

Our City is well planned for the future

Appropriate planning is crucial for our City's future. Council's Smart City and Innovation Strategy 2024-2033 guides upcoming initiatives, while the completion of the Land Use Planning Harmonisation in September 2023 established consistent controls across the LGA. The City Centre LEP, effective from October 2022, resulted from a thorough review to manage Parramatta CBD's growth.

.....

INDICATOR: Mean rating of community members that agree with "Council is forward thinking"

TARGET: Maintain or increase on previous year

STATUS: ON TRACK



3.23/5

Mean community satisfaction rating that agree with "Council is forward thinking"

 **increase** from 3.15/5 in 2022

Community confidence in Council's forward-thinking approach has increased between 2022 and 2023.

OUTCOME: I.2

We are a bold and smart city - leveraging data, technology and continuous improvement

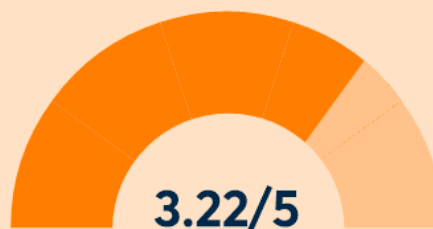
Data and technology are driving improvements. This progress is evident in initiatives like the FloodSmart service for flood risk awareness and the transformation of Phillip Street into a 'smart street' with connected technologies. These efforts, along with priorities in the Smart City and Innovation Strategy 2024-2033, are enhancing the quality of life and environment across the LGA.

.....

INDICATOR: Mean rating of community members that agree with "Council is innovative"

TARGET: Maintain or increase on previous year.

STATUS: ON TRACK



3.22/5

Mean community satisfaction rating that agree with "Council is innovative"

 **increase** from 3.13/5 in 2022

Community sentiment that "Council is innovative" has increased between 2022 and 2023.



CoLab event

OUTCOME: I.3

We have a strong research, innovation and start-up ecosystem, with global impact

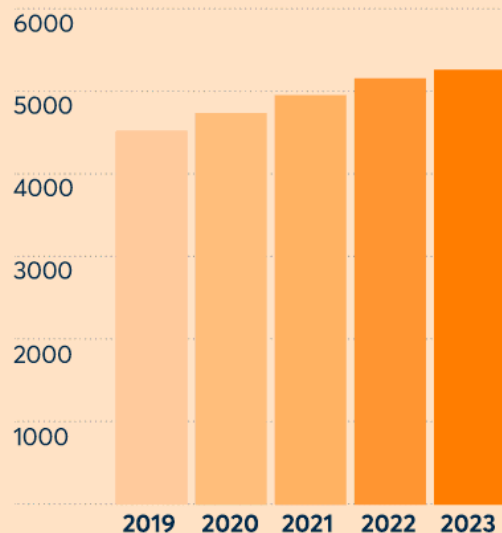
Parramatta is rapidly emerging as a hub for education, research, and innovation. Council actively fosters innovation through initiatives like 'CoLAB,' an innovation space for technology and ideas based at PHIVE, and by hosting events like TEDxSydney Youth. These efforts align with Parramatta 2050, solidifying the City's goal as a global leader in innovation and impact.

.....

INDICATOR: Number of businesses registered in targeted industries (Education and Training, and Professional, Scientific and Technical Services)

TARGET: Maintain or increase on previous year

STATUS: **ON TRACK**



The City has seen a 16.35% increase in businesses within key industries (Education and Training, and Professional, Scientific and Technical Services) between 2019 and 2023.

Spotlight projects

Smart City and Innovation Strategy 2024 - 2033

The unprecedented change and transformation experienced by the City of Parramatta presents an opportunity to use rapidly evolving technology to deliver improvements to our lives. Council has been working on transforming Parramatta into a 'Smart City' since 2009, creating new solutions to address challenges such as flooding, urban heat, and impacts of development.

A new Smart City and Innovation Strategy was adopted in July 2024, which will guide Council in its delivery of future initiatives. Extensive consultation was undertaken with the community to provide information about the project, obtain feedback and involve them in the journey of drafting the Strategy.

Planning for the Future

In May 2016, the new City of Parramatta LGA was formed due to the NSW Council amalgamations, resulting in different planning controls across the region. To address this, Council launched the Land Use Planning Harmonisation process, aiming to create a single Local Environmental Plan (LEP) and Development Control Plan (DCP) for the entire LGA, ensuring clearer and more consistent planning controls.

Additionally, the Parramatta CBD Planning Proposal, a crucial part of the strategic framework to enhance the CBD's economic and social functions, led to amendments in the Parramatta LEP 2011, with changes taking effect in October 2022.

Parramatta's Smart Street

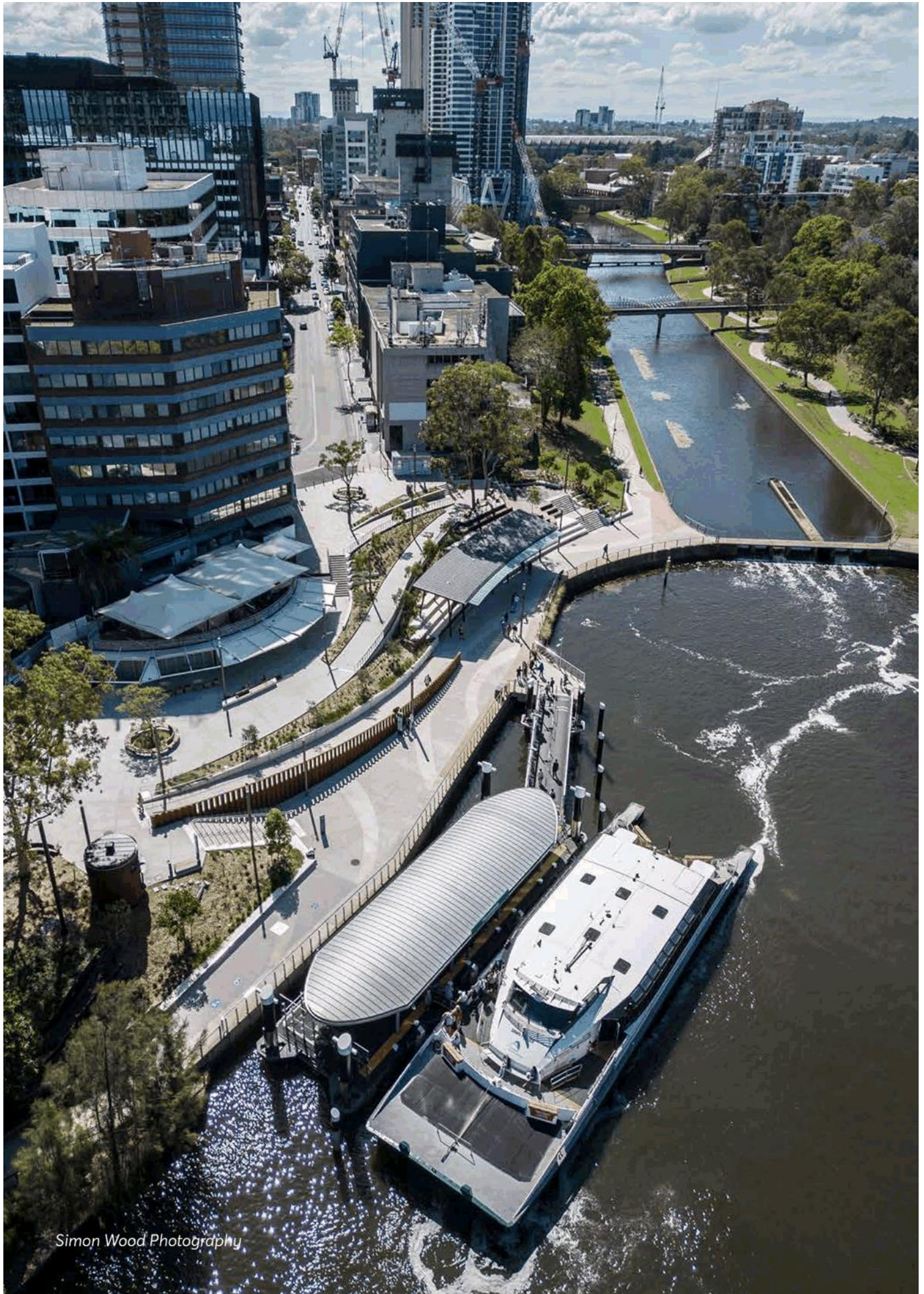
Council has transformed Phillip Street in the CBD into a 'smart street,' featuring connected street furniture, smart irrigation, environmental monitoring, and water misting to improve amenity, accessibility, and cooling. In response to community desires for more outdoor dining, greenery, and vibrancy, the street was widened, shaded with mature trees, and equipped with multi-function poles, USB-charging furniture, and enhanced connectivity.

This upgrade elevates the experience for residents, workers, and visitors while setting a new standard for urban design in Parramatta, showcasing smart technology to boost environmental quality, accessibility, and well-being.

CoLAB

In 2023, Council in partnership with Western Sydney University's Launch Pad, launched CoLAB at PHIVE, a multi-purpose innovation space that gives our community the opportunity to engage with emerging technology and attend free digital skills and business workshops and events. These have covered a range of topics including 3D printing, laser scanning, VR immersion, and speed pitching.





Simon Wood Photography

2.08

Where we are headed

Reflecting on the term

This Council term has spanned a significant period in our City's history. The impacts of COVID, supporting and reactivating our CBD and town centres, the increase in the cost of living and housing affordability, responding to climate change, and a rapidly growing region were key challenges that Council prioritised in its response to serving the community.

Despite these challenges, many long-term aspirations for the City were realised through transformative infrastructure developments and projects that have been highlighted throughout this report.

Planning for our Global City

This term Council has also prioritised planning for the future, with the development of a number of key strategies, plans and policies – including the new Parramatta 2050 vision setting the foundation for where we are headed as a City.

Parramatta 2050 sets a bold long-term vision that guides our City's future and will secure Parramatta's position as global city full of world class experiences and opportunities to gather, create, and accelerate.

Renewing our community vision and Council priorities

The adoption of Parramatta 2050 sets the tone for future long-term aspirations for the City, and along with the findings of this report will inform the refresh of the City's Community Strategic Plan (CSP) in the new Council term.

As the City's highest-level statutory plan, the CSP will pick up where Parramatta 2050 left off, translating our global vision into local priorities and outcomes to ensure Parramatta remains a place people love to live, work and play.

Supporting Council documents including a new four-year Delivery Program for the term, refreshed Community Engagement Strategy, and updated Resourcing Strategy will be reviewed in line with the updated CSP. These will enable Council to carefully and sustainably plan its projects and services now and into the future.

A program of comprehensive community engagement will inform the review of this suite of plans, due for adoption by June 2025.





cityofparramatta.nsw.gov.au

REPORTS TO COUNCIL - FOR COUNCIL DECISION

28 OCTOBER 2024

13.1	2024 Local Government NSW Annual Conference	186
13.2	Councillor Representation on Statutory Committees and External Bodies and Panels	193
13.3	Classification of Lot 5 DP1298239 Uhrig Rd, Lidcombe (AKA Carter Street Community Centre)	200
13.4	LATE REPORT: Presentation of the Audited 2023-2024 Annual Financial Statements	204

REPORTS TO COUNCIL - FOR COUNCIL DECISION

ITEM NUMBER 13.1
SUBJECT 2024 Local Government NSW Annual Conference
REFERENCE F2024/00282 - D09519629
REPORT OF Group Manager Office of the Lord Mayor and CEO

CSP THEME: Fair

WORKSHOP/BRIEFING DATE: Nil

PURPOSE:

The purpose of this report is to seek nominations for up to ten Councillors to attend as voting delegates at the 2024 Local Government NSW (LGNSW) Annual Conference.

RECOMMENDATION

- (a) That Council nominate up to ten Councillors to be voting delegates for the 2024 Local Government NSW Annual Conference.
- (b) That Council note all voting delegates must be registered to attend the Conference.

BACKGROUND

- 1. The [Local Government NSW \(LGNSW\) Annual Conference](#) will be held from Sunday 17 November 2024 to Tuesday 19 November 2024 at Tamworth Regional Entertainment and Conference Centre (TRECC).
- 2. The Conference is the main policy-making event for NSW general purpose councils and associate members where local Councillors share ideas, debate motions and help determine the local government sector's policy directions for the coming year.
- 3. Early bird conference registrations opened on 17 July 2024 and closed on 27 September 2024, with standard conference registration opening on 28 September 2024 and closing on 23 October 2024.
- 4. In recognition of the 2024 Local Government elections, member councils were able to register conference delegates without a delegate name, with the ability to update delegate names once confirmed, following the election.
- 5. Councillor Support has registered 12 Councillor registrations during the early bird period and reserved 12 hotel rooms.

6. As of 16 October 2024, the following Councillors have expressed an interest in attending the Conference:
1. Lord Mayor, Clr Martin Zaiter
 2. Deputy Lord Mayor, Clr Cameron MacLean
 3. Clr Kellie Darley
 4. Clr Hayley French
 5. Clr Steven Issa
 6. Clr Manning Jeffrey
 7. Clr Dr Patricia Prociv
 8. Clr Tanya Raffoul
 9. Clr Georgina Valjak.
7. Business Papers will be issued electronically by LGNSW and distributed to Councillors.
8. Member councils must advise LGNSW of the name(s) of their nominated voting delegates by 5.00pm (AEDT) on 6 November 2024.
9. The formula for calculating Member Councils' voting entitlements is prescribed at Rule 23 of the LGNSW (federal) rules. In accordance with these rules, City of Parramatta Council is entitled to ten voting delegates for both Conference Business and the LGNSW Board Election.
10. All voting delegates for conference business must be registered to attend the Conference and be registered as a nominated voting delegate.
11. This report calls for Councillors to confirm Council's voting delegates, whose names will then be provided by Councillor Support to LGNSW.
12. At the Council meeting of 12 August 2024, Council resolved to take no further action regarding the preparation and submission of motions for the 2024 LGNS Annual Conference (Resolution No. 4842).

CONSULTATION & TIMING

Stakeholder Consultation

13. The following stakeholder consultation has been undertaken in relation to this matter:

Date	Stakeholder	Stakeholder Comment	Council Officer Response	Responsibility
17 July 2024	Local Government NSW	Notification of the opening of Registrations & Motions for the LGNSW Annual Conference.	Circulation of notification to Executive Team, including the invitation to propose motions for Councillor consideration, and preparation of Council Report to seek motions from Councillors.	Office of the Lord Mayor & CEO

14 August 2024	Council officers	Notification of Council resolution to take no further action regarding the preparation of motions.	Resolution noted.	Office of the Lord Mayor & CEO
2 September 2024	All 2024 Local Government Election Candidates	Notification of key 2024 Council induction and event dates, including Conference dates, in information pack sent to all candidates.	Candidate information letter issued to all candidates of LGE24.	Office of the Lord Mayor & CEO

Councillor Consultation

14. The following Councillor consultation has been undertaken in relation to this matter:

Date	Councillor	Councillor Comment	Council Officer Response	Responsibility
12 August 2024	All Councillors	Council Report with Conference background to call for proposed motions for inclusion in the further Council Report, proposed for the 26 August 2024 Council Meeting. Council resolved to take no further action in regard to motions (Resolution No. 4842)	Resolution noted and staff notified.	Office of the Lord Mayor & CEO
8 October 2024	All Councillors	Notification of Conference dates was included in the welcome letter to all elected Councillors.	Welcome letter issued to all Councillors.	Office of the Lord Mayor & CEO
14 and 15 October 2024	All Councillors	Discussion with Councillors as part of onboarding process regarding Conference dates and Councillor interest in attending.	Preparation of attendance list and update of placeholder registrations prior to 23 October 2024 deadline.	Office of the Lord Mayor & CEO

LEGAL IMPLICATIONS FOR COUNCIL

15. There are no legal implications for Council associated with this report.

FINANCIAL IMPLICATIONS FOR COUNCIL

16. Costs associated with the registration and participation of Councillors (and associated travel and accommodation) are allocated in the adopted 2024/25 operating budget, in accordance with the provisions of the *Councillor Expenses and Facilities Policy*.
17. Conference registration fees are included in the table below for the information of Council.

Member Conference Registration		
Early Bird	Paid by 25 September 2024	\$1,115 (incl GST) per person
Standard Registration (Members)	Paid by 23 October 2024	\$1,485 (incl GST) per person
Conference Dinner (Members)		\$230 (incl GST) per person
Partners and Extra Guests of Members		
President's Welcome Reception		\$121 (incl GST) per person
Conference Dinner Ticket		\$230 (incl GST) per person
Optional Extras		
ALGWA Breakfast	Members Only	\$88 per person
Cancellation of Registration	Before 1 November 2024	\$350 per person
Non-return of registered voting delegate card		\$150

18. Delegate registration fees include online business papers, attendance at the President's Welcome Reception and two-day business sessions, including morning and afternoon tea, lunch and name badge. The cost to attend the Conference is heavily subsidised by LGNSW and sponsors of the conference.

Roxanne Thornton

Group Manager Office of the Lord Mayor and CEO

Gail Connolly

Chief Executive Officer

ATTACHMENTS:

- 1   2024 Annual Conference Program

REFERENCE MATERIAL



Draft Program

Sunday, 17 November 2024

12.00pm-12.30pm	Bus transfers from selected hotels to TRECC
REGISTRATION	
12.30pm	Registration operational - TRECC foyer
1.00pm	Trade Exhibition Open
PLENARY and BREAKOUT SESSIONS	
1.30pm-2.30pm	Breakout Session: Professional Development Session for new Councillors A Day in the Life of a councillor Location: STAR Room (off TRECC Foyer)
1.30pm-2.30pm	Plenary session: PANEL WITH Q&A SESSION SPEAKERS: Brett Whitworth, OLG / Hon Helen Murrell SC, ICAC / Bola Oyetunji, Auditor General
2.30pm-3.00pm	Refreshment break Location: Trade Exhibition
3.00pm-5.00pm	Plenary Room Sessions - Welcome to Country, Uncle Len Waters Kamilaroi Man and well renowned Didgeridoo player Mark Atkins - President's Welcome, Darriea Turley AM - Host Destination Welcome Cr Russell Webb, Mayor, Tamworth Regional Council - The Hon Kristy McBain MP, Federal Minister for Regional Development Local Government and Territories (Pre-Record) - The Hon Ron Hoenig MP, NSW Minister for Local Government - AR Bluett memorial Awards Presentation - Jennifer Aitchison MP, NSW Minister for Regional Transport and Roads - Wendy Tuckerman MP, Shadow Minister for Local Government - President's Welcome Reception address by Landcom
5.00pm	Bus transfers to Tamworth Town Hall (CBD Tamworth)
WELCOME RECEPTION	
5.30pm-7.30pm	President's Welcome Reception partnered by Landcom Location: Tamworth Town Hall
7.30pm	Bus transfers to selected hotels

Monday, 18 November 2024

7.00am-7.20am Bus transfers from selected hotels to TRECC

REGISTRATION

7.30am Registration operational - TRECC foyer
Light refreshments
Location: Trade Exhibition

BREAKFAST

7.30am - 8.45am ALGWA NSW Breakfast partnered by Maddocks
Location: TRECC - Dining Room
GUEST SPEAKER: Scientia Professor Veena Sahajwalla, Director,
Centre for Sustainable Materials Research and Technology, The
University of New South Wales

8.15am-8.45am Bus transfers from selected hotels to TRECC

CONFERENCE

9.00am Conference introduction, Conference Welcome | Opening address

- Opening of the Federal and State conferences, adoption of standing orders, business sessions and consideration of motions and conference business
- LGNSW Treasurer presentation of financial reports
- Start of consideration of motions and conference business

Morning refreshments
Location: Trade Exhibition, by Distinguished partner, Active Super

9.25am-5.00pm

- Address, Elite Partner, Statewide Mutual
- Consideration of Conference Business continued
- Delegate lunch in Exhibition area
- StateCover Mutual Members Lunch
- Consideration of Conference Business continued

Afternoon refreshments
Location: Trade Exhibition

Consideration of Conference Business continued

Networking with refreshments
Location: Trade Exhibition

5.10pm-6.30pm Bus transfers to selected hotels and return to TRECC

CONFERENCE DINNER

6.30pm-10.30pm LGNSW Conference Dinner, elite partner Statewide Mutual
Presentation LG Service Awards
Location: TRECC - Dining Room

9.40pm, 10.15pm and 10.45pm Bus transfers to selected hotels

Tuesday, 19 November 2024

8.15am–8.45am Bus transfers from selected hotels to TRECC

INFORMATION DESK and REGISTRATION

7.30am LGNSW Information Desk and Exhibition
Light refreshments in exhibition area available

PLENARY SESSIONS

9.00am–9.05am	Plenary and panel sessions
9.05am–9.50am	Keynote Address followed by Q&A SESSION TITLE: Local government finance: challenges and opportunities SESSION SPEAKER: Andy Johnston - LGIU
9.50am–10.35am	Keynote Address followed by Q&A SESSION TITLE: Countering cyber threats - Protecting Your Council and Community SESSION SPEAKERS: Arjun Ramacandran and Jonathan Topham - elevenM
10.35am–11.05am	Refreshment Break Location: Trade Exhibition
11.05am–11.50am	Keynote Address followed by Q&A SESSION TITLE: TBC SESSION SPEAKER: TBC
11.50am–12.50pm	CLOSING KEYNOTE ADDRESS SESSION TITLE: Planning for and expecting success – it doesn't happen by accident SESSION SPEAKER: Liz Ellis AO
12.50pm–1.00pm	Final remarks and announcement of location for Annual Conference 2025
1.00pm–1.45pm	Lunch Location: Trade Exhibition
2.00pm	Conference concludes
2.00pm	Bus transfers to selected hotels

REPORTS TO COUNCIL - FOR COUNCIL DECISION

ITEM NUMBER 13.2
SUBJECT Councillor Representation on Statutory Committees and External Bodies and Panels
REFERENCE F2024/00282 - D09519348
REPORT OF Group Manager Office of the Lord Mayor and CEO

CSP THEME: FAIR

WORKSHOP/BRIEFING DATE: Nil

PURPOSE:

To seek the appointment of Councillor representation to various statutory committees and external bodies for the current term of Council.

RECOMMENDATION

- (a) That Council consider the appointment of Councillors to the following statutory committees and external bodies/panels for the current term of Council:

Statutory Committees – Councillor Representation Required	
CEO Performance Review Panel	Lord Mayor of the day Deputy Lord Mayor of the day 1 Councillor nominated by Council 1 Councillor nominated by the CEO
Floodplain Risk Management Advisory Committee	1 Councillor and 1 Alternate
Parramatta Traffic Committee	1 Councillor
External Panels and Bodies – Discretionary Councillor Representation	
Audit, Risk and Improvement Committee	Discretionary - may appoint 1 Councillor as a non-voting member
CivicRisk Mutual	1 Councillor
NSW Public Libraries Association	1 Councillor
Parramatta River Catchment Group	1 Councillor 1 Alternate
Sydney Central City Planning Panel	Discretionary – may appoint up to 2 Councillor members and 4 Alternates
Western Sydney Academy of Sport	1 Councillor

- (b) That the respective bodies be advised of these appointments.

BACKGROUND

1. Council has an obligation to provide Councillor representation on the following statutory committees and panel:
 - CEO Performance Review Panel;
 - Floodplain Risk Management Committee; and
 - Parramatta Traffic Committee.
2. In addition, Council may also provide Councillor representation to a range of external bodies and panels, which are listed below:
 - ARIC;
 - CivicRisk Mutual;
 - NSW Public Libraries Association;
 - Parramatta River Catchment Group;
 - Sydney Central City Planning Panel; and
 - Western Sydney Academy of Sport.
3. It is noted that a report on the establishment of Advisory Committees is anticipated to be presented to Council at its meeting of 11 November 2024.

STATUTORY COMMITTEES/PANELS

4. An overview of each of the statutory committees and the number of Councillors required for appointment is listed below:

CEO Performance Review Panel

- **Councillor Appointment:** *Lord Mayor (of the day), Deputy Lord Mayor (of the day), one (1) Councillor (nominated by governing body) and one (1) Councillor (nominated by CEO)*
- **Meeting Frequency:** *Bi-Annually (half year review and end of year review)*
- **Term:** *Council term*

Guidelines issued by the Office of Local Government under section 23A of the *Local Government Act 1993* provides for the composition of the Panel.

The Guidelines provide that the Panel comprise of the Lord Mayor, Deputy Lord Mayor, a Councillor nominated by the governing body and a Councillor nominated by the CEO.

Floodplain Risk Management Committee

- **Councillor Appointment:** *One (1) Councillor and One (1) Alternate*
- **Meeting Frequency:** *As required*
- **Term:** *Council term*

Council is required to convene a Floodplain Risk Management Committee under the State Government Flood Risk Management Policy as guided by the Flood Plain Management Manual (2005). Committee membership comprises Councillor, Council staff, local community representatives, other key stakeholders and relevant State Government agencies.

Parramatta Traffic Committee

- ***Councillor Appointment: One (1) Councillor***
- ***Meeting Frequency: Bi-Monthly***
- ***Term: Council term***

The Parramatta Traffic Committee is a technical review committee required by the State Government and governed by the Delegations to Council for the Regulation of Traffic Guidelines.

The Committee membership comprises one Councillor representative; one NSW Police representative; one RMS representative; and the local State Member of Parliament or their nominee. Meetings are held bi-monthly.

EXTERNAL BODIES AND PANELS

5. An overview of each of the external bodies and the number of Councillors that may be appointed are listed below.

Audit Risk & Improvement Committee

- ***Councillor members: Discretionary - one, non-voting Councillor member may be appointed***
- ***Meeting Frequency: Quarterly***
- ***Term: Council term***

Section 216C of the Regulation provides that an ARIC membership must comprise: a chairperson and at least 2 independent members. Councils are not required to appoint a Councillor member to an ARIC. However, a councillor (other than the mayor) may be appointed as a non-voting member.

To ensure that decision making by the Audit, Risk and Improvement Committee (ARIC) is independent, the councillor member of the ARIC is a non-voting member of the ARIC. The current term of the Chair and 2 independent members expire on 1 March 2025.

CivicRisk Mutual

- ***Councillor members: One (1) Councillor Representative***
- ***Meeting Frequency: Bi-Annually (Annual General Meeting and Annual Strategic Planning Forum)***
- ***Term: Council term***

CivicRisk Mutual is a mutual company limited by guarantee, owned and operated entirely by Local Government Member Councils for the purpose of risk protection. Council is entitled to one (1) Councillor representative and one (1) staff representative on the Member Assembly.

NSW Public Libraries Association

- ***Councillor members: One (1) Councillor***
- ***Meeting Frequency: Quarterly***
- ***Term: Council term***

NSW Public Libraries Association is the peak body for public libraries in NSW. The Association's purpose is to act in an advisory capacity to the Council on Public Libraries in NSW. The Association allows for one (1) Councillor representative and one (1) staff representative. Meetings are conducted quarterly at different locations in the Sydney metropolitan area.

Parramatta River Catchment Group

- **Councillor members:** *One (1) Councillor delegate and one (1) alternate Councillor delegate*
- **Meeting Frequency:** *As required*
- **Term:** *Council term*

The Parramatta River Catchment Group is an alliance of local and State government agencies and community groups, working together to create a healthy, liveable and sustainable river catchment. The Catchment Group allows for one (1) Councillor representative and one (1) alternate Councillor representative. Meetings are held as required.

Sydney Central City Planning Panel

- **Councillor members:** *Discretionary – up to two (2) Councillor members and four (4) Councillor Alternates*
- **Meeting Frequency:** *Regularly*

The NSW Government established Planning Panels on 1 July 2009 for the independent determination of regionally significant development applications (DAs), certain other DAs, s4.55(2) and s4.56 modification applications and other planning functions under the *Environmental Planning and Assessment Act 1979*.

The Sydney District and Regional Planning Panels Operational Procedures 2022 (Procedures (2022)) provide guidance on the operation of the Panels.

Each panel consists of 5 members. In accordance with the Procedures (2022), 3 members, including the chair, are appointed by the Minister (State members). Each council is to appoint 2 representatives on the panel (council members) which may be councillors or other persons such as qualified experts but not real estate agents or property developers.

The Procedures (2022) state that at least one council member must have expertise in one or more of the following areas: planning, architecture, heritage, the environment, urban design, land economics, traffic and transport, law, engineering, or tourism.

Council members are appointed for a maximum of 3 years. Members are eligible for re-appointment up to a maximum of 9 years. In the interests of transparent decision-making, the Procedures (2022) also advise councils to appoint a minimum of 4 alternate members to enable regular rotation.

In making such appointments the Procedures require councils to consider the potential for conflicts of interest that would be created for a person nominated to the Panel if they are in any way responsible or involved in the assessment of

matters to be determined by the Panel or involved in voting or deliberating on matters that come before the Panel. For example, Council staff, although relevantly qualified, are not recommended for appointment as they are either responsible for or involved in the assessment of development applications. This would compromise their ability to fulfil the functions of council members on the Panel.

In accordance with Procedures (2022), it is recommended that Council resolve to appoint 2 council members and 4 alternate members. Three options are provided below that would each be consistent with the requirements of the Procedures, specifically the need to have at least 1 council member with relevant expertise and to ensure Council representation and availability (of at least 2 members) where there are conflicts of interest preventing Councillors participating on the Panel (e.g. having previously voted on a planning proposal and therefore unable to sit on the Panel for subsequent DAs). Panel meetings are generally once a month.

Option 1 is recommended as it enables Council to ensure a wide spread of relevant skill sets are available to assist the Panel in the deliberation of regionally significant DAs. Any delegation to the CEO to appoint council members and/or alternate members from the Parramatta Local Planning Panel (LPP) expert list (endorsed by Council on 24 June 2024 and provided below) will enable confirmation of availability of suitable candidates.

Parramatta LPP Expert Panel Members
Ian Armstrong
John Brockhoff
Clare Brown
Dr Nick Brunton
Tina Christy
Stephen Driscoll
Michael Evesson
Gregory Flynn
Patrick Hurley
Michael Mason
Alison McCabe
Stephen McMahon
Larissa Ozog
Annelise Tuor
Heather Warton

Option 1

That Council delegate authority to the CEO to appoint the 2 council members and 4 alternates for the Sydney Central City Planning Panel, from the Parramatta Local Planning Panel expert list of candidates listed in this report.

Option 2

That Council nominate Councillor [name] and Councillor [name] as the council members for the Sydney Central City Planning Panel, noting that Councillor [name] has the following expertise [select one or more of the following]:

- planning,
- architecture,

- heritage,
- environment,
- urban design,
- land economics,
- traffic and transport,
- law,
- engineering, or
- tourism.

That Council delegate authority to the CEO to appoint the 4 alternate members for the Sydney Central City Planning Panel, from the Parramatta Local Planning Panel expert list of candidates listed in the report.

Option 3

That Council nominate Councillor [name] and Councillor [name] as the Council members for the Sydney Central City Planning Panel, noting that Councillor [name] has the following expertise [select one or more of the following]:

- planning,
- architecture,
- heritage,
- environment,
- urban design,
- land economics,
- traffic and transport,
- law,
- engineering, or
- tourism.

That Council nominate Councillor [name] and Councillor [name] as alternate members for the Sydney Central City Planning Panel.

That Council delegate authority to the CEO to appoint an additional 2 alternate members for the Sydney Central City Planning Panel, from the Parramatta Local Planning Panel expert list of candidates listed in the report.

Western Sydney Academy of Sport Council Advisory Forum

- ***Councillor Appointment: One (1) Councillor***
- ***Meeting Frequency: Quarterly***
- ***Term: Council term***

The Western Sydney Academy of Sport is an information sharing and ideas forum, comprising ten (10) councils providing annual contributions forming part of development programs for Western Sydney athletes.

As a member of the Council Advisory Forum, Council can nominate one (1) Councillor representative. The Academy meets quarterly.

LEGAL IMPLICATIONS FOR COUNCIL

6. It is appropriate for Councillors to be represented on various statutory committees and external bodies.

FINANCIAL IMPLICATIONS FOR COUNCIL

7. There are no unbudgeted financial implications for Council associated with the appointment of Councillors to the above statutory committees and external bodies.
8. It is noted that the Sydney Central City Planning Panel is a paid Committee and these costs are provided for within Council's 2024/25 adopted budget.

Roxanne Thornton

Group Manager Office of the Lord Mayor and CEO

Gail Connolly

Chief Executive Officer

ATTACHMENTS:

REFERENCE MATERIAL

REPORTS TO COUNCIL - FOR COUNCIL DECISION

ITEM NUMBER	13.3
SUBJECT	Classification of Lot 5 DP1298239 Uhrig Rd, Lidcombe (AKA Carter Street Community Centre)
REFERENCE	F2024/00282 - D09519603
REPORT OF	Property Officer

CSP THEME: Accessible

WORKSHOP/BRIEFING DATE: Nil

PURPOSE:

This report seeks to classify Lot 5 in DP1298239, 10 Uhrig Road, Lidcombe 2141 as operational land.

RECOMMENDATION

- (a) That Council classify the land identified being Lot 5 in DP1298239, 10 Uhrig Road, Lidcombe, 2141 as operational land.
- (b) That Council delegate authority to the Chief Executive Officer to finalise and execute all associated documents to complete this matter.

BACKGROUND

- 1. The Minister for Planning and Public Spaces entered into a Planning Agreement with Karimbla Properties (No. 51) ("Developer") Pty Ltd on 8 November 2019 and required the Developer to complete the community centre and transfer the stratum land containing the community centre to the City of Parramatta.
- 2. On 16 August 2024, the title of the stratum containing the community centre was transferred to the City. The area, Lot 5 DP1298239 known as 10 Uhrig Road, Lidcombe is highlighted in the Plan in **Attachment 1**.
- 3. Currently the land is not classified and there are no conditions or terms attached to the land from the Developer.

ISSUES/OPTIONS/CONSEQUENCES

- 4. Part 2 of the *Local Government Act 1993* (the 'Act') requires all land in a council (except a road or land to which the *Crown Land Management Act 2016* applies) to be classified as either 'community' or 'operational'.
- 5. Section (31)(2) requires a council to resolve that the land be classified as community land or operational land within three months after the land is acquired.
- 6. Lot 5 DP1298239, 10 Uhrig Road, Lidcombe 2141 is yet to be classified and Council has until 15 November 2024 to make a resolution on the classification.
- 7. Operational land is land which facilitates the functions of council, for example, a works depot or council garage. Staff are recommending that the land be

classified as operational land as it provides Council with powers to manage, develop, dispose, or change the nature and use of the land in the future if required.

8. The land was not classified as community land immediately before its acquisition and there are no conditions attached to the land that would impede Council resolving Lot 5 in DP1298239 as operational land.
9. The restrictions of community land include it must not be sold, exchanged or otherwise disposed of by Council. It can be leased, but there are restrictions on the grant of leases and licences and on the way community land can be used. A plan of management (PoM) is required for all community land and details the specific uses and management of the land.
10. As this is not a reclassification of land (which occurs when its classification is changed from community to operational, or from operational to community) there is no requirement for public consultation.

CONSULTATION & TIMING

Stakeholder Consultation

11. The following stakeholder consultation has been undertaken in relation to this matter:

Date	Stakeholder	Stakeholder Comment	Council Officer Response	Responsibility
2/09/2024	Asset Manager	Asset Manager advised that the land should be classified as Operational.	Agreed.	Property Assets & Services.

LEGAL IMPLICATIONS FOR COUNCIL

12. All legal requirements have been met in regard to the reclassification and there are no additional legal implications for Council.

FINANCIAL IMPLICATIONS FOR COUNCIL

13. If Council resolves to approve this report in accordance with the proposed resolution, there are no unbudgeted financial implications for Council's budget.

Liz Arkins
Property Officer

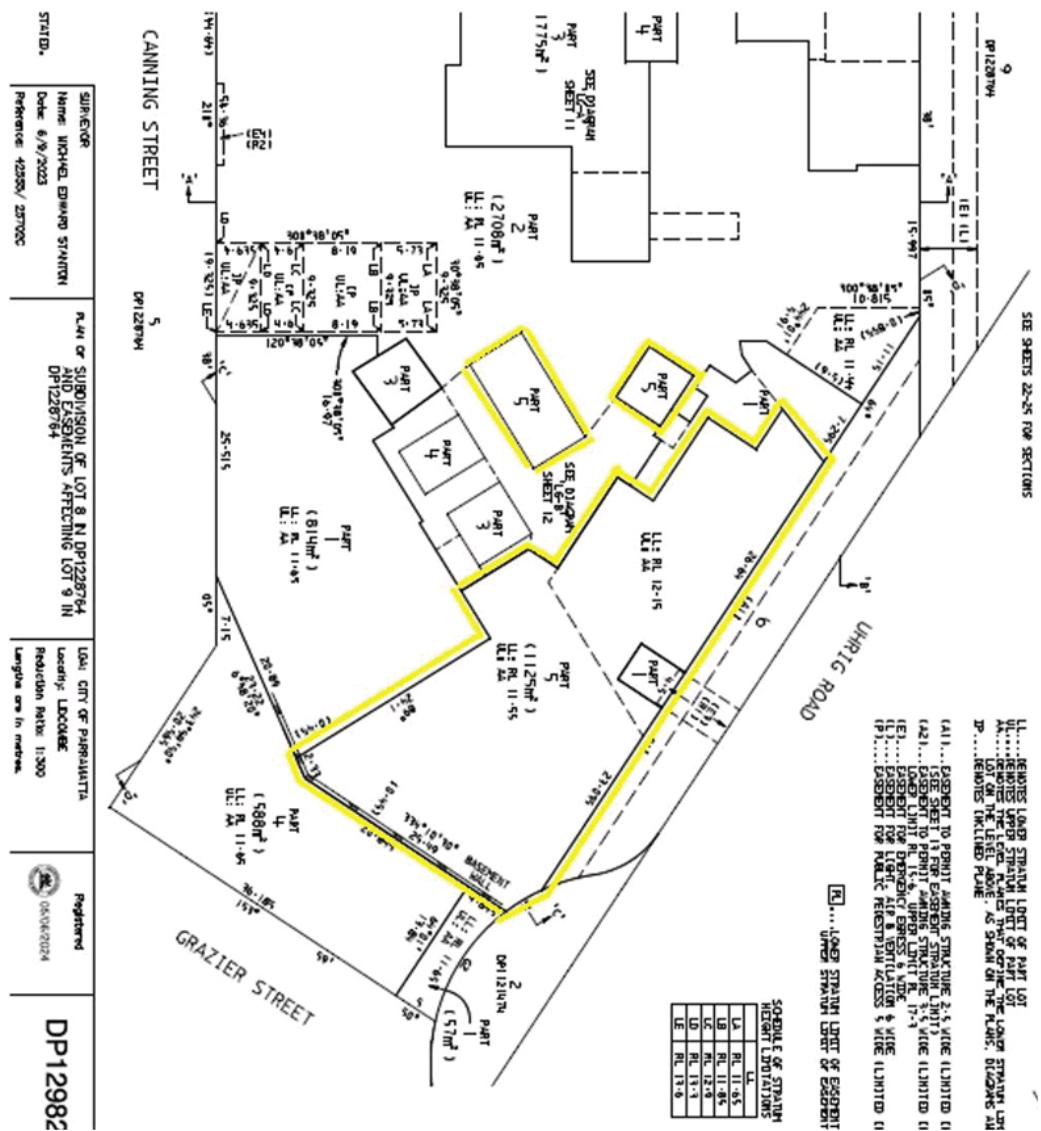
John Angilley
Executive Director Finance & Information

Gail Connolly
Chief Executive Officer

ATTACHMENTS:

1  Plan of Proposed Operational Land 1 Page

REFERENCE MATERIAL



REPORTS TO COUNCIL - FOR COUNCIL DECISION

ITEM NUMBER	13.4
SUBJECT	LATE REPORT: Presentation of the Audited 2023-2024 Annual Financial Statements
REFERENCE	F2024/00282 - D09519618
REPORT OF	Acting Financial Accounting, Treasury & Payables Manager

A Report will be provided in a Supplementary Agenda.